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**Report on the Fiscal 2023  
Preliminary Plan and the Fiscal 2022  
Mayor's Management Report for the  
Department of  
Environmental Protection**

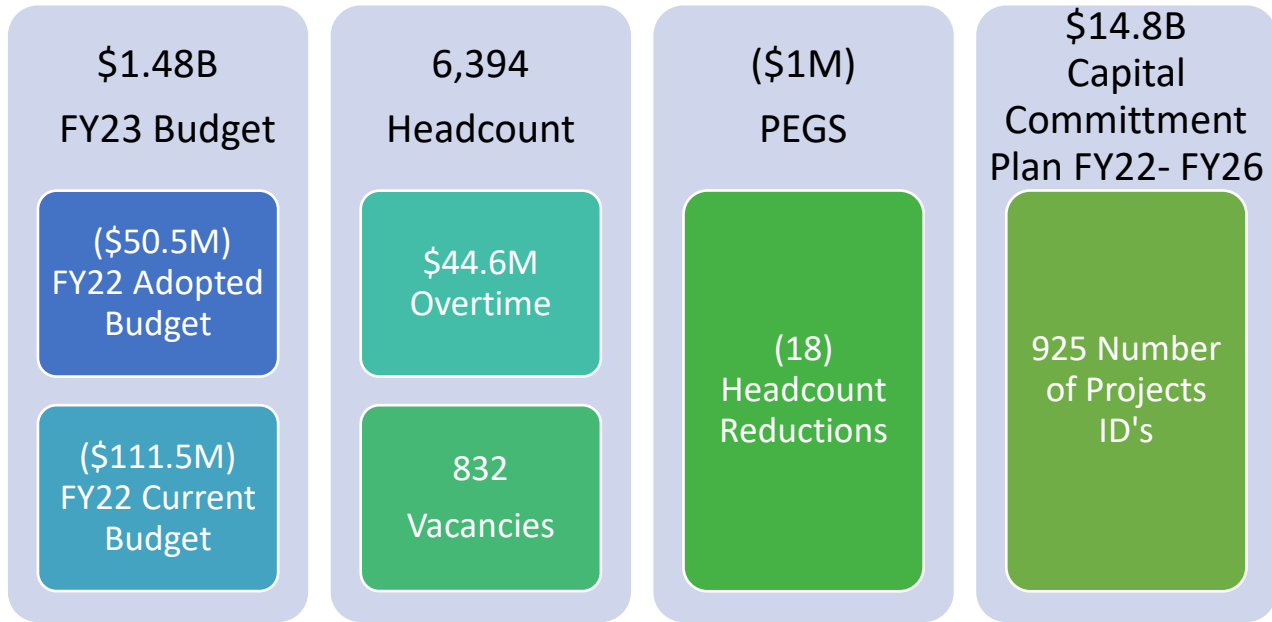
**March 25, 2022**

(Report Prepared by Jonathan Seltzer)

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### Department of Environmental Protection Fiscal 2023 Budget Snapshot



### Department of Environmental Protection Financial Plan Overview

The Department of Environmental Protection’s (DEP or the Department) Fiscal 2023 Preliminary Budget totals \$1.48 billion (including City and non-City funds). Of the Department’s Fiscal 2023 Preliminary Budget, \$1.4 billion is City funding and the remaining \$72.5 million is a mix of Capital-IFA, federal and intra-city funding. DEP’s Fiscal 2023 Preliminary Budget is \$50.5 million less than the Fiscal 2022 Adopted Budget of \$1.53 billion. Furthermore, the Plan proposes \$1 million in Program to Eliminate the Gap (PEG) savings in Fiscal 2023 and in the outyears.

### Financial Summary

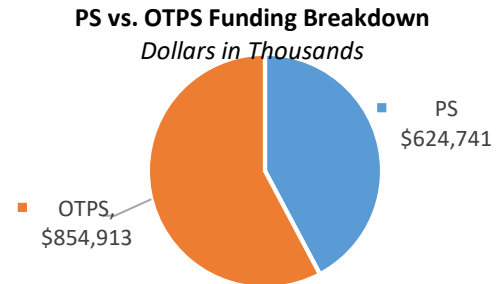
Below is a summary of funding changes by program area and funding source and headcount changes when comparing DEP’s Fiscal 2023 Preliminary Budget to its Fiscal 2022 Adopted Budget.

<i>Dollars in Thousands</i>	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
<b>Budget by Program Area</b>						
Agency Administration & Support	\$115,823	\$104,873	\$112,911	\$119,623	\$114,853	\$1,942
Customer Services & Water Board Support	61,488	54,117	65,458	66,077	61,000	(\$4,458)
Engineering Design and Construction	41,697	39,576	46,117	46,436	45,912	(205)
Environmental Management	27,838	22,864	25,542	25,089	19,959	(5,582)
Miscellaneous	62,292	61,920	63,502	94,918	18,817	(44,685)
Upstate Water Supply	390,851	388,237	430,122	440,704	421,933	(8,188)
Wastewater Treatment Operations	494,452	551,755	548,697	552,496	532,547	(16,150)
Water & Sewer Maintenance & Operations	188,369	186,922	237,803	245,758	264,632	26,829
<b>TOTAL</b>	<b>\$1,382,811</b>	<b>\$1,410,264</b>	<b>\$1,530,152</b>	<b>\$1,591,102</b>	<b>\$1,479,654</b>	<b>(\$50,498)</b>
<b>Funding</b>						
City Funds			\$1,440,476	\$1,456,741	\$1,407,106	(\$33,371)
Other Categorical			0	7,868	0	0
Capital- IFA			67,489	67,769	67,773	284
State			0	2,284	0	0

<i>Dollars in Thousands</i>	FY20	FY21	FY22	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY22	FY23	FY22-FY23
Federal - Community Development			1,481	1,646	0	(1,481)
Federal - Other			20,084	52,170	4,153	(15,931)
Intra City			622	2,624	622	0
<b>TOTAL</b>	<b>\$1,382,811</b>	<b>\$1,410,264</b>	<b>\$1,530,152</b>	<b>\$1,591,102</b>	<b>\$1,479,654</b>	<b>(\$50,498)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	<b>5,891</b>	<b>5,643</b>	<b>6,267</b>	<b>6,333</b>	<b>6,394</b>	<b>127</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

The Fiscal 2023 Financial Plan presents a \$1.48 billion budget for DEP. Overall; the Fiscal 2023 Preliminary Budget provides \$624.7 million for Personal Services (PS) to support 6,394 staff, and \$854.9 million for Other Than Personal Services (OTPS) to cover costs related to property, equipment, supplies, and services contracted out to private entities (see chart to the right for a breakdown).



The year-over-year variance between the Fiscal 2023 Preliminary Budget and the Fiscal 2022 Adopted Budget is mainly due to the following programmatic changes:

- **Environmental Management.** A \$4.7 million reduction of Fiscal 2022 COVID-19 federal stimulus funding not carrying into Fiscal 2023.
- **Miscellaneous.** A reduction of \$32.2 million for Fiscal 2022 Housing Recovery Office – Build It Back program funding not carrying into FY23.
- **Upstate Water Supply.** Deferral of \$5.6 million into Fiscal 2022 for various Filtration Avoidance Determination programs, including septic rehabilitation of \$4.7 million; this funding does not carry into Fiscal 2023. Additionally, the deferral of \$4 million into Fiscal 2022 for the Catskill Treatment Facility, this funding does not extend into Fiscal 2023.
- **Wastewater Treatment Operations.** Primarily due to \$9 million in funding in Fiscal 2022 not carrying into Fiscal 2023 for sludge dewatering being performed at the Owls Head Wastewater Treatment Plant while the dock is being repaired.
- **Water & Sewer Maintenance & Operations.** Primarily due to \$23.3 million in new funding for resiliency work as a result of Hurricane Ida.

Of the Department’s eight program areas, funding for Wastewater Treatment Operations comprises \$532.5 million, or 36 percent of DEP’s total funding in Fiscal 2023; funding for Upstate Water Supply comprises \$421.9 million, or 29 percent; and funding for Water & Sewer Maintenance & Operations comprises \$264.6 million, or 18 percent. The other five program areas comprise the remaining 18 percent of DEP’s Fiscal 2023 Preliminary Budget.

**COVID-19 Federal Stimulus Funding**

- In Fiscal 2022, DEP was allocated \$8.7 million in federal COVID-19 stimulus funding; of which, \$4.7 million is for the NYC Cleanup Corp program to hire staff for blue belt maintenance;

hydrant painting; and catch basin stenciling, as well as \$4 million for Gowanus Canal remediation work.

- Additionally, DEP serves as the conduit for other City COVID-19 pandemic programs overseen by the Housing Recovery Office for the resource navigator program, as well as food program. In Fiscal 2022, DEP’s budget reflects \$35.7 million for such programs.

### Fiscal 2023 Preliminary Budget Changes

The Preliminary Financial Plan for Fiscal 2022-2026 (The Plan or the Preliminary Plan) introduces several budgetary changes for DEP, including no New Needs in Fiscal 2023; \$13,000 in Other Adjustments in Fiscal 2023; and \$1 million in PEG’s in Fiscal 2023.

The most significant Preliminary Plan changes include the following:

#### Other Adjustments

**Collective Bargaining.** The Fiscal 2023 Preliminary Plan includes \$13,000 in Fiscal 2023 and in the outyears for collective bargaining costs.

#### Program to Eliminate the Gap (PEG)s

**Landfill Maintenance Savings.** The Fiscal 2023 Preliminary Plan includes a savings of \$185,000 in savings in Fiscal 2022 and \$200,000 in Fiscal 2023 and in the outyears as DEP projects lower costs for operations and maintenance at the Pennsylvania and Fountain Avenue landfills.

**Vacancy Reduction.** The Fiscal 2023 Preliminary Plan includes a savings of \$365,000 in Fiscal 2022 and \$700,000 in Fiscal 2023 to eliminate 18 vacancies. Of the 18 positions eliminated, 10 are inspector titles and eight are administrative/clerical/technical titles.

**Water Bottle Fillers.** The Fiscal 2023 Preliminary Plan includes \$160,000 in Fiscal 2022 and \$100,000 in Fiscal 2023 and in the outyears as DEP projects lower costs for the water bottle filler program. With this PEG in place, the agencies Fiscal 2023 bottle filler budget is \$400,000.

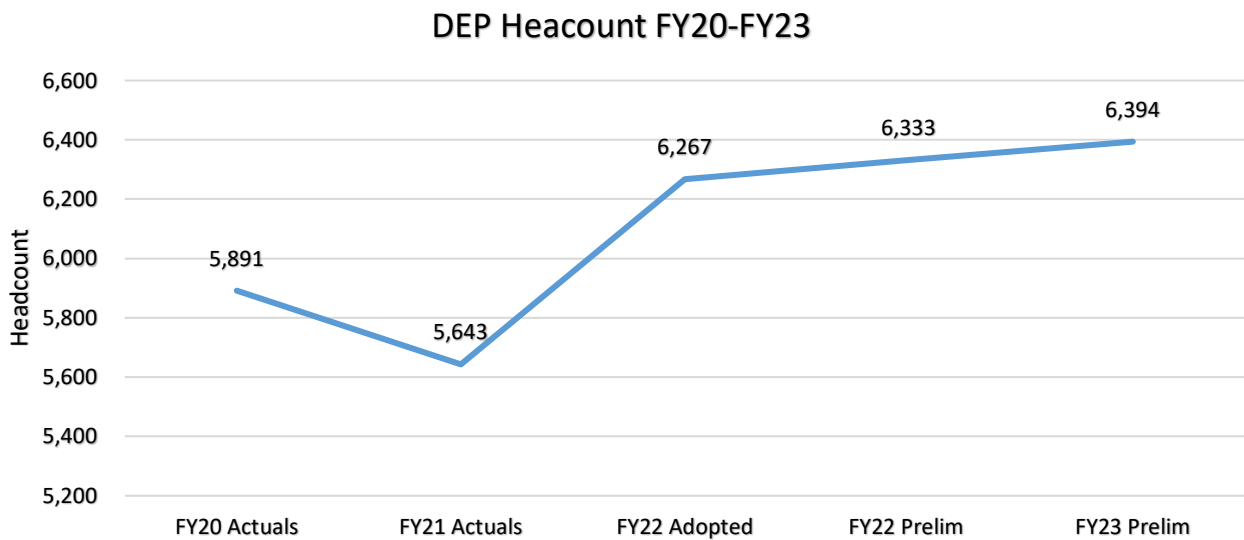
#### Headcount

The Department’s Fiscal 2023 Preliminary Budget provides for 6,394 full-time positions, an increase of 127 positions when compared to the Fiscal Adopted Budget of 6,267 full-time positions. The increase in the Department’s Fiscal 2023 headcount is largely due to an increase of staff lines for Waste & Sewer Maintenance & Operations. *Of note:* DEP is currently operating with 832 agency-wide vacancies, see breakdown by title below:

DEP Vacancies by Title	
Titles	Vacancies
Engineers	307
City Park Workers/Gardeners	107
Construction Laborers	70
Sewer Treatment Workers	73
Managers	50
Staff Analyst/PAA’s/Clerical	38
Water Use Inspectors	4
City Research Scientists	34

DEP Vacancies by Title	
Titles	Vacancies
Watershed Maintainers	34
Computer Titles	27
Stationary Engineers	24
Attorneys	13
Marine Titles	6
All Other	45
<b>Total</b>	<b>832</b>

The table below provides an overview of DEP’s Adopted vs. Actual headcount from Fiscal 2020 through Fiscal 2023.



**Fiscal 2023 Preliminary Mayor’s Management Report**

- DEP has seen a steady increase in Accounts Receivable over the past several fiscal years. Total accounts receivable was \$1.74 billion in Fiscal 2019; \$1.81 billion in Fiscal 2020; and \$2 billion in Fiscal 2021.
- In the first four months of Fiscal 2022, facility security checks decreased by 6,725, to 100,970 when compared to the same period last fiscal year.
- In the first four months of Fiscal 2022, overall enforcement activity decreased by 465, to 319 when compared to the same period last fiscal year.
- In the first four months of Fiscal 2022, the number of air complaints received increased by 1,380, to 3,647 complaints when compared to the same period last fiscal year.
- In the first four months of Fiscal 2022, the percent of estimated water bills decreased by .7 percent, to 2 percent when compared to the same period last fiscal year.
- In the first four months of Fiscal 2022, the number of catch basins cleaned decreased by 3,234, to 7,417 when compared to the same period last fiscal year.

- In the first four months of Fiscal 2022, the number of catch basin complaints received increased by 3,418, to 6,668 complaints when compared to the same period last fiscal year.
- In the first fourth months of Fiscal 2022, the number of street cave-in complaints received increased by 503, to 1,758 complaints when compared to the same period last fiscal year.
- In the first four months of Fiscal 2022, the percentage of DEP customer service calls answered in 30 seconds decreased 61 percent, to 31 percent when compared to the same period last fiscal year.

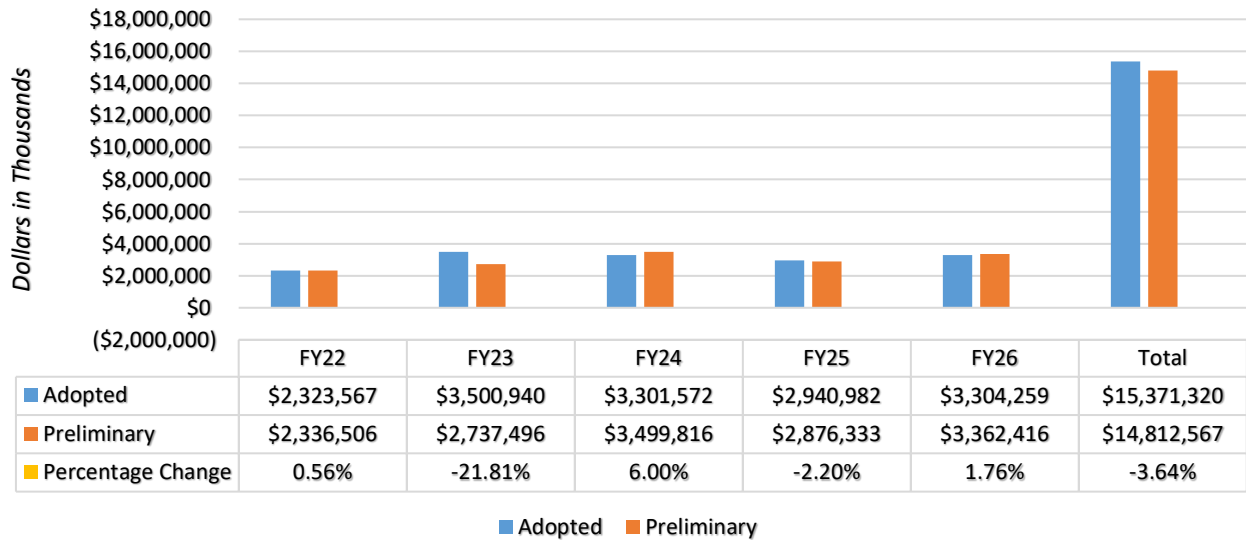
## Contract Budget

Category	FY22 Adopted	Number of Contracts	FY23 Preliminary	Number of Contracts
Cleaning Services	\$942	18	\$941	18
Contractual Services - General	199,275	39	201,014	39
Data Processing Equipment Maintenance	14,905	14	14,899	14
Economic Development	1	1	1	1
Community Consultant Contracts	14	2	14	2
Maintenance and Operation of Infrastructure	5,804	39	5,696	39
Maintenance and Repairs - General	62,623	139	49,678	139
Maintenance and Repairs - Motor Vehicle Equip	2793	25	2763	25
Office Equipment Maintenance	453	13	453	13
Printing Services	304	9	304	9
Prof. Services - Computer Services	10,621	5	7,661	5
Prof. Services - Engineering and Architectural Services	22	1	22	1
Prof. Services - Other	4,900	17	6,441	17
Security Services	10,209	2	10,209	2
Telecommunications Maintenance	1,263	8	1,263	8
Temporary Services	19	6	19	6
Training Program for City Employees	1,539	41	1,527	41
<b>TOTAL</b>	<b>\$315,687</b>	<b>379</b>	<b>\$302,905</b>	<b>379</b>

As shown above, the decrease in DEP's Fiscal 2023 contract budget when compared to the Fiscal 2022 Adopted Budget is primarily due a decrease of Maintenance and Repairs - General contracts, as well as a decrease for Professional Services – Computer Services contracts.

## Preliminary Capital Commitment Plan for Fiscal 2022 to Fiscal 2026

The Department of Environmental Protection’s Preliminary Commitment Plan includes \$14.8 billion in Fiscal 2022- 2026.



The Preliminary Capital Commitment Plan for the Department for Fiscal 2022-2026 has decreased by \$558.8 million to a total of \$14.8 billion, demonstrating a three and a half percent decrease when compared to the Department’s Adopted Commitment Plan. The decrease is driven by a decrease of \$371.2 million for Water Pollution Control; a \$180.9 million decrease for Water Mains; a \$35.4 million decrease to Water Supply; an \$18.8 million decrease to Sewers; offset by an increase of \$47.6 million for equipment. At the Fiscal 2023 Preliminary Budget Hearing, more details are needed from the Department as to whether this funding was moved to the outyears, within the Ten-Year Strategy.

### Fiscal 2023 Preliminary Capital Commitment Plan Highlights

Major capital projects included in the Preliminary Capital Plan for Fiscal 2022-2026 are outlined below.

- Gowanus Combined Sewer Overflow Retention Tank.** The Preliminary Capital Commitment Plan includes \$895.4 million for Construction of new combined sewer overflow abatement/control facilities at two locations on the Gowanus Canal referred to as outfalls OH-007 and RH-034. The RH-034 outfall is located at the head end of the canal and the OH-007 outfall is located on the west side of the canal.
- Kensico-Eastview Connection Tunnel.** The Preliminary Capital Commitment Plan includes \$827.4 million for the Kensico-Eastview Connection (KEC). This connection will be a 2-mile-long tunnel between the Kensico Reservoir and the Catskill-Delaware Ultraviolet Light Disinfection Facility in Eastview. The new aqueduct will provide additional conveyance between these vital components of the water supply, giving DEP the ability to take other facilities out of service for periodic maintenance and inspection.
- Modification of the Chambers at Hillview.** The Preliminary Capital Commitment Plan includes \$346.4 million to upgrade the chambers at the Hillview Reservoir, to ensure it continues to perform the critical function of regulating pressure in the City’s water distribution system for



decades to come. The Reservoir is located just outside of the Bronx in Yonkers, New York; it was originally constructed between 1909 and 1915, and is the last stop for the water before it enters City Water Tunnels No. 1, 2, and 3.

- **Completion of City Tunnel No. 3, Stage 2 Brooklyn/Queens.** The Preliminary Capital Commitment Plan includes \$188.7 million to complete the Brooklyn Queens leg of City Tunnel No. 3. Two new shafts will be constructed, equipment in the existing shafts will be rehabilitated, tunnel corrosion will be addressed, and new instrumentation/telecommunications/security systems will be installed.
- **Owls Head Main Sewage Pumps & Piping.** The Preliminary Capital Commitment Plan includes \$186 million to replace five main sewage pumps and suction/discharge piping, as well as valves, and electrical connections.
- **Citywide Resiliency Measures – Project Area 1.** The Preliminary Capital Commitment Plan includes \$175.8 million for the East Side Coastal Resiliency Project (ESCR). Project Area One extends from Montgomery Street on the south to the north end of John V. Lindsay East River Park (East River Park) near East 13th Street. The project area includes the reconstruction of three maintenance buildings and two comfort stations that will be maintained by the NYC Parks Department.
- **Bronx River - Combined Sewer Overflow Abatement.** The Preliminary Capital Commitment Plan includes \$154.4 million to reduce the frequency and volume of combined sewer overflow events in the Bronx River by constructing separate relief sewers for combined sewer overflow outfalls HP-007 and HP-009 and to reduce floatables to the East River by reconstructing Regulator 5 near combined sewer overflow outfall HP-011.
- **Croton Dam Construction.** The Preliminary Capital Commitment Plan includes \$145.5 million for reconstruction work of the dam to increase spillway capacity. This work will improve stability and upgrade associated structures to meet New York State Dam Safety standards.
- **High Level Storm Sewers – Citywide.** The Preliminary Capital Commitment Plan includes \$125 million for high-level storm waste projects that will limit combined sewer overflow and alleviate street flooding.
- **Southeast Queens – 230<sup>th</sup> Place Laurelton Area, Part 1, Phase B.** The Preliminary Capital Commitment Plan includes \$121 million to build storm sewers in Southeast Queens to alleviate ponding conditions and reduce combined sewer overflow in the area. Sanitary and combined sewers have been included in this project to service adjoining houses.
- **Southeast Queens Sewers.** The Preliminary Capital Commitment Plan includes a \$1.2 billion for Southeast Queens sewer buildout projects and a total of \$2.1 billion between FY22-31 for Southeast Queens sewer buildout projects.

## Appendices

### A. Budget Actions in the November and Preliminary Plans

<i>Dollars in Thousands</i>	FY22			FY23		
	City	Non-City	Total	City	Non-City	Total
<b>DEP Budget as of the FY22 Adopted Budget</b>	<b>\$1,440,477</b>	<b>\$89,676</b>	<b>\$1,530,152</b>	<b>\$1,369,282</b>	<b>\$72,264</b>	<b>\$1,441,546</b>
<b>New Needs Nov 22 Plan</b>						
Arterial Highway Catch Basin Cleaning	\$512	\$0	\$512	\$282	\$0	\$282
Bluebelt Feasibility and Drainage Control Plans	0	0	0	2,500	0	2,500
Bluebelt Maintenance	0	0	0	787	0	787
Catch Basin Inspection and Cleaning	4,184	0	4,184	5,443	0	5,443
Culvert Maintenance	0	0	0	364	0	364
Engineering Tasks	1,822	0	1,822	2,238	0	2,238
Environmental Justice For all	0	0	0	783	0	783
Expansion of Green Infrastructure Maintenance	0	0	0	3,638	0	3,638
Flash Flood Response	1,400	0	1,400	1,869	0	1,869
Home Solar Accelerator	0	0	0	5,194	0	5,194
Industrial and Commercial Storm water Inspections and Enforcement	0	0	0	2,286	0	2,286
Maintenance and Storm water Management Practices	0	0	0	150	0	150
MOC & R Resiliency Programs	3,793	0	3,793	7,574	0	7,574
MS4 Permitting Support	403	0	403	484	0	484
Outfall and Inspection and Cleaning Program	0	0	0	1,292	0	1,292
Sewer Televising & Cleaning Program	253	0	253	2,001	0	2,001
Urban Agriculture	0	0	0	870	0	870
Vaccine Incentive	264	0	264	0	0	0
<b>Subtotal, New Needs Nov 22 Plan</b>	<b>\$12,631</b>	<b>\$0</b>	<b>\$12,630</b>	<b>\$37,755</b>	<b>\$0</b>	<b>\$37,755</b>
<b>New Needs FY23 Preliminary Plan</b>						
Vaccine Incentive	\$12	\$0	\$12	\$0	\$0	\$0
<b>Subtotal, New Needs FY23 Preliminary Plan</b>	<b>\$12</b>	<b>\$0</b>	<b>\$12</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal, New Needs</b>	<b>\$12,642</b>	<b>\$0</b>	<b>\$12,642</b>	<b>\$37,755</b>	<b>\$0</b>	<b>\$37,755</b>
<b>Other Adjustments Nov 22 Plan</b>						
Biowatch	\$0	\$2,260	\$2,260	\$0	\$0	\$0
Brownfields	0	58	58	0	0	0
Carpet Rollover	0	978	978	0	0	0
Cleanup Corps	0	144	144	0	0	0
Demand Response	0	6,891	6,891	0	0	0
Energy Personnel	0	155	155	0	0	0
Excel Projects Round 1	0	1,831	1,831	0	0	0
FY22 Dep Rollover	0	3,287	3,287	0	0	0
FY22 Minor HMP	0	2,199	2,199	0	0	0
FY22 Resource Navigators	0	19,393	19,393	0	0	0
Sandy Meters Rollover	0	8	8	0	0	0
HRO Admin Funding Request	0	165	165	0	0	0
HRO Future Flood Risk	0	600	600	0	0	0
HRO G2G Takedown	0	(500)	(500)	0	0	0
HRO G2G Program	0	250	250	0	0	0
HRO Navigator Funding for FY22	0	1,846	1,846	0	0	0
HRO RN	0	18,071	18,071	0	0	0
HRO RN 2	0	(18,071)	(18,071)	0	0	0

<i>Dollars in Thousands</i>	FY22			FY23		
	City	Non-City	Total	City	Non-City	Total
Lease Audit	0	0	0	(95)	0	(95)
Long Island Sound Survey	0	2,556	2,556	0	0	0
ISLRP	0	2,284	2,284	0	0	0
NYC Service Bureau Program	50	0	50	0	0	0
OEO Funding Adjustment	(370)	0	(370)	0	0	0
OSA Collective Bargaining	0	280	280	0	284	284
OSA Collective Bargaining Tax Levy	94	0	94	95	0	95
OSA Collective Bargaining Utility	1,038	0	1,038	1,055	0	1,055
<b>Subtotal, Other Adjustments Nov 22 Plan</b>	<b>\$812</b>	<b>\$44,691</b>	<b>\$45,503</b>	<b>\$1,055</b>	<b>\$284</b>	<b>\$1,339</b>
<b>Other Adjustments FY23 Preliminary Plan</b>						
Heating Fuel Adjustment	\$3,191	\$0	\$3,191	\$0	\$0	\$0
Motor Fuel Adjustment	277	0	277	0	0	0
NYC Cleanup initiative	40	0	40	0	0	0
NYC MO	0	(7)	(7)	0	0	0
Painters Collective Bargaining	13	0	13	13	0	13
<b>Subtotal, Other Adjustments FY23 Preliminary Plan</b>	<b>\$3,521</b>	<b>(\$7)</b>	<b>\$3,514</b>	<b>\$13</b>	<b>\$0</b>	<b>\$13</b>
<b>Subtotal, Other Adjustments</b>	<b>\$4,333</b>	<b>\$44,684</b>	<b>\$49,017</b>	<b>\$1,068</b>	<b>\$284</b>	<b>\$1,352</b>
<b>Savings</b>						
Bottle Filler Program	(\$160)	\$0	(\$160)	(\$100)	\$0	(\$100)
Landfill Surplus Funds	(185)	0	(185)	(200)	0	(200)
Vacancy Reduction	(365)	0	(365)	(700)	0	(700)
<b>Subtotal, Savings</b>	<b>(710)</b>	<b>0</b>	<b>(710)</b>	<b>(1,000)</b>	<b>0</b>	<b>(1,000)</b>
<b>TOTAL, All Changes</b>	<b>\$16,265</b>	<b>\$44,684</b>	<b>\$60,963</b>	<b>\$37,823</b>	<b>\$284</b>	<b>\$38,107</b>
<b>DEP Budget as of the FY23 Preliminary Budget</b>	<b>\$1,456,742</b>	<b>\$134,360</b>	<b>\$1,591,102</b>	<b>\$1,407,105</b>	<b>\$72,548</b>	<b>\$1,479,653</b>

**B. Miscellaneous Revenue**

<i>Dollars in Thousands</i>	Revenue Sources	FY20	FY21	FY22	Preliminary Plan		*Difference
		Actual	Actual	Adopted	FY22	FY23	FY22-FY23
	Asbestos Program	\$6,700	\$6,300	\$6,300	\$6,300	\$6,300	\$0
	Air Quality Permits	5,600	5,900	5,900	5,900	5,900	0
	SARA Fees	3,900	3,900	3,900	3,900	3,900	0
	Environmental Designation Fee	1,200	949	689	689	689	0
	Bids and Specifications	40	40	40	40	40	0
	Upstate Rentals	1,565	1,565	1,565	1,565	1,565	0
	Misc. and Sundries	500	500	500	500	500	0
	<b>TOTAL</b>	<b>\$19,505</b>	<b>\$19,154</b>	<b>\$18,894</b>	<b>\$18,894</b>	<b>\$18,894</b>	<b>\$0</b>

\*The difference of Fiscal 2022 Adopted compared to Fiscal 2023 Preliminary Budget.

**C. Program Areas**

<b>Administration and Support</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$1,228	\$932	\$502	\$513	\$502	\$0
Additional Gross Pay - Labor Reserve	107	123	0	0	0	0
Amounts to be Scheduled	0	0	3	3	3	0
Full-Time Salaried - Civilian	44,604	44,701	43,270	43,543	43,503	234
Other Salaried	16	0	199	199	199	0
Overtime - Civilian	1,190	605	1,484	1,484	1,484	0
P.S. Other	-39	-23	0	0	0	0
Unsalaries	1,865	1,637	1,151	1,151	1,151	0
<b>Subtotal</b>	<b>\$48,971</b>	<b>\$47,974</b>	<b>\$46,608</b>	<b>\$46,894</b>	<b>\$46,842</b>	<b>\$234</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$17,455	\$16,132	\$20,721	\$26,550	\$20,434	(\$287)
Contractual Services - Professional Services	82	43	251,654	132,927	251,654	0
Fixed & Misc. Charges	5,111	623	27	13	27	0
Other Services & Charges	38,952	37,405	40,232	41,843	40,204	(28)
Property & Equipment	2,881	885	1,971	965	3,995	2,023
Supplies & Materials	2,372	1,811	3,100	3,225	3,100	0
<b>Subtotal</b>	<b>\$66,853</b>	<b>\$56,899</b>	<b>\$66,303</b>	<b>\$72,729</b>	<b>\$68,011</b>	<b>\$1,708</b>
<b>TOTAL</b>	<b>\$115,823</b>	<b>\$104,873</b>	<b>\$112,911</b>	<b>\$119,623</b>	<b>\$114,853</b>	<b>\$1,942</b>
<b>Funding</b>						
Capital- IFA			\$8,070	\$8,195	\$8,197	\$127
City Funds			104,555	106,417	106,371	1,815
Federal - Other			0	2,556	0	0
Intra City			286	2,036	286	0
Other Categorical			0	418	0	0
<b>TOTAL</b>	<b>\$115,823</b>	<b>\$104,873</b>	<b>\$112,911</b>	<b>\$119,623</b>	<b>\$114,853</b>	<b>\$1,942</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	462	445	513	510	510	(3)
<b>TOTAL</b>	<b>462</b>	<b>445</b>	<b>513</b>	<b>510</b>	<b>510</b>	<b>(3)</b>

*\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.*

<b>Customer Services and Water Board Support</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$1,282	\$1,218	\$979	\$1,001	\$979	\$0
Additional Gross Pay - Labor Reserve	3	3	0	0	0	0
Full-Time Salaried - Civilian	30,300	30,581	31,924	32,212	32,217	293
Overtime - Civilian	1,617	1,614	1,703	1,703	1,703	0
Unsalaries	4,226	4,725	2,748	2,757	2,757	8
<b>Subtotal</b>	<b>\$37,427</b>	<b>\$38,141</b>	<b>\$37,355</b>	<b>\$37,673</b>	<b>\$37,656</b>	<b>\$302</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$3,361	\$3,518	\$4,548	\$3,802	\$4,548	\$0
Contractual Services - Professional Services	5,099	7,031	10,213	4,926	7,253	(2,960)
Fixed & Misc. Charges	0	0	0	0	0	0
Other Services & Charges	11,003	751	7,055	13,800	7,055	0
Property & Equipment	2,195	768	1,198	3,665	1,198	0
Supplies & Materials	2,404	3,909	5,089	2,211	3,289	(1,800)
<b>Subtotal</b>	<b>\$24,061</b>	<b>\$15,976</b>	<b>\$28,104</b>	<b>\$28,405</b>	<b>\$23,344</b>	<b>(\$4,760)</b>
<b>TOTAL</b>	<b>\$61,488</b>	<b>\$54,117</b>	<b>\$65,458</b>	<b>\$66,077</b>	<b>\$61,000</b>	<b>(\$4,458)</b>
<b>Funding</b>						
Capital- IFA			\$175	\$175	\$175	\$0
City Funds			65,283	65,901	60,825	(4,458)
Federal - Other			0	1	0	0
<b>TOTAL</b>	<b>\$61,488</b>	<b>\$54,117</b>	<b>\$65,458</b>	<b>\$66,077</b>	<b>\$61,000</b>	<b>(\$4,458)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	423	412	463	463	463	0
<b>TOTAL</b>	<b>423</b>	<b>412</b>	<b>463</b>	<b>463</b>	<b>463</b>	<b>0</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

<b>Engineering Design and Construction</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$1,014	\$984	\$1,424	\$1,431	\$1,424	\$0
Full-Time Salaried - Civilian	38,196	37,476	42,136	42,278	42,281	145
Other Salaried	83	10	34	34	34	0
Overtime - Civilian	191	294	639	639	639	0
Unsalaries	139	84	16	16	16	0
<b>Subtotal</b>	<b>\$39,623</b>	<b>\$38,848</b>	<b>\$44,249</b>	<b>\$44,398</b>	<b>\$44,394</b>	<b>\$145</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$290	\$185	\$407	\$114	\$407	\$0
Contractual Services - Professional Services	293	293	545	410	545	0
Fixed & Misc. Charges	3	15	0	25	0	0
Other Services & Charges	1,409	183	757	1,312	407	(350)
Property & Equipment	4	36	59	93	59	0
Supplies & Materials	75	16	100	84	100	0
<b>Subtotal</b>	<b>\$2,074</b>	<b>\$727</b>	<b>\$1,868</b>	<b>\$2,038</b>	<b>\$1,518</b>	<b>(\$350)</b>
<b>TOTAL</b>	<b>\$41,697</b>	<b>\$39,576</b>	<b>\$46,117</b>	<b>\$46,436</b>	<b>\$45,912</b>	<b>(\$205)</b>
<b>Funding</b>						
Capital - IFA			\$41,046	\$41,182	\$41,184	\$138
City Funds			5,071	5,254	4,728	(343)
<b>TOTAL</b>	<b>\$41,697</b>	<b>\$39,576</b>	<b>\$46,117</b>	<b>\$46,436</b>	<b>\$45,912</b>	<b>(\$205)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	393	371	453	453	453	0
<b>TOTAL</b>	<b>393</b>	<b>371</b>	<b>453</b>	<b>453</b>	<b>453</b>	<b>0</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

<b>Environmental Management</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$826	\$851	\$532	\$540	\$532	\$0
Additional Gross Pay - Labor Reserve	44	32	0	0	0	0
Full-Time Salaried - Civilian	22,565	19,470	21,842	21,574	16,137	(5,705)
Other Salaried	7	0	0	0	0	0
Overtime - Civilian	2,107	1,674	1,304	1,304	1,424	120
Unsalaries	109	117	169	174	172	3
<b>Subtotal</b>	<b>\$25,658</b>	<b>\$22,144</b>	<b>\$23,847</b>	<b>\$23,592</b>	<b>\$18,265</b>	<b>(\$5,582)</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$820	\$381	\$612	\$417	\$612	\$0
Other Services & Charges	1,092	109	343	691	343	0
Property & Equipment	112	54	223	97	223	0
Supplies & Materials	156	176	517	293	517	0
<b>Subtotal</b>	<b>\$2,180</b>	<b>\$720</b>	<b>\$1,694</b>	<b>\$1,497</b>	<b>\$1,694</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$27,838</b>	<b>\$22,864</b>	<b>\$25,542</b>	<b>\$25,089</b>	<b>\$19,959</b>	<b>(\$5,582)</b>
<b>Funding</b>						
City Funds			\$81	\$81	\$81	\$0
Capital - IFA			19,717	19,250	19,541	(176)
Federal - Community Development			707	707	0	(707)
Federal - Other			4,700	4,700	0	(4,700)
Intra City			336	351	336	0
<b>TOTAL</b>	<b>\$27,838</b>	<b>\$22,864</b>	<b>\$25,542</b>	<b>\$25,089</b>	<b>\$19,959</b>	<b>(\$5,582)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	305	268	252	234	223	(29)
<b>TOTAL</b>	<b>305</b>	<b>268</b>	<b>252</b>	<b>234</b>	<b>223</b>	<b>(29)</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

<b>Miscellaneous</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$139	\$173	\$2,010	\$2,017	\$2,010	\$0
Additional Gross Pay - Labor Reserve	15	17	0	0	0	0
Fringe Benefits	1	2	0	0	0	0
Full-Time Salaried - Civilian	6,099	10,169	6,602	8,106	3,585	(3,017)
Overtime - Civilian	2,227	4,156	0	81	0	0
Unsalaries	0	0	16	616	16	0
<b>Subtotal</b>	<b>\$8,480</b>	<b>\$14,517</b>	<b>\$8,628</b>	<b>\$10,819</b>	<b>\$5,612</b>	<b>(\$3,017)</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$24,942	\$21,993	\$31,990	\$57,207	\$33,360	(\$23,847)
Contractual Services - Professional Services	6	0	0	0	0	0
Fixed & Misc. Charges	22,051	16,168	1,479	10,604	1,479	0
Other Services & Charges	5,876	7,897	21,314	13,770	(21,689)	(43,003)
Property & Equipment	3	204	39	84	128	90
Supplies & Materials	934	1,141	52	2,434	(73)	(126)
<b>Subtotal</b>	<b>\$53,812</b>	<b>\$47,403</b>	<b>\$54,874</b>	<b>\$84,099</b>	<b>\$13,205</b>	<b>(\$41,669)</b>
<b>TOTAL</b>	<b>\$62,292</b>	<b>\$61,920</b>	<b>\$63,502</b>	<b>\$94,918</b>	<b>\$18,817</b>	<b>(\$44,685)</b>
<b>Funding</b>						
City Funds			\$47,344	\$50,947	\$14,663	(\$32,680)
Federal - Community Development			774	939	0	(774)
Federal - Other			15,384	41,971	4,153	(11,231)
Intra City			0	84	0	0
Other Categorical			0	978	0	0
<b>TOTAL</b>	<b>\$62,292</b>	<b>\$61,920</b>	<b>\$63,502</b>	<b>\$94,918</b>	<b>\$18,817</b>	<b>(\$44,685)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	56	73	37	37	39	2
<b>TOTAL</b>	<b>56</b>	<b>73</b>	<b>37</b>	<b>37</b>	<b>39</b>	<b>2</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.



<b>Upstate Water Supply</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$5,364	\$5,483	\$3,043	\$3,098	\$3,043	\$0
Additional Gross Pay - Labor Reserve	380	456	0	0	0	0
Amounts to be Scheduled	0	0	3.122	3.122	3.122	0
Fringe Benefits	194	220	188	188	188	0
Full-Time Salaried - Civilian	96,095	96,341	95,607	96,055	96,069	462
Full-Time Salaried - Pedagogical	9	0	0	0	0	0
Other Salaried	159	212	32	36	36	3
Overtime - Civilian	5,036	3,541	2,469	3,501	3,501	1,033
Unsalaries	366	271	244	244	244	0
<b>Subtotal</b>	<b>\$107,603</b>	<b>\$106,525</b>	<b>\$101,587</b>	<b>\$103,125</b>	<b>\$103,085</b>	<b>\$1,498</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$27,105	\$29,049	\$43,217	\$41,286	\$40,166	(\$3,051)
Contractual Services - Professional Services	1,987	1,857	3,228	2,179	2,520	(709)
Fixed & Misc. Charges	166,632	167,218	168,359	168,327	168,359	0
Other Services & Charges	62,341	54,171	69,701	69,901	59,940	(9,761)
Property & Equipment	3,165	4,150	2,465	9,827	3,210	745
Supplies & Materials	22,019	25,267	41,565	46,059	44,654	3,089
<b>Subtotal</b>	<b>\$283,249</b>	<b>\$281,712</b>	<b>\$328,535</b>	<b>\$337,579</b>	<b>\$318,849</b>	<b>(\$9,686)</b>
<b>TOTAL</b>	<b>\$390,851</b>	<b>\$388,237</b>	<b>\$430,122</b>	<b>\$440,704</b>	<b>\$421,933</b>	<b>(\$8,188)</b>
<b>Funding</b>						
Capital- IFA			\$3,266	\$3,281	\$3,281	\$15
City Funds			426,855	436,606	418,652	(8,203)
Federal - Other			0	517.099	0	0
Intra City			0	152.763	0	0
Other Categorical			0	146.957	0	0
<b>TOTAL</b>	<b>\$390,851</b>	<b>\$388,237</b>	<b>\$430,122</b>	<b>\$440,704</b>	<b>\$421,933</b>	<b>(\$8,188)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	1,218	1,166	1,296	1,288	1,288	(8)
<b>TOTAL</b>	<b>1,218</b>	<b>1,166</b>	<b>1,296</b>	<b>1,288</b>	<b>1,288</b>	<b>(8)</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

<b>Wastewater Treatment Operations</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$15,953	\$16,521	\$15,555	\$15,651	\$15,555	\$0
Additional Gross Pay - Labor Reserve	9,813	10,278	0	0	0	0
Fringe Benefits - SWB	2,512	3,495	3,085	4,885	3,085	0
Full-Time Salaried - Civilian	165,625	161,764	181,037	179,276	181,117	79
Other Salaried	67	90	9	9	9	0
Overtime - Civilian	25,619	23,158	29,825	26,589	24,500	(5,325)
Unsalaries	202	137	97	97	97	0
<b>Subtotal</b>	<b>\$219,791</b>	<b>\$215,443</b>	<b>\$229,609</b>	<b>\$226,508</b>	<b>\$224,363</b>	<b>(\$5,245)</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$109,835	\$109,385	\$144,163	\$135,193	\$129,980	(\$14,183)
Contractual Services - Professional Services	1,132	163	1,100	520	3,350	2,250
Fixed & Misc. Charges	556	588	597	591	597	0
Other Services & Charges	107,569	173,907	108,917	111,549	109,945	1,029
Property & Equipment	8,088	6,665	7,965	12,661	7,965	0
Supplies & Materials	47,482	45,603	56,347	65,475	56,347	0
<b>Subtotal</b>	<b>\$274,661</b>	<b>\$336,312</b>	<b>\$319,089</b>	<b>\$325,989</b>	<b>\$308,184</b>	<b>(\$10,905)</b>
<b>TOTAL</b>	<b>\$494,452</b>	<b>\$551,755</b>	<b>\$548,697</b>	<b>\$552,496</b>	<b>\$532,547</b>	<b>(\$16,150)</b>
<b>Funding</b>						
Capital- IFA			\$7,260	\$7,260	\$7,260	\$0
City Funds			541,438	536,545	525,288	(16,150)
Federal - Other			0	2,366	0	0
Other Categorical			0	6,326	0	0
<b>TOTAL</b>	<b>\$494,452</b>	<b>\$551,755</b>	<b>\$548,697</b>	<b>\$552,496</b>	<b>\$532,547</b>	<b>(\$16,150)</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	1,758	1,687	1,823	1,812	1,812	(11)
<b>TOTAL</b>	<b>1,758</b>	<b>1,687</b>	<b>1,823</b>	<b>1,812</b>	<b>1,812</b>	<b>(11)</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.

<b>Water and Sewer Maintenance Operations</b>						
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>Preliminary Plan</b>		<b>*Difference</b>
<i>Dollars in Thousands</i>	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>FY22</b>	<b>FY23</b>	<b>FY22-FY23</b>
<b>Spending</b>						
<b>Personal Services</b>						
Additional Gross Pay	\$7,159	\$7,421	\$5,859	\$5,936	\$5,859	\$0
Additional Gross Pay - Labor Reserve	106	126	0	0	0	0
Fringe Benefits	0	0	23,821	23,821	23,821	0
Full-Time Salaried - Civilian	100,181	100,269	111,057	115,984	124,672	13,615
Other Salaried	39	15	1	1	1	0
Overtime - Civilian	12,523	8,266	7,070	11,362	11,362	4,292
Unsalaries	1,113	654	1,791	1,791	2,606	815
<b>Subtotal</b>	<b>\$121,121</b>	<b>\$116,751</b>	<b>\$125,802</b>	<b>\$135,098</b>	<b>\$144,524</b>	<b>\$18,722</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$26,339	\$29,901	\$54,488	\$39,933	\$59,275	\$4,788
Contractual Services - Professional Services	108	48	205	142	205	0
Fixed & Misc. Charges	1,090	4,545	0	0	0	0
Other Services & Charges	25,486	26,877	38,456	48,154	39,957	1502
Property & Equipment	1,458	277	1,383	2,844	2,913	1530
Supplies & Materials	12,768	8,522	17,470	19,587	17,758	288
<b>Subtotal</b>	<b>\$67,248</b>	<b>\$70,171</b>	<b>\$112,001</b>	<b>\$110,660</b>	<b>\$120,108</b>	<b>\$8,107</b>
<b>TOTAL</b>	<b>\$188,369</b>	<b>\$186,922</b>	<b>\$237,803</b>	<b>\$245,758</b>	<b>\$264,632</b>	<b>\$26,829</b>
<b>Funding</b>						
Capital- IFA			\$7,590	\$7,594	\$7,594	\$4
City Funds			230,213	235,821	257,038	26,825
Federal - Other			0	59,142	0	0
State			0	2,284	0	0
<b>TOTAL</b>	<b>\$188,369</b>	<b>\$186,922</b>	<b>\$237,803</b>	<b>\$245,758</b>	<b>\$264,632</b>	<b>\$26,829</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	1,276	1,221	1,430	1,536	1,606	176
<b>TOTAL</b>	<b>1,276</b>	<b>1,221</b>	<b>1,430</b>	<b>1,536</b>	<b>1,606</b>	<b>176</b>

\*The difference of Fiscal 2022 Adopted Budget compared to Fiscal 2023 Preliminary Budget.