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**Report on the Fiscal 2024 Preliminary Plan
and the Fiscal 2023 Preliminary Mayor's
Management Report for the**

Department of Transportation

March 9, 2023

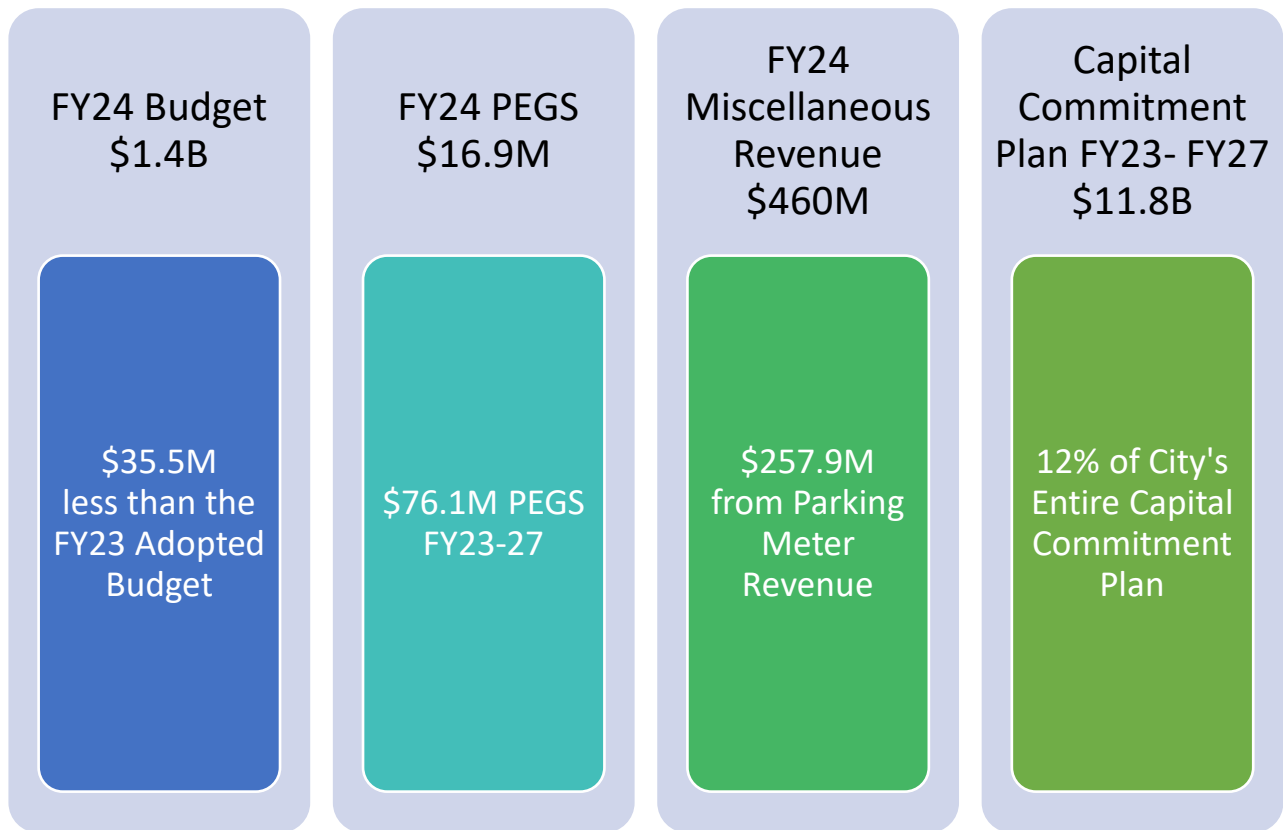
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Department of Transportation (DOT) Fiscal 2024 Budget Snapshot



DOT Financial Plan Overview

The Department of Transportation’s mission is to provide for the safe, efficient, and environmentally responsible movement of people and goods in the City of New York and to maintain and enhance the transportation infrastructure crucial to the economic vitality and quality of life of City residents.

On January 12, 2023, the Administration released the Preliminary Financial Plan for Fiscal 2023-2027 (Preliminary Plan) with a proposed budget for Fiscal 2024 of \$102.7 billion. This report offers a review of the Department of Transportation’s (the Department or DOT) Fiscal 2024 Preliminary Budget, including proposed budget actions taken in the Preliminary Plan.

The Department’s projected Fiscal 2024 budget of \$1.4 billion represents 1.3 percent of the City’s proposed Fiscal 2024 budget in the Preliminary Plan. DOT’s proposed Fiscal 2024 budget is \$35.5 million, or two percent, less than the agency’s Fiscal 2023 Adopted Budget of \$1.44 billion. This decrease is the result of a number of actions taken, including Program to Eliminate the Gap savings of \$16.9 million included in the Preliminary Plan and \$16.6 million in the November 2022 Plan.

Financial Summary

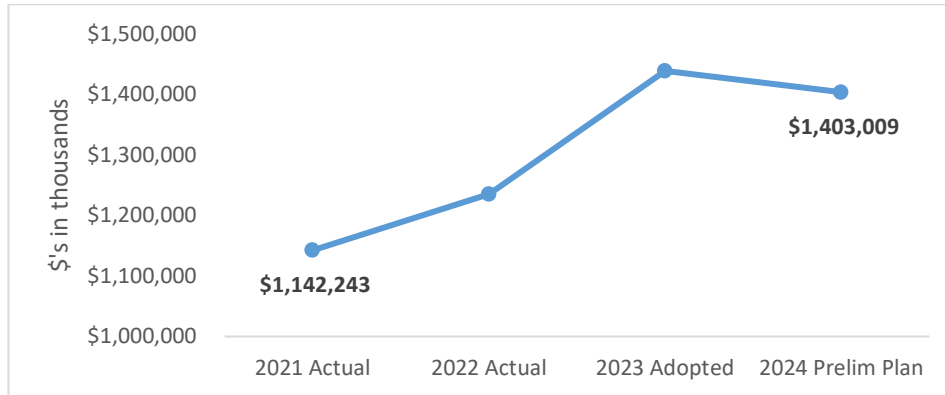
The Department’s Fiscal 2024 Preliminary Budget is funded primarily by City tax-levy (\$864.7 million), the remainder of the Department’s budget is funded with: \$283.2 million Capital IFA, \$136.1 million federal funds, \$114.7 million State funds, \$4.3 million of Other Categorical and intra-City funding. DOT’s Fiscal 2024 Preliminary Budget is \$35.5 million or two percent less than the Fiscal 2023 Adopted Budget of \$1.4 billion.

Department of Transportation Financial Summary						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services	\$540,319	\$545,851	\$611,524	\$609,537	\$583,374	(\$28,149)
Other Than Personal Services	601,924	689,530	826,966	850,889	819,635	(7,331)
TOTAL	\$1,142,243	\$1,235,381	\$1,438,489	\$1,460,426	\$1,403,009	(\$35,480)
Budget by Program Area						
Bridge Engineering and Administration	\$28,770	\$29,901	\$33,744	\$33,112	\$30,716	(\$3,028)
Bridge Maintenance, Repair, & Operations	74,403	72,974	82,525	83,474	81,565	(960)
DOT Management & Administration	75,248	81,097	76,658	76,867	79,473	2,815
DOT Vehicles & Facilities Mgmt. & Maintenance	83,176	92,821	99,362	101,863	97,165	(2,198)
Ferry Administration & Surface Transit	19,919	38,534	51,196	51,201	36,748	(14,448)
Municipal Ferry Operation & Maintenance	85,876	79,618	97,636	99,973	93,587	(4,049)
Roadway Construction Coordination & Admin	19,263	20,236	22,551	21,141	20,739	(1,811)
Roadway Repair, Maintenance & Inspection	298,713	320,153	308,377	326,424	315,544	7,167
Traffic Operations & Maintenance	412,244	447,931	587,235	559,613	518,936	(68,299)
Traffic Planning Safety & Administration	44,631	52,116	79,205	106,758	128,535	49,330
TOTAL	\$1,142,243	\$1,235,381	\$1,438,489	\$1,460,426	\$1,403,009	(\$35,480)
Funding						
City Funds			\$898,897	\$899,580	\$864,693	(\$34,203)
Other Categorical			2,717	3,861	1,717	(1,000)
Capital- IFA			275,684	290,393	283,189	7,505
State			131,689	131,689	114,692	(16,997)
Federal - Other			126,890	130,089	136,105	9,215
Intra City			2,612	4,814	2,612	0
TOTAL	\$1,142,243	\$1,235,381	\$1,438,489	\$1,460,426	\$1,403,009	(\$35,480)
Budgeted Headcount						
Full-Time Positions - Civilian	5,090	4,903	5,708	5,681	5,768	60
TOTAL	5,090	4,903	5,708	5,681	5,768	60

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget

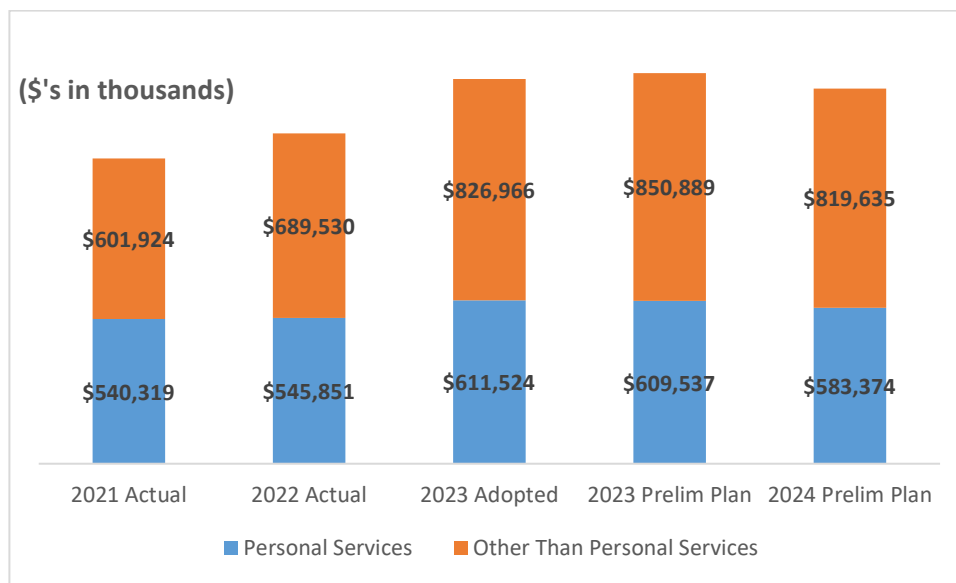
DOT’s Fiscal 2024 budget is more than \$235 million (21.5 percent) greater than actual agency expenditures in Fiscal 2021, as illustrated in the below chart (figure 1) and now accounts for slightly more than one percent of the City’s total budget of \$102.7 billion.

Figure 1: DOT Actual Expenditures and Budgeted Expenditures Fiscal 2021-2024



DOT’s Fiscal 2024 Preliminary Budget includes \$583.4 million for Personal Services (PS), to support 5,768 Full-Time and 358 Full-Time Equivalent positions and \$819.6 million for Other Than Personal Services (OTPS).

Figure 2: DOT Actual and Budgeted PS and OTPS Fiscal 2021-2024

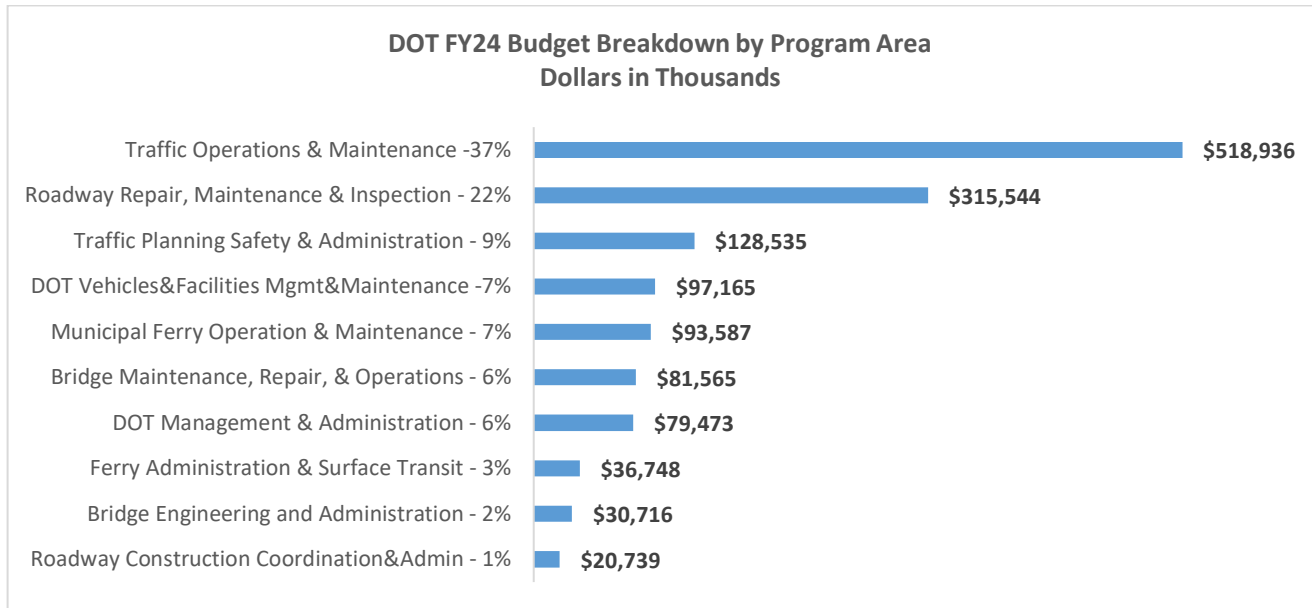


In general, agency program areas can provide insight into which programs are priorities and how the budget impacts programs’ outcomes. DOT’s functions can be broken down into 10 program areas or functions as illustrated below in Figure 3. These program areas are funded with a combination of City funds and other resources. Of the Department’s 10 program areas, funding for Traffic Operations and Maintenance and Roadway Repair, Maintenance and Inspection constitute 59 percent of the agency’s total budget, \$834.5 million in Fiscal 2024.

As shown in Table 1 above, the largest decrease in the program areas is in Ferry Administration & Surface Transit, which is \$14.4 million, or 28 percent, less than the Fiscal 2023 Adopted Budget. This decrease is due to a one-time increase in federal funding from the American Rescue Plan Act for the Staten Island Ferry included in the Fiscal 2023 Adopted Budget but not in the Fiscal 2024 Budget. Other program area decreases include Traffic Planning Safety & Administration, which decreased by \$68.3 million, or 12 percent, Municipal Ferry Operation & Maintenance, which decreased by \$4

million, or 4 percent, Bridge Engineering and Administration, which decreased by \$3 million, or nine percent, DOT Vehicles & Facilities Management & Maintenance, which decreased by \$2.2 million or two percent, Roadway Repair, Maintenance & Inspection, which decreased by \$1.8 million or eight percent, and Bridge Maintenance, Repair, & Operation, which decreased by \$960,000, or one percent. The largest increase in the program areas is Traffic Planning Safety & Administration, which increased by \$49.3 million, or 62 percent. Other significant increases include an additional \$2.8 million, or four percent in DOT Management & Administration.

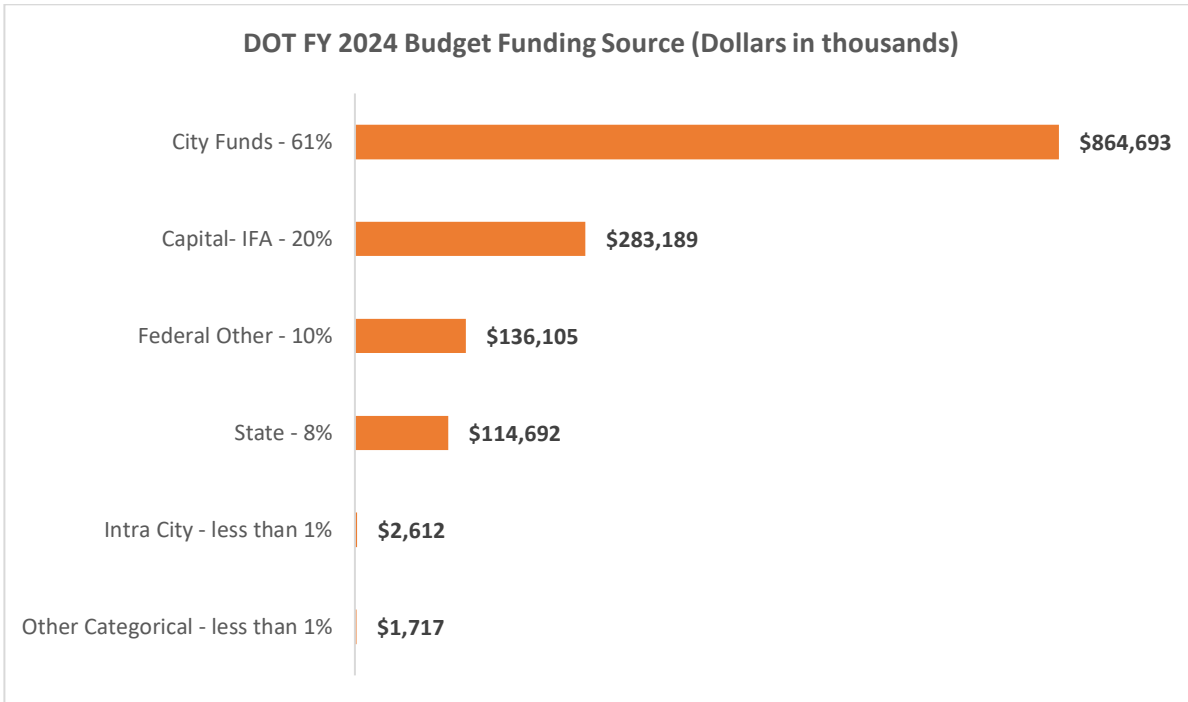
Figure 3:



The Fiscal 2024 Preliminary Budget includes \$864.7 million in City tax-levy funds for DOT, a decrease of \$34.2 million from the Fiscal 2023 Adopted Budget. Since the City’s fiscal year and the State and federal fiscal years do not coincide, the Department reports only baseline funding and grants that it anticipates from the other two branches of government at the beginning of each year and makes adjustments as additional grant funding becomes available. As such, program areas that are in-part funded with non-City resources might align with amounts reflected in the Fiscal 2023 Adopted Budget once the agency can confirm these allocations.

Although State and federal funding changes throughout the fiscal year, the Department currently estimates that Federal funding for DOT will increase by \$9.2 million, or seven percent to \$136.1 million from the Fiscal 2023 Adopted Plan amount of \$126.9 million, State funding will decrease by \$17 million or 13 percent, and Intra-City funds will remain unchanged at \$2.6 million. Capital IFA funding increased by \$7.5 million or three percent to \$283.2 million from \$275.7 million in the Fiscal 2023 Adopted Plan, while Other Categorical funding decreased by \$1 million, or 37 percent, from the Fiscal 2022 Adopted Plan.

Figure 4:



Fiscal 2024 Preliminary Budget Changes

DOT’s Fiscal 2024 Preliminary Budget includes new needs of \$1 million in Fiscal 2024 and Fiscal 2025 only. In addition, the Preliminary Plan includes net other adjustments totaling \$20.9 million in Fiscal 2023 and \$14.2 million in Fiscal 2024. As part of the Citywide Savings program, DOT also identified additional PEG savings of \$8.5 million in Fiscal 2023, \$16.9 million in Fiscal 2024 and in the outyears.

DOT budget actions included in the Preliminary Budget include the following:

New Needs

- **Get Stuff Built Transportation Updates.** As part of Mayor Adams’ larger “Get Stuff Built” initiative, the Preliminary Plan includes \$1.0 million in Fiscal 2024 and in Fiscal 2025 for Transportation Updates. This funding will be used by DOT to update the City Environmental Quality Review (CEQR) Technical Manual.

Other Adjustments

- **Asphalt Costs.** Due to a dramatic increase in asphalt costs, the Preliminary Plan includes an adjustment of \$11.9 million in Fiscal 2023 and \$9.9 million in Fiscal 2024 and in the outyears. The Administration attributes this increase to the crisis in Ukraine, which has restricted the supply of fuel. According to the New York State DOT, asphalt prices during the past construction season increased by up to 60 percent over pre-pandemic levels.
- **Heat, Light, and Power.** Due to an increase in costs related to heat, light, and power, the Preliminary Plan includes an adjustment of \$1.3 million in Fiscal 2023 only.
- **Motor Fuel.** Due to an increase in the price of motor fuel, DOT’s budget includes an adjustment of \$4.9 million in Fiscal 2023 only.

- **Public Media.** The Preliminary Plan includes a reduction of \$1.0 million in Fiscal 2023 as a result of a funding transfer to the Economic Development Corporation (EDC) to support media costs related to public awareness about the Earned Income Tax Credit and the recent expansion of subsidized child care.
- **Resurfacing Staff.** The Preliminary Plan includes a Capital-IFA funding increase of \$3.5 million in Fiscal 2023, \$4.1 million in Fiscal 2024, and \$4.8 million in the outyears for costs related to increased resurfacing staff. DOT anticipates a headcount adjustment of 187 in Fiscal 2023, 234 in Fiscal 2024, and 291 in the outyears. Overall, DOT anticipates that it will repave 1,100 lane miles of streets in Fiscal 2024.

Program to Eliminate the Gap (PEG)

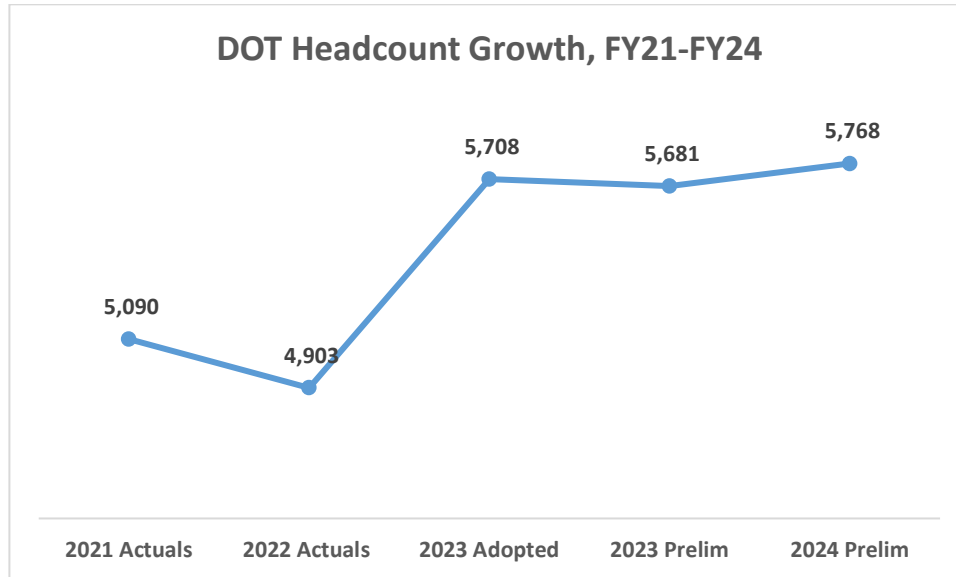
24/7 Speed Camera Expansion. In March 2019, the State approved the renewal and expansion of the speed camera program, which has been operating in the City since 2014. Under this authorization, the City was permitted to install cameras in up to 750 school zones, operating on weekdays between 6:00 am and 10:00 pm. As of August 1, 2022, the City was given further authorization to operate speed cameras at all hours, year round. As a result, the Fiscal 2023 November Plan included a revenue PEG of \$25 million in Fiscal 2024 and each of the outyears from additional speed camera revenue generated as a result of the expansion of the program. The Preliminary Plan includes an additional revenue PEG of \$25 million in Fiscal 2023 from additional speed camera revenue.

- **Additional Revenue from Bikeshare and Revocable Consent.** Citibike is a public-private partnership between the City and Lyft. Lyft owns, operates and maintains the Citi Bike system and the City allows Lyft to place bike share stations in the public right of way (primarily on sidewalks and roadbeds). Under the terms of the partnership, Lyft is required to share five percent of its revenue with the City for bicycle revenue that exceeds \$30 million and five percent on all other revenue that exceeds \$10 million, including from sponsorship fees, merchandise sales, and state-move fees charged to property owners and business for temporary removal or relocation of docking stations. In addition, Lyft is required to place \$1 million into an escrow account each year for parking meter revenue that the City has not collected due to the placement of docking stations in parking spaces and to maintain insurance coverage. The Preliminary Plan includes an additional revenue PEG of \$2.1 million in Fiscal 2023 only, anticipated from the City's bikeshare program and revocable consent. Similarly, additional revenue of the same amount was recognized in the November 2022 Plan for Fiscal 2024 and each of the outyears.
- **Vacancy Reduction.** The Preliminary Plan includes savings from the elimination of 155 vacancies at DOT, resulting in savings of \$4.8 million in Fiscal 2023 and \$9.7 million in the outyears.

Headcount

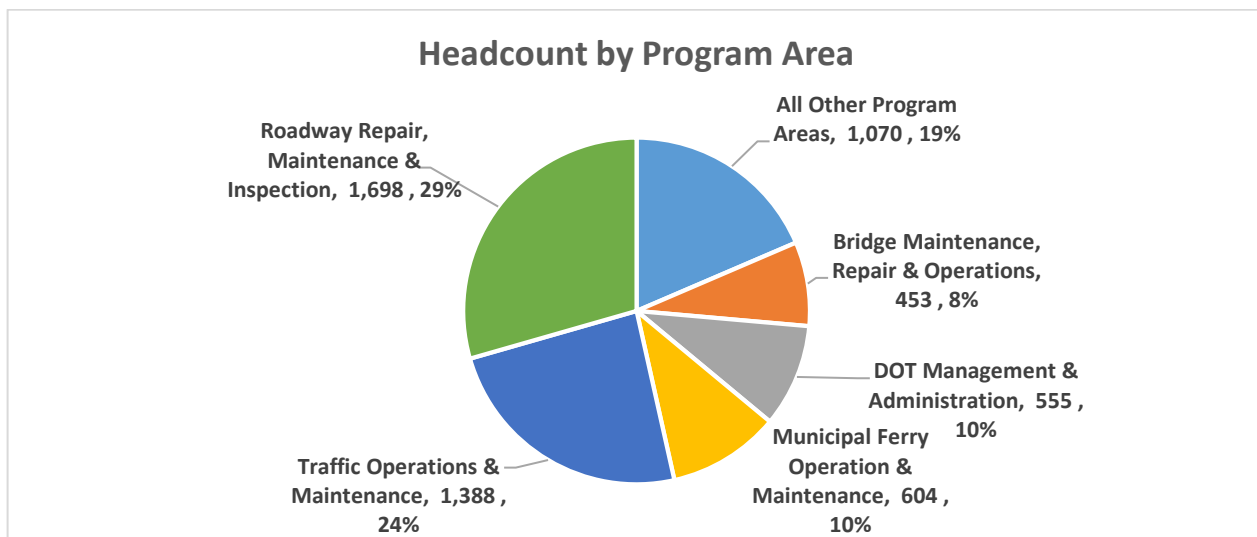
The Department's Fiscal 2024 Preliminary Budget includes funding for 5,768 budgeted full-time positions across 10 program areas, an increase of one percent from the Fiscal 2023 Adopted Budget. However, accounting full-time equivalents (FTE) the overall headcount for Fiscal 2024 increases to 6,126, a net increase of 28 positions compared to the Fiscal 2023 Adopted Budget of 6,098. The Department is operating with a 13 percent staff vacancy rate.

Figure 5:



As indicated in the chart below, the Roadway Repair, Maintenance & Inspection program area is the largest portion of DOT with 1,698 positions. Traffic Operations and Maintenance, represents the second largest portion of the Department, with 1,388 budgeted positions. Together, these two program areas comprise 53 percent of the Department’s entire headcount. PS costs across all 10-program areas are in line with their respective headcount numbers.

Figure 6:



Fiscal 2024 Preliminary Mayor’s Management Report

The section below outlines the effectiveness of key performance indicators from Fiscal 2020 to the first four months of Fiscal 2023 across major programmatic areas at DOT. For additional information on the Department’s performance and effectiveness across its various programs, please refer to the Fiscal 2023 Preliminary Mayor’s Management Report (PMMR) for DOT at: <https://www.nyc.gov/assets/operations/downloads/pdf/pmmr2023/dot.pdf>

- **Pothole Repairs.** In the first four months of Fiscal 2023, DOT repaired 34,228 potholes (arterials and local streets), six percent fewer than in the same period last year, due to a reduction in pothole work orders. The average time to close a pothole work order decreased from 4.2 to 2 days. These changes are related to a decrease in the number of potholes, allowing crews to cover less distance between repairs, combined with a mild winter and baseline resurfacing work.
- **Street Resurfacing.** In the first four months of Fiscal 2023, DOT resurfaced 608 lane miles (in-house), a four percent increase from last year. DOT’s internal goal is to resurface 1,100 lane miles annually.
- **Bicycle Lanes.** In the first four months of Fiscal 2023, DOT added 18.1 bike lane miles, a decrease of 42 percent over the same period in Fiscal 2022, of which 8.6 miles are protected lanes, a decrease of 18 percent when compared to last year. According to the Administration, the decline in bike lane miles production is due to a lack of contractor availability, shortages in installation materials, and “general political opposition delaying project completions.”
- **Bus Lanes.** Bus lane miles installed decreased by 47 percent to 6.8 miles compared to last year. The Administration attributes this decline to political opposition, lack of staffing, unavailability of markings contractors, operating constraints, and a delay in the delivery of in-house markings machinery required to complete scheduled projects. DOT installed just 12.9 miles of bus lanes in Fiscal 2022, a 37 percent decrease when compared to Fiscal 2021 and well below the 20-lane mile benchmark set for 2022 by the Council’s Transportation Master Plan. The Street Plan calls for 30 lane miles to be installed in the current fiscal year.
- **Bike Parking Spaces Added.** DOT installed 334 bike parking spaces in the first four months of Fiscal 2023, a decline of 88 percent compared to last year. According to the Administration, this was the result of the bike rack fabricator pausing the delivery of small and large hoop racks, after DOT discovered racks from the past two years were rusting over time. The fabricator adjusted their specifications for those racks and will resume delivery in February 2023. In Fiscal 2022, DOT installed 7,442 bike parking spaces, 26 percent below DOT’s 10,000 goal set and fully funded in the Fiscal 2022 Adopted Budget.

Capital Plan Overview

On January 12, 2023, Mayor Eric Adams released the Preliminary Ten-Year Capital Strategy for Fiscal Years 2024-2033 (the “Ten-Year Strategy”), the Capital Commitment Plan for Fiscal 2023-2027 (the “Commitment Plan”) and the Fiscal 2024 Preliminary Capital Budget (the “Capital Budget”).

This section will provide an overview of the Preliminary Ten-Year Strategy, Capital Budget and Commitment Plan for the Department of Transportation.

Preliminary Ten-Year Capital Strategy Fiscal 2024-2033

The Ten-Year Capital Strategy is the City’s long term capital planning document which provides a framework for capital spending by agency. The Strategy is released every two years as mandated by the City Charter.

Strategy Guiding Principles

As stated in the document, the Ten Year Capital Strategy “provides a venue for the City to demonstrate the comprehensive infrastructure planning that the City undertakes as part of its

responsibility to all New Yorkers, across all neighborhoods, and explain the connections between capital investment and strategic priorities.” It strives to do this through four guiding principles:

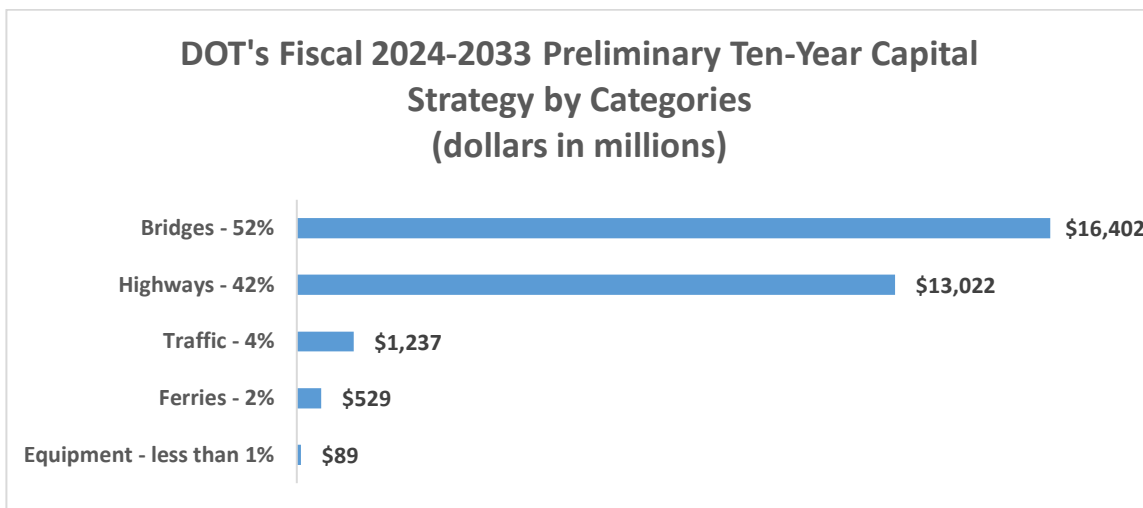
- Maintain New York City’s financial responsibility
- Promote forward-looking, holistic capital planning that anticipates neighborhood needs of tomorrow
- Advance a more equitable New York City through capital investment
- Consider community perspectives in capital planning and decision-making

Below is a summary of DOT’s Strategy, Capital Budget and Capital Commitment Plan.

The City’s Preliminary Ten-Year Strategy totals \$159.3 billion (all funds), which is \$40.5 billion larger than the \$118.8 billion Fiscal 2022-2031 Preliminary Ten-Year Capital Strategy. DOT’s Ten-Year Capital Strategy totals \$31.3 billion or 19.6 percent of the City’s total Strategy.

Each agency’s Ten-Year Capital Strategy is broken down into Ten-Year Plan Categories which summarize the types of capital work that make up the agency’s capital program. DOT’s Strategy is broken down into the following categories: Bridges, Highways, Traffic, Ferries, and Equipment. Overall, Bridges and Highways are budgeted the bulk of the capital funding, totaling approximately \$29.4 billion, or 94 percent of the total Ten-Year Capital Strategy. The chart below presents DOT’s Ten-Year Strategy distributed among these categories.

Figure 7:



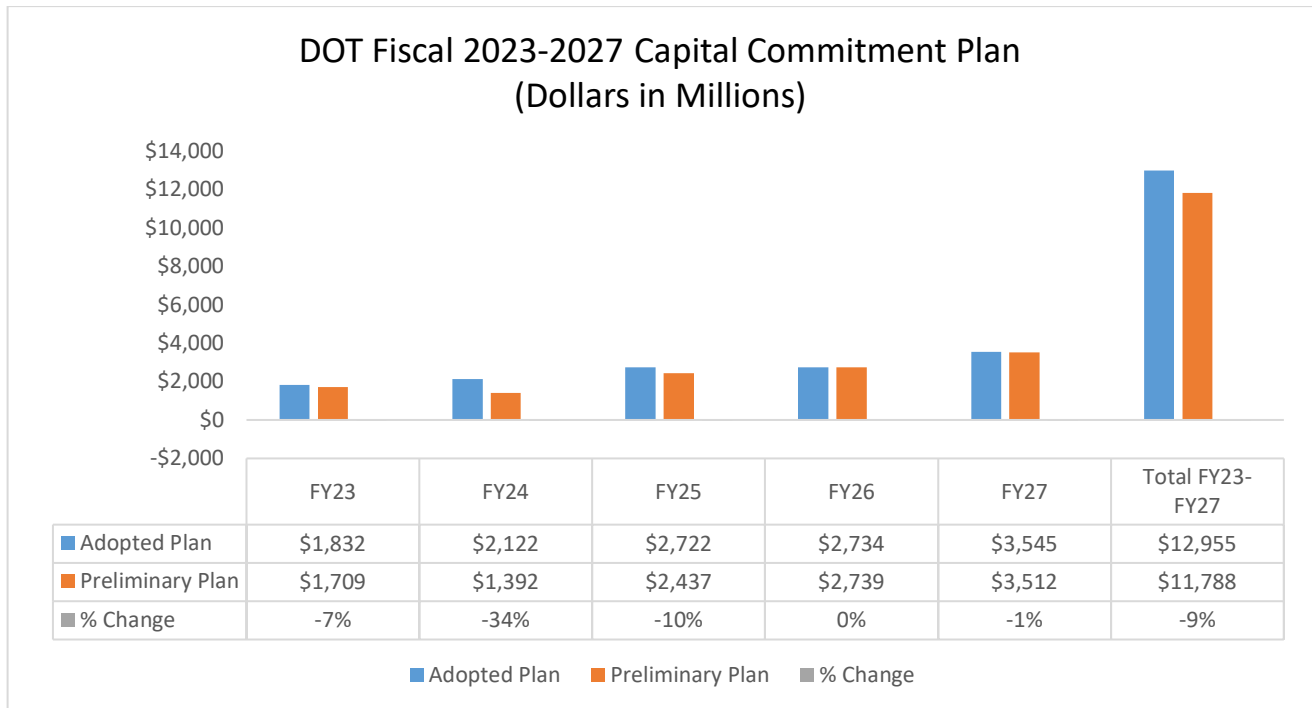
Preliminary Capital Commitment Plan for Fiscal 2024 to Fiscal 2027

The City’s Capital Commitment Plan details the Administration’s plan to spend the appropriations voted on by the City Council at Adoption. The Commitment Plan provides project-level funding detail, as well as an estimate of expenditure dates. It is through this document that we gain insight into a project’s estimated cost, start date, and time to completion.

The Fiscal 2024 Preliminary Capital Commitment Plan includes \$11.8 billion in Fiscal 2023-2027 for the Department of Transportation (including City and Non-City funds) over 178 budget lines and 1,197 project IDs. This represents approximately 12 percent of the City’s total \$96.5 billion Preliminary Capital Commitment Plan for Fiscal 2023-2027. The agency’s Preliminary Commitment Plan for Fiscal

2023-2027 is nine percent less than the \$12.96 billion scheduled in the Adopted Capital Commitment Plan, a decrease of \$1.2 billion.

Figure 8:



DOT’s Preliminary Capital Commitment Plan for Fiscal 2023-2027 includes \$1.7 billion in Fiscal 2023, a decrease of \$123 million, or seven percent when compared to the Fiscal 2023 Adopted Capital Commitment Plan. Moreover, the Commitment Plan reflects decreased spending in Fiscal 2024 of \$730 million or 34 percent when compared to the Fiscal 2023 Adopted Plan. Overall, the Preliminary Capital Plan for the Department for Fiscal 2023-2027 has decreased by \$1.2 billion, when compared to the Department’s Fiscal 2023 Adopted Commitment Plan. The decrease is primarily driven by existing projects being shifted into Fiscal 2028 and beyond.

Historically, the Commitment Plan has frontloaded planned commitments for capital projects in the first year or two of the plan, and included unrealistically high planned commitments. At the Council’s continued urging OMB has begun to present capital commitment plans that are more balanced across all fiscal years. Agencies’ Commitment Plans are now more accurate, reflecting more evenly distributed planned spending across all years of the plan.

Highlights of DOT’s capital commitment plan include:

- **Brooklyn-Queens Expressway (BQE).** Funding for the BQE Cantilever project remains unchanged from the Adopted Plan. \$777 million in capital funding is planned to be committed for this project between Fiscal 2023 and Fiscal 2027. Overall, total planned capital spending between Fiscal 2023 and Fiscal 2032 for the project is \$1.56 billion.
- **Improvements to Highway Bridges & Structures, Citywide.** A total of \$170.8 million in funding for improvements to highway bridges and structures, citywide, was moved out of the first five years of the plan period to better align with schedules.

- **Reconstruction of Harlem River Drive Ramp, Manhattan.** A total of \$351.5 million in funding for the reconstruction of the Harlem River Drive ramp was moved out of the first five years of the plan period, into Fiscal 2028, to better align with schedules.
- **Construction, Reconstruction of Highways, Resurfacing of Streets.** Funding for construction, reconstruction, and resurfacing of City streets increased by \$100.3 million in the Preliminary Plan. This increase was due to additional funding being accelerated into the plan period, to better reflect project schedules.
- **Pedestrian Ramp Program.** DOT has been installing pedestrian ramps at street corners to comply with the Americans with Disability Act. Overall, \$3.7 billion is planned for the continued funding of this program, with funding evenly split between Fiscal 2023 through Fiscal 2027 (\$1.87 billion) and the outyears (\$1.86 billion).

Budget Issues and Concerns

- **Transportation Master Plan.** The Transportation Master Plan, also known as the Streets Plan, passed by the City Council in October 2019 includes \$1.7 billion in expense and capital funding over 10 years to expand the City's biking, bus, and pedestrian safety infrastructure. In last year's Preliminary Budget response, the Council called on the Administration to provide an additional \$3.1 billion to further enhance the Streets Plan. In response, the Administration provided an additional \$53.3 million in expense funding in the Fiscal 2023 Adopted Budget and an additional \$585.6 million in capital funding was included between Fiscal 2022 and Fiscal 2026. According to the PMMR, DOT installed just 12.9 miles of bus lanes in Fiscal 2022, a 37 percent decrease when compared to Fiscal 2021 and well below the 20-lane mile benchmark set for 2022 by the Council's Transportation Master Plan. The Street Plan calls for 30 lane miles installed in the current year, Fiscal 2023. As a key priority of the City Council that has received billions of dollars in City funding, it is imperative that DOT meet all of the benchmarks of the Transportation Master Plan.
- **Street Resurfacing.** In previous years, DOT set a goal to repave 1,300 lane miles annually. This goal was reduced to 1,100 lane miles per year in Fiscal 2020 and Fiscal 2021. Last year, the City Council urged the Administration to increase baseline funding for street resurfacing by \$45.1 million in the Fiscal 2023 Adopted Budget, but the funding was not added. The Fiscal 2024 Preliminary Plan maintains the repaving goal of 1,100 lane miles in Fiscal 2024.

Appendices

A. Budget Actions in the November and Preliminary Plans

<i>Dollars in Thousands</i>	FY23			FY24		
	City	Non-City	Total	City	Non-City	Total
DOT Budget as of the Adopted FY23 Budget	\$898,896	\$539,592	\$1,438,488	\$914,612	\$503,121	\$1,417,733
November Plans - New Needs						
Environmental Compliance Materials	\$0	\$352	\$352	\$0	\$352	\$352
IFA Staffing	0	1,224	1,224	0	2,078	2,078
Street Improvement Project Materials	0	1,295	1,295	0	1,025	1,025
Subtotal, November Plan - New Needs	\$0	\$2,870	\$2,870	\$0	\$3,454	\$3,454
November Plans - Other Adjustments						
Better Buses Corridor Bus Mark	\$0	\$327	\$327	\$0	\$0	\$0
BND Roll Put Up	0	1,570	1,570	0	0	0
BrM - Bridge Management System	0	568	568	0	0	0
CCC funds	0	320	320	0	0	0
CITS Roll	0	65	65	0	0	0
City Benches Roll Put Up	0	100	100	0	0	0
East Side Access Roll Put Up	0	19	19	0	0	0
Energy personnel	0	200	200	0	0	0
ExCEL Projects	0	90	90	0	0	0
High Bridge Pedestrian Bridge	0	450	450	0	0	0
Hunts Point Diesel Emission	0	107	107	0	0	0
IC W/DOT - 1614	0	102	102	0	0	0
IC W/DOT FOR ASPHALT PAVING SI	0	86	86	0	0	0
Local 1 Plumbers Collective Bargaining	151	0	151	151	0	151
Municipal Plug In and Advanced	0	140	140	0	0	0
OGI/DOT Task Order 11 drawings	0	284	284	0	0	0
Riverside Bridge Stabilization	0	1,000	1,000	0	0	0
VW Settlement Roll Put Up	0	1,124	1,124	0	0	0
Subtotal, November Plan - Other Adj.	\$151	\$6,552	\$6,703	\$151	\$0	\$151
November Plan - Program to Eliminate GAP (PEGs)						
Contract Re-estimate	\$0	\$0	\$0	(\$13,232)	\$0	(\$13,232)
PS Re-estimate	0	0	0	(3,171)	0	3,171
Telecommunication Savings	(74)	0	(74)	(222)	0	(222)
Subtotal, Preliminary Plan - PEGs	(\$74)	\$0	(\$74)	(\$16,624)	\$0	(\$16,624)
TOTAL, All Changes Nov. Plans	\$77	\$9,423	\$9,500	(\$16,474)	\$3,454	(\$13,019)
TLC Budget as of the November FY23 Budget	\$898,973	\$549,015	\$1,447,988	\$898,138	\$506,575	\$1,404,714
Preliminary Plans - New Needs						
Get Stuff Built Transportation Updates	\$0	\$0	\$0	\$1,025	\$0	\$1,025
Subtotal, November Plan - New Needs	\$0	\$0	\$0	\$1,025	\$0	\$1,025
Preliminary Plan - Other Adjustments						
ARP-SLFRF Adjustment	\$0	\$0	\$0	(\$25,000)	\$25,000	\$0
Asphalt Costs	0	11,926	11,926	0	9,895	9,895
Heat, Light and Power	1,326	0	1,326	0	0	0
IC TAKEDOWN W/DOT - 1614	0	(9)	(9)	0	0	0
Local Initiatives	20	0	20	0	0	0
Motor Fuel	4,898	0	4,898	0	0	0
Public Media	(1,000)	0	(1,000)	0	0	0
Resurfacing Staff	0	3,531	3,531	0	4,079	4,079
Steamfitters Collective Bargaining	197	0	197	197	0	197
Subtotal, Preliminary Plan - Other Adjustments	\$5,441	\$15,447	\$20,888	(\$24,803)	\$38,974	\$14,171
Prelim. Plan - Program to Eliminate GAP (PEGs)						
Vacancy Reduction	(\$4,834)	\$0	(\$4,834)	(\$9,667)	\$0	(\$9,667)
Vacancy Reduction - IFA	0	(3,617)	(3,617)	0	(7,235)	(7,235)

<i>Dollars in Thousands</i>	FY23			FY24		
	City	Non-City	Total	City	Non-City	Total
Subtotal, Preliminary Plan - PEGs	(\$4,834)	(\$3,617)	(\$8,451)	(\$9,667)	(\$7,235)	(\$16,902)
TOTAL, All Changes Preliminary Plan	\$607	\$11,830	\$12,437	(\$33,445)	\$31,739	(\$1,706)
TLC Budget as of the Preliminary FY24 Budget	\$899,580	\$560,845	\$1,460,426	\$864,693	\$538,314	\$1,403,009

B. Contract Budget

DOT Fiscal 2024 Preliminary Contract Budget				
<i>Dollars in Thousands</i>				
Category	Fiscal 2023 Adopted	Number of Contracts	Fiscal 2024 Preliminary	Number of Contracts
Charter Schools	\$4	1	\$4	1
Cleaning Services	\$6,624	32	\$10,268	32
Contractual Services - General	65,158	89	78,023	89
Data Processing Equipment Maintenance	1,098	29	1,098	29
Costs Associated with Financing	13,917	2	13,917	2
Maintenance and Operation of Infrastructure	271,076	64	269,023	64
Maintenance and Repairs - General	16,001	113	12,001	113
Maintenance and Repairs - Motor Vehicle Equip	1,697	27	1,511	27
Office Equipment Maintenance	303	95	303	95
Printing Services	394	19	394	19
Prof. Services - Computer Services	5,924	10	4,655	10
Prof. Services - Engineering and Architectural Services	4,097	7	1,750	7
Prof. Services - Other	13,520	13	12,828	12
Security Services	23,640	7	29,433	7
Telecommunications Maintenance	18,580	22	18,580	22
Temporary Services	291	4	91	4
Training Program for City Employees	533	45	615	45
Transportation Expenditures	570	3	570	3
TOTAL	\$443,425	581	\$455,063	581

C. Miscellaneous Revenue

DOT Miscellaneous Revenue Budget Overview						
<i>Dollars in Thousands</i>						
Revenue Sources	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Sidewalk Interruption Permits	\$14,562	\$14,739	\$14,500	\$14,500	\$14,500	\$0
Street Opening/Utility Permits	37,264	32,977	31,050	31,050	31,050	0
Intercity Bus Permits	190	176	56	56	56	0
Overwght/Oversize Truck Permits	1,423	1,755	1,950	1,950	1,950	0
Emergency Manhole Open. Permits	499	456	550	550	550	0
Franchises: Bus Stop & Other	35,673	17,766	110,388	110,388	66,500	(43,888)
Concession Rents	46	77	100	100	100	0
Revocable Consents	19,180	22,196	20,972	23,072	22,841	1,869
Electrical Transformers	43,889	44,844	45,820	45,820	46,817	997
Ferry Permits & Concessions	747	852	3,320	3,320	3,320	0
Damage to City Property	193	328	350	350	350	0
Back Chges, Jets & Raise Cast	2,388	3,124	2,971	2,971	2,971	0
Garages & Long Term Parking	6,592	9,024	10,746	9,000	10,916	170
Parking Meters	223,490	239,563	257,687	230,500	257,687	0
Record Search Fees	0	1	20	20	20	0
Gas Reimb, Maps, Bid Book Fees	360	443	115	115	115	0
DOT Sign Shop-Sale of Signs	227	232	250	250	250	0
TOTAL	\$386,723	\$379,538	\$500,845	\$474,012	\$459,993	(\$40,852)

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

D. Program Areas

Bridge Engineering and Administration						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$26,279	\$24,464	\$28,458	\$27,896	\$26,649	(\$1,810)
Other Salaried and Unsalaries	260	217	37	37	37	0
Additional Gross Pay	875	1,423	906	906	906	0
Overtime - Civilian	310	336	815	815	815	1
Fringe Benefits	0	0	0	0	0	0
Amounts to be Scheduled						0
Subtotal	\$27,726	\$26,440	\$30,216	\$29,654	\$28,407	(\$1,809)
Other Than Personal Services						
Supplies and Materials	\$235	\$753	\$255	\$403	\$255	\$0
Fixed and Misc. Charges	0	0	26	26	26	0
Property and Equipment	100	16	309	215	283	(26)
Other Services and Charges	281	285	621	638	621	0
Contractual Services	429	2,407	2,316	2,176	1,123	(1,192)
Subtotal	\$1,045	\$3,461	\$3,527	\$3,457	\$2,309	(\$1,218)
TOTAL	\$28,770	\$29,901	\$33,744	\$33,111	\$30,715	(\$3,027)
Funding						
City Funds			\$8,162	\$8,778	\$7,655	(\$507)
Other Categorical			0	0	0	0
Capital- IFA			25,340	24,093	22,819	(2,521)
State			83	83	83	0
Federal - Other			159	159	159	0
Intra City			0	0	0	0
TOTAL	\$28,770	\$29,901	\$33,744	\$33,111	\$30,715	(\$3,027)
Budgeted Headcount						
Full-Time Positions - Civilian	265	232	299	273	273	(26)
TOTAL	265	232	299	273	273	(26)

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

Bridge Maintenance, Repair & Operations						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$37,063	\$36,454	\$41,367	\$40,673	\$40,820	(\$547)
Other Salaried and Unsalaries	642	237	119	119	119	0
Additional Gross Pay	3,172	2,716	852	867	867	15
Overtime - Civilian	7,734	7,704	6,706	6,706	6,706	1
Fringe Benefits	3,664	3,642	3,181	3,307	3,181	0
Amounts to be Scheduled						0
Subtotal	\$52,275	\$50,754	\$52,225	\$51,672	\$51,693	(\$531)
Other Than Personal Services						
Supplies and Materials	\$2,658	\$2,526	\$3,568	\$4,047	\$3,447	(\$121)
Fixed and Misc. Charges	1	2	6	6	6	0
Property and Equipment	357	398	551	489	551	0
Other Services and Charges	373	494	6,815	1,788	4,652	(2,163)
Contractual Services	18,740	18,800	19,361	25,472	21,217	1,856
Subtotal	\$22,128	\$22,221	\$30,300	\$31,802	\$29,872	(\$428)
TOTAL	\$74,403	\$72,974	\$82,525	\$83,474	\$81,565	(\$960)

<i>Dollars in Thousands</i>	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Funding						
City Funds			\$53,618	\$52,764	\$52,970	(\$648)
Other Categorical			125	125	125	0
Capital- IFA			2,085	1,929	1,773	(312)
State			6,264	6,264	6,264	0
Federal - Other			18,612	19,121	18,612	0
Intra City			1,821	3,271	1,821	0
TOTAL	\$74,403	\$72,974	\$82,525	\$83,474	\$81,565	(\$960)
Budgeted Headcount						
Full-Time Positions - Civilian	418	411	460	460	472	12
TOTAL	418	411	460	460	472	12

**The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.*

DOT Management & Administration						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$49,447	\$48,664	\$50,760	\$49,907	\$51,050	\$290
Other Salaried and Unsalariad	2,312	2,142	1,052	2,139	3,225	2,173
Additional Gross Pay	1,812	3,361	655	655	655	0
Overtime - Civilian	1,057	1,057	1,422	1,456	1,456	34
Fringe Benefits	5	5	10	10	10	0
PS Other	(91)	(53)	0	0	0	0
Subtotal	\$54,543	\$55,176	\$53,899	\$54,167	\$56,396	\$2,497
Other Than Personal Services						
Supplies and Materials	\$1,753	\$2,372	\$2,598	\$3,053	\$2,520	(\$78)
Fixed and Misc. Charges	87	77	100	108	100	0
Property and Equipment	805	2,081	821	565	828	7
Other Services and Charges	11,457	14,484	13,220	13,041	14,460	1,241
Contractual Services	6,603	6,906	6,021	5,932	5,169	(852)
Subtotal	\$20,705	\$25,921	\$22,759	\$22,700	\$23,077	\$317
TOTAL	\$75,248	\$81,097	\$76,658	\$76,867	\$79,473	\$2,815
Funding						
City Funds			\$61,634	\$61,885	\$64,699	\$3,065
Other Categorical			293	293	293	0
Capital- IFA			5,824	5,700	5,575	(249)
State			5,570	5,570	5,570	0
Federal - Other			3,338	3,419	3,337	(1)
Intra City			0	0	0	0
TOTAL	\$75,248	\$81,097	\$76,658	\$76,867	\$79,473	\$2,815
Budgeted Headcount						
Full-Time Positions - Civilian	5,090	4,903	5,708	5,681	5,768	60
TOTAL	5,090	4,903	5,708	5,681	5,768	60

**The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.*

DOT Vehicles & Facilities Mgmt & Maintenance						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$14,512	\$13,457	\$16,594	\$16,271	\$16,015	(\$579)
Other Salaried and Unsalaries	266	279	60	60	60	0
Additional Gross Pay	530	782	142	145	145	4
Overtime - Civilian	1,817	2,250	2,190	2,190	2,190	0
Fringe Benefits	320	276	250	250	250	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$17,446	\$17,044	\$19,236	\$18,917	\$18,661	(\$576)
Other Than Personal Services						
Supplies and Materials	\$2,530	\$3,644	\$2,890	\$3,826	\$3,004	\$114
Fixed and Misc. Charges	23,156	11,821	2	2	2	0
Property and Equipment	631	1,857	2,509	4,023	1,646	(863)
Other Services and Charges	30,562	50,155	65,945	64,518	66,731	786
Contractual Services	8,852	8,300	8,780	10,576	7,121	(1,659)
Subtotal	\$65,730	\$75,777	\$80,126	\$82,946	\$78,504	(\$1,622)
TOTAL	\$83,176	\$92,821	\$99,362	\$101,863	\$97,165	(\$2,198)
Funding						
City Funds			\$95,657	\$96,869	\$94,984	(\$673)
Other Categorical			1,000	2,124	0	(1,000)
Capital- IFA			1,360	1,298	1,236	(125)
State			423	423	423	0
Federal - Other			922	1,147	522	(400)
Intra City			0	0	0	0
TOTAL	\$83,176	\$92,821	\$99,362	\$101,863	\$97,165	(\$2,198)
Budgeted Headcount						
Full-Time Positions - Civilian	163	151	195	183	181	(14)
TOTAL	163	151	195	183	181	(14)

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

Ferry Administration & Surface Transit						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$3,120	\$3,211	\$15,335	\$17,899	\$18,007	\$2,672
Other Salaried and Unsalaries	55	46	148	148	148	0
Additional Gross Pay	177	1,550	2,110	2,110	2,110	0
Overtime - Civilian	71	5,642	6,156	6,156	6,156	0
Fringe Benefits	1	1	60	60	60	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$3,423	\$10,449	\$23,809	\$26,373	\$26,481	\$2,672
Other Than Personal Services						
Supplies and Materials	\$5,235	\$6,248	\$35	\$40	\$35	\$0
Fixed and Misc. Charges	1	0	0	0	0	0
Property and Equipment	6	4	13	13	13	0
Other Services and Charges	24	77	11,324	234	184	(11,140)
Contractual Services	11,230	21,757	16,015	24,541	10,035	(5,980)
Subtotal	\$16,495	\$28,086	\$27,387	\$24,828	\$10,267	(\$17,120)
TOTAL	\$19,919	\$38,534	\$51,196	\$51,201	\$36,748	(\$14,448)

<i>Dollars in Thousands</i>	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Funding						
City Funds			\$3,837	\$3,842	\$3,787	(\$50)
Other Categorical			0	0	0	0
Capital- IFA			0	0	0	0
State			0	0	0	0
Federal - Other			47,359	47,359	32,961	(14,398)
Intra City			0	0	0	0
TOTAL	\$19,919	\$38,534	\$51,196	\$51,201	\$36,748	(\$14,448)
Budgeted Headcount						
Full-Time Positions - Civilian	32	29	34	88	80	46
TOTAL	32	29	34	88	80	46

**The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.*

Municipal Ferry Operation & Maintenance						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$38,313	\$47,343	\$44,582	\$41,084	\$41,454	(\$3,128)
Other Salaried and Unsalari ed	343	316	8	8	8	0
Additional Gross Pay	6,215	3,118	67	122	122	55
Overtime - Civilian	17,036	5,410	20,266	20,266	3,269	(16,997)
Fringe Benefits	644	733	329	329	329	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$62,551	\$56,920	\$65,252	\$61,809	\$45,182	(\$20,069)
Other Than Personal Services						
Supplies and Materials	\$5,904	\$13,627	\$22,201	\$24,600	\$23,331	\$1,130
Fixed and Misc. Charges	26	26	12	22	12	0
Property and Equipment	208	267	338	307	338	0
Other Services and Charges	70	63	601	642	581	(20)
Contractual Services	17,117	8,716	9,232	12,593	24,141	14,910
Subtotal	\$23,325	\$22,698	\$32,384	\$38,164	\$48,404	\$16,020
TOTAL	\$85,876	\$79,618	\$97,636	\$99,973	\$93,587	(\$4,049)
Funding						
City Funds			\$37,206	\$39,606	\$50,278	\$13,073
Other Categorical			0	0	0	0
Capital- IFA			2,214	2,151	2,089	(125)
State			53,294	53,294	36,297	(16,997)
Federal - Other			4,144	4,144	4,144	0
Intra City			779	779	779	0
TOTAL	\$85,876	\$79,618	\$97,636	\$99,973	\$93,587	(\$4,049)
Budgeted Headcount						
Full-Time Positions - Civilian	567	573	656	596	604	(52)
TOTAL	567	573	656	596	604	(52)

**The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.*

Roadway Construction Coordination & Admin						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$16,518	\$16,046	\$19,009	\$17,671	\$17,609	(\$1,400)
Other Salaried and Unsalaries	452	758	648	648	648	0
Additional Gross Pay	464	666	367	367	367	0
Overtime - Civilian	750	798	1,397	1,397	1,397	0
Fringe Benefits	17	17	0	0	0	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$18,201	\$18,284	\$21,421	\$20,083	\$20,020	(\$1,400)
Other Than Personal Services						
Supplies and Materials	\$373	\$654	\$104	\$88	\$104	\$0
Fixed and Misc. Charges	0	49	0	1	0	0
Property and Equipment	7	9	15	15	15	0
Other Services and Charges	41	125	274	67	32	(242)
Contractual Services	641	1,115	736	888	567	(169)
Subtotal	\$1,062	\$1,951	\$1,130	\$1,059	\$719	(\$411)
TOTAL	\$19,263	\$20,236	\$22,551	\$21,141	\$20,739	(\$1,811)
Funding						
City Funds			\$20,252	\$18,301	\$18,565	(\$1,687)
Other Categorical			0	0	0	0
Capital- IFA			1,813	1,751	1,689	(125)
State			287	287	287	0
Federal - Other			199	519	199	0
Intra City			0	284	0	0
TOTAL	\$19,263	\$20,236	\$22,551	\$21,141	\$20,739	(\$1,811)
Budgeted Headcount						
Full-Time Positions - Civilian	1,506	1,474	1,443	1,631	1,698	255
TOTAL	1,506	1,474	1,443	1,631	1,698	255

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

Roadway Repair, Maintenance & Inspection						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$122,119	\$124,871	\$148,426	\$152,303	\$153,827	\$5,401
Other Salaried and Unsalaries	21,214	22,008	20,185	20,223	15,656	(4,529)
Additional Gross Pay	14,185	14,043	3,454	3,502	3,432	(22)
Overtime - Civilian	25,438	27,340	17,260	17,849	17,653	393
Fringe Benefits	769	792	489	489	489	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$183,725	\$189,054	\$189,815	\$194,366	\$191,057	\$1,242
Other Than Personal Services						
Supplies and Materials	\$71,240	\$88,945	\$82,846	\$92,700	\$92,345	\$9,500
Fixed and Misc. Charges	9	9	5	5	5	0
Property and Equipment	2,889	1,281	1,235	2,007	605	(630)
Other Services and Charges	24,178	22,573	10,307	14,407	9,341	(966)
Contractual Services	16,672	18,291	24,170	22,940	22,191	(1,979)
Subtotal	\$114,988	\$131,099	\$118,562	\$132,059	\$124,488	\$5,925
TOTAL	\$298,713	\$320,153	\$308,377	\$326,424	\$315,544	\$7,167

<i>Dollars in Thousands</i>	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Funding						
City Funds			\$62,584	\$63,185	\$57,106	(\$5,478)
Other Categorical			0	0	0	0
Capital- IFA			219,432	236,698	232,077	12,645
State			25,438	25,438	25,438	0
Federal - Other			923	923	923	(0)
Intra City			0	179	0	0
TOTAL	\$298,713	\$320,153	\$308,377	\$326,424	\$315,544	\$7,167
Budgeted Headcount						
Full-Time Positions - Civilian	1,506	1,474	1,443	1,631	1,698	255
TOTAL	1,506	1,474	1,443	1,631	1,698	255

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

Traffic Operations & Maintenance						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$82,067	\$78,923	\$111,756	\$107,181	\$79,463	(\$32,293)
Other Salaried and Unsalaries	1,691	1,602	787	787	787	0
Additional Gross Pay	5,653	6,917	1,587	1,597	1,600	14
Overtime - Civilian	8,476	12,767	12,562	13,354	11,064	(1,498)
Fringe Benefits	938	724	627	627	627	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$98,826	\$100,933	\$127,319	\$123,546	\$93,541	(\$33,778)
Other Than Personal Services						
Supplies and Materials	\$11,800	\$15,889	\$29,756	\$36,181	\$44,343	\$14,587
Fixed and Misc. Charges	4	2	108	108	108	0
Property and Equipment	7,075	6,957	5,084	13,361	3,472	(1,613)
Other Services and Charges	79,744	82,436	104,735	74,334	64,632	(40,103)
Contractual Services	214,795	241,713	320,233	312,083	312,841	(7,392)
Subtotal	\$313,418	\$346,998	\$459,916	\$436,067	\$425,395	(\$34,521)
TOTAL	\$412,244	\$447,931	\$587,235	\$559,613	\$518,936	(\$68,299)
Funding						
City Funds			\$492,201	\$464,987	\$424,875	(\$67,327)
Other Categorical			1,300	1,318	1,300	0
Capital- IFA			17,310	16,530	15,751	(1,559)
State			36,736	36,736	37,388	652
Federal - Other			39,676	39,741	39,611	(65)
Intra City			12	301	12	0
TOTAL	\$412,244	\$447,931	\$587,235	\$559,613	\$518,936	(\$68,299)
Budgeted Headcount						
Full-Time Positions - Civilian	1,149	1,099	1,479	1,375	1,388	(91)
TOTAL	1,149	1,099	1,479	1,375	1,388	(91)

*The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.

Traffic Planning Safety & Administration						
<i>Dollars in Thousands</i>						
	2021	2022	2023	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2023	2024	2023-2024
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$20,411	\$18,960	\$26,022	\$26,416	\$49,402	\$23,380
Other Salaried and Unsalari ed	242	255	155	234	234	80
Additional Gross Pay	437	949	1,110	1,110	1,110	0
Overtime - Civilian	512	632	1,012	1,155	1,155	144
Fringe Benefits	1	1	34	34	34	0
Amounts to be Scheduled	0	0	0	0	0	0
Subtotal	\$21,603	\$20,797	\$28,332	\$28,950	\$51,936	\$23,604
Other Than Personal Services						
Supplies and Materials	\$1,505	\$2,327	\$9,857	\$26,100	\$21,431	\$11,574
Fixed and Misc. Charges	1	0	1	1	1	0
Property and Equipment	1,253	923	1,354	1,914	1,199	(155)
Other Services and Charges	2,117	1,873	3,099	5,031	3,311	211
Contractual Services	18,151	26,196	36,562	44,761	50,658	14,096
Subtotal	\$23,028	\$31,319	\$50,873	\$77,808	\$76,600	\$25,726
TOTAL	\$44,631	\$52,116	\$79,205	\$106,758	\$128,535	\$49,330
Funding						
City Funds			\$63,745	\$89,363	\$89,773	\$26,028
Other Categorical			0	0	0	0
Capital- IFA			305	243	181	(125)
State			3,595	3,595	2,943	(652)
Federal - Other			11,560	13,557	35,639	24,079
Intra City			0	0	0	0
TOTAL	\$44,631	\$52,116	\$79,205	\$106,758	\$128,535	\$49,330
Budgeted Headcount						
Full-Time Positions - Civilian	236	228	341	320	324	(17)
TOTAL	236	228	341	320	324	(17)

**The difference of Fiscal 2023 Adopted Budget compared to Fiscal 2024 Preliminary Budget.*