



NEW YORK CITY COUNCIL FINANCE DIVISION  
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## NOTE ON THE FISCAL 2022 EXECUTIVE BUDGET FOR THE TAXI AND LIMOUSINE COMMISSION

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The City's Executive Budget for Fiscal 2022 totals \$98.6 billion. The Executive Budget for the Taxi and Limousine Commission (TLC) totals \$55.3 million and represents less than one percent of the City's Executive Fiscal 2022 Budget. This Note provides a summary of the changes in the Executive Financial Plan for TLC. Topics covered include changes to the Expense Budget, as well as Agency issues and concerns.

For additional information on the TLC's budget and its various programs, please refer to the Fiscal 2021 Preliminary Budget Report for TLC at:

<https://council.nyc.gov/budget/wp-content/uploads/sites/54/2021/03/TLC.pdf>

### **TLC's Executive Plan Overview**

TLC's Fiscal 2022 Executive Budget totals \$55.3 million, including \$42.3 million for Personal Services (PS) to support a budgeted headcount of 586 positions and \$13 million for Other Than Personal Services (OTPS) costs. The Fiscal 2022 Executive Budget increases TLC's total budget by approximately \$1.2 million when compared to the Fiscal 2021 Adopted Budget. This increase is primarily due to creation of the TLC Office of Financial Stability and the replacement of the Commission's management database.

In addition, the Fiscal 2022 Executive Budget increases the Fiscal 2021 budget by roughly \$65 million, or 120 percent, from \$54 million to \$119 million. This increase is primarily due to the creation of the Taxi Medallion Improvement Fund, which will offer long-term, zero interest loans of up to \$20,000 to eligible medallion owners in need of financial aid and relief.

<b>Taxi and Limousine Commission Financial Summary</b>						
<i>Dollars in Thousands</i>						
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Executive Plan</b>		<b>*Difference</b>
	<b>Actual</b>	<b>Actual</b>	<b>Adopted</b>	<b>2021</b>	<b>2022</b>	<b>2021-2022</b>
<b>Spending</b>						
Personal Services	\$37,459	\$41,690	\$41,082	\$40,698	\$42,283	\$1,201
Other Than Personal Services	10,437	11,258	13,033	78,264	13,039	6
<b>TOTAL</b>	<b>\$47,897</b>	<b>\$52,948</b>	<b>\$54,115</b>	<b>\$118,962</b>	<b>\$55,322</b>	<b>\$1,207</b>
<b>Personal Services</b>						
Additional Gross Pay	\$2,203	\$2,231	\$1,300	\$1,300	\$1,300	\$0
Full-Time Salaried - Civilian	31,027	35,436	36,391	35,970	37,592	1,201
Full-Time Salaried - Uniformed	1	0	0	0	0	0
Other Salaried & Unsalari ed	2,361	2,391	2,235	2,234	2,235	0
Overtime - Civilian	1,521	1,214	807	845	807	0
P.S. Other	1	1	0	0	0	0
Amount to be Scheduled	0	0	204	204	204	0
Fridge Benefits	345	417	145	145	145	0
<b>SUBTOTAL</b>	<b>\$37,459</b>	<b>\$41,690</b>	<b>\$41,082</b>	<b>\$40,698</b>	<b>\$42,283</b>	<b>\$1,201</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$3,503	\$3,327	\$3,302	\$4,392	\$3,775	\$473
Fixed & Misc. Charges	72	126	100	65,000	100	0
Other Services & Charges	5,481	6,092	7,860	6,973	6,947	(913)
Property & Equipment	383	378	339	745	489	150
Supplies & Materials	998	1,335	1,432	1,154	1,728	296
<b>SUBTOTAL</b>	<b>\$10,437</b>	<b>\$11,258</b>	<b>\$13,033</b>	<b>\$78,264</b>	<b>\$13,039</b>	<b>\$6</b>
<b>TOTAL</b>	<b>\$47,897</b>	<b>\$52,948</b>	<b>\$54,115</b>	<b>\$118,962</b>	<b>\$55,322</b>	<b>\$1,207</b>
<b>Funding</b>						
City Funds			\$54,115	\$53,635	\$55,322	\$1,207
Other Categorical			0	0	0	0
Capital- IFA			0	0	0	0
State			0	0	0	0
Federal - Other			0	65,327	0	0
Intra City			0	0	0	0
<b>TOTAL</b>	<b>\$47,897</b>	<b>\$52,948</b>	<b>\$54,115</b>	<b>\$118,962</b>	<b>\$55,322</b>	<b>\$1,207</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	561	584	589	557	586	(3)
<b>TOTAL</b>	<b>561</b>	<b>584</b>	<b>589</b>	<b>557</b>	<b>586</b>	<b>(3)</b>

*\*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Executive Budget*

## Executive Plan Changes

Changes introduced in the Executive plan include new needs of \$1.1 million in Fiscal 2022, as well as net increases in other adjustments totaling \$65.2 million in Fiscal 2021 and \$675,000 in Fiscal 2022. There were no savings program reductions included in the Plan. The following are the major financial plan actions for Fiscal 2022 included in the Executive Plan for the TLC.

### New Needs

- **Office of Financial Stability.** Last year, the Council passed Local Law 111 which required the TLC to establish an Office of Financial Stability to help provide struggling taxicab drivers with financial and mental health services. Due to COVID-19, TLC reported during the Preliminary Budget Hearing that these services were being provided remotely via telephone. The Executive Plan includes \$565,000 in Fiscal 2022 and \$465,000 in Fiscal

2023 and in the outyears for the Office of Financial Stability. This will include two additional headcount positions, under the titles of director and analyst.

- **TAMIS Replacement.** The Taxi Automated Management Information System (TAMIS), is a mainframe system that TLC uses to process, store, monitor, and analyze information for all of its licensees. The Executive Plan includes a new need of \$515,000 in Fiscal 2022 and in the outyears to replace this system. TAMIS will be replaced with modernized software offering more centralized data collection, better user interface, and access to real-time information.

#### **Other Adjustments.**

- **Enhanced Space Management.** The Executive Plan includes a reduction of \$470,000 in Fiscal 2022 and in the outyears for lease costs. This action is due to an under budget lease renewal negotiated for the TLC headquarters located at 33 Beaver Street.
- **Collective Bargaining.** The Commission anticipates an increase of \$4,200 in Fiscal 2021 and in the outyears for costs associated with its various collective bargaining agreements.
- **Heat, Lighting and Power.** Due to re-estimates, TLC anticipates a decrease of \$5,350 in Fiscal 2021 and an increase of \$7,700 in Fiscal 2022 and in the outyears for heat, light, and power costs.
- **Lease Adjustment.** The Fiscal 2022 Executive Plan includes an additional \$49,000 in Fiscal 2022 and in the outyears for costs associated with leased space.
- **Taxi Medallion Relief Fund.** TLC's Taxi Medallion Relief Fund was announced by Mayor Bill DeBlasio in early March 2021. The fund will offer a long-term, zero interest loans of \$20,000 to eligible medallion owners to use as a down payment on paying down and restructuring their medallion debt. As such, the Executive Plan includes federal funding of \$65 million in Fiscal 2021 to fund the program.
- **TLC FEMA Federal Funds 25 pct.** The Fiscal 2022 Executive Plan recognizes additional FEMA federal funding reimbursement of \$82,000 in Fiscal 2021 for TLC.

#### **Issues and Concerns**

**Miscellaneous Revenue Increase.** The Fiscal 2022 Financial Plan forecast for the Taxi and Limousine Commission includes miscellaneous revenues totaling \$81.1 million in Fiscal 2022, \$24.4 million greater than the Fiscal 2021 Adopted Budget and \$32.5 million greater than the Fiscal 2022 Preliminary Budget. Since March of 2014, there have been no new taxi medallions sold. However, TLC projects \$30 million in revenue from hail licenses in Fiscal 2021 and Fiscal 2022, despite the fact that the Commission only generated \$102,000 in Fiscal 2019, \$132,000 in Fiscal 2020, and anticipated \$30,000 in Fiscal 2021 Adopted Budget.

Historically, TLC generated a significant amount of its miscellaneous revenue from the sale of Taxi Medallions. However, due to the rapid growth of the High Volume FHV sector, there have been no new taxi medallions sold by TLC since March 2014. As such, the Fiscal 2022 Executive Budget does not anticipate any revenue from the sale of yellow taxi medallions.

Appendix:

Budget Actions Since Fiscal 2021 Adoption

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
<b>TLC Budget as of the Adopted FY21 Budget</b>	<b>\$54,115</b>	<b>\$0</b>	<b>\$54,115</b>	<b>\$55,688</b>	<b>\$0</b>	<b>\$55,688</b>
<b>Preliminary and November Plans - New Needs</b>						
College Point Operating Cost	417	0	417	495	0	495
Driver Resource Center Space	0	0	0	150	0	150
<b>Subtotal, New Needs</b>	<b>\$417</b>	<b>\$0</b>	<b>\$417</b>	<b>\$645</b>	<b>\$0</b>	<b>\$645</b>
<b>Prelim and November Plans - Other Adjustments</b>						
Citywide Discretionary Hiring Freeze	(\$36)	\$0	(\$36)	\$0	\$0	\$0
Citywide Wireless Services - Nov Plan	0	0	0	(30)	0	(30)
IT Contract Savings	(11)	0	(11)	0	0	0
Managerial Five-Day Furlough	(93)	0	(93)	0	0	0
Vehicle Purchase Freeze	0	0	0	(278)	0	(278)
Citywide Wireless Services - Prelim Plan	(20)	0	(20)	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>(\$159)</b>	<b>\$0</b>	<b>(\$159)</b>	<b>(\$308)</b>	<b>\$0</b>	<b>(\$308)</b>
<b>Preliminary and November Plans - Program to Eliminate GAP (PEGs)</b>						
Contract Delays	(\$248)	\$0	(\$248)	(\$88)	\$0	(\$88)
FEMA Reimbursements	(245)	245	0	0	0	0
Green Grants Adjustment	(16)	0	0	(1,266)	0	(1,266)
Hiring and Attrition Management	(333)	0	0	0	0	0
<b>Subtotal, PEGs</b>	<b>(\$842)</b>	<b>\$245</b>	<b>(\$597)</b>	<b>(\$1,354)</b>	<b>\$0</b>	<b>(\$1,354)</b>
<b>TOTAL, All Changes Prelim and Nov. Plans</b>	<b>(\$584)</b>	<b>\$245</b>	<b>(\$338)</b>	<b>(\$1,017)</b>	<b>\$0</b>	<b>(\$1,017)</b>
<b>TLC Budget as of the Preliminary FY21 Budget</b>	<b>\$53,532</b>	<b>\$245</b>	<b>\$53,777</b>	<b>\$54,671</b>	<b>\$0</b>	<b>\$54,651</b>
<b>Executive Plan - New Needs</b>						
Office of Financial Stability	\$0	\$0	\$0	\$565	\$0	\$565
TAMIS Replacement	0	0	0	515	0	515
<b>Subtotal, New Needs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,080</b>	<b>\$0</b>	<b>\$1,080</b>
<b>Executive Plan - Other Adjustments</b>						
Enhanced Space Management	\$0	\$0	\$0	(\$470)	\$0	(\$470)
Heat, Light and Power	(5)	0	(5)	8	0	8
Lease Adjustment	0	0	0	49	0	49
MS Enterprise Licensing Agreement Realignment	105	0	105	0	0	0
ACF Agreement for DC 37 CBU 004 - CSTG	1	0	1	1	0	1
ACF Agreement for DC 37 CBU 128 - Clericals	3	0	0	3	0	3
Taxi Medallion Relief Fund	65,000	0	65,000	0	0	0
KPMG Medallion study	82	0	82	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>\$65,185</b>	<b>\$0</b>	<b>\$65,185</b>	<b>(\$409)</b>	<b>\$0</b>	<b>(\$409)</b>
<b>TOTAL, All Changes Executive Plan</b>	<b>\$65,185</b>	<b>\$0</b>	<b>\$65,185</b>	<b>\$671</b>	<b>\$0</b>	<b>\$671</b>
<b>TLC Budget as of the Executive FY22 Budget</b>	<b>\$118,717</b>	<b>\$245</b>	<b>\$118,962</b>	<b>\$55,342</b>	<b>\$0</b>	<b>\$55,342</b>

## Miscellaneous Revenue

<b>TLC Miscellaneous Revenue Budget Overview</b>						
<i>Dollars in Thousands</i>						
Revenue Sources	FY19	FY20	FY21	Executive Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY20-FY21
Taxi Licenses	\$54,052	\$48,953	\$33,020	\$40,000	\$30,000	(\$3,020)
Hail Licenses	102	132	2,400	30,000	30,000	27,600
High Volume Licenses	0	0	0	0	0	0
Taxi Inspection & TLC Fees	9,564	8,270	9,700	7,300	9,500	(200)
STIP/Settlement Fines	14,265	10,375	11,600	4,000	11,600	0
<b>TOTAL</b>	<b>\$77,983</b>	<b>\$67,730</b>	<b>\$56,720</b>	<b>\$81,300</b>	<b>\$81,100</b>	<b>\$24,380</b>

*\*The difference of Fiscal 2020 Adopted compared to Fiscal 2021 Executive Budget.*