

THE COUNCIL OF THE CITY OF NEW YORK

Hon. Corey Johnson
Speaker of the Council

Hon. Peter Koo
Chair, Committee on Parks and Recreation



Report of the Finance Division on the
Fiscal 2022 Preliminary Budget and the
Fiscal 2021 Preliminary Mayor's Management Report for the
Department of Parks and Recreation

March 12, 2021

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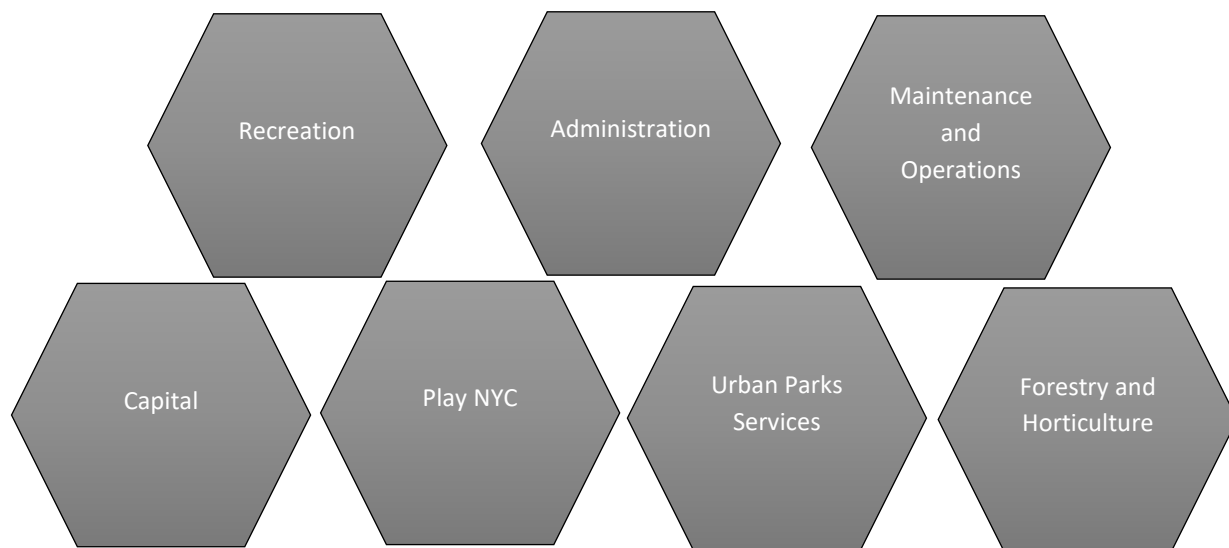
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Department of Parks and Recreation Administrative Services Overview

The Department of Parks and Recreation (DPR or the Department) plans, maintains and cares for a more than 30,000-acre municipal parks system that encompasses over 1,900 parks, 1,000 playgrounds, 36 recreational centers, over 650,000 street trees and two million park trees. DPR's capital program strengthens the City's infrastructure by developing and improving parks, playgrounds, pools and recreational facilities.

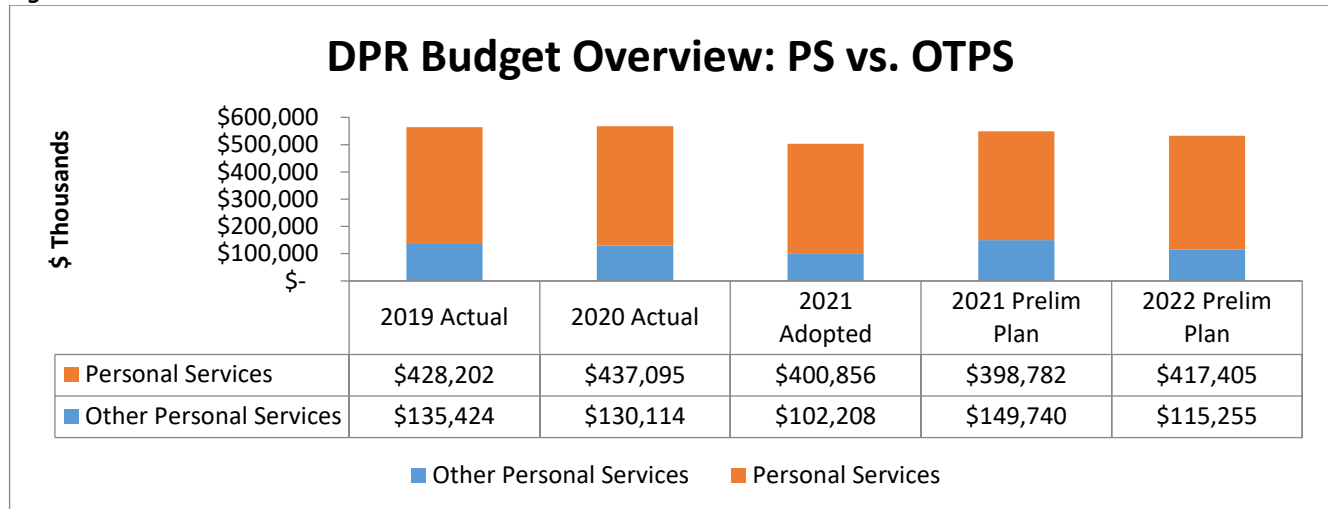
Program Areas



- DPR's thousands of public programs include free Shape Up and Kids in Motion fitness courses, swimming lessons and Urban Park Rangers' nature education.
- DPR's capital program strengthens the City's infrastructure by developing and improving parks, playgrounds, pools and recreational facilities.

Fiscal 2022 Preliminary Budget Highlights

The Department of Parks and Recreation's Fiscal 2022 Preliminary Budget totals \$532.7 million (including City and non-City funds); this represents less than one percent of the City's total Preliminary Budget of \$92.3 billion. The Department of Parks and Recreation's Fiscal 2022 Preliminary Budget is \$29.6 million higher than the Fiscal 2021 Adopted Budget of \$503.1 million.

Figure 1

Highlights of DPR's Fiscal 2022 Preliminary Budget

- New Needs.** Since the adoption of the Fiscal 2021 Budget, the Department has identified new needs totaling \$24 million in Fiscal 2021 and \$1.3 million in Fiscal 2022. The majority of the new funding will support continuing clean-up after tropical storm Isaias and a one-time payment to the Wildlife Conservation Society.
- Citywide Savings Program.** The Department of Parks and Recreation will generate additional savings of \$12.4 million in Fiscal 2021 and \$19.3 million in Fiscal 2022 as part of the Citywide Savings Program.
- Miscellaneous Revenue.** The Financial Plan projects that the Department of Parks and Recreation will generate Miscellaneous Revenue totaling \$70.9 million in Fiscal 2022; this includes commercial rents and park concessions.
- Preliminary Mayor's Management Report (PMMR) Highlights.** The Fiscal 2021 PMMR outlines the responsibilities and goals of the Department and provides indicators to help gauge whether the agency is meeting those goals. During the first four months of Fiscal 2021, the percent of parks rated acceptable for overall condition and cleanliness falls short of target decreasing to 81 percent compared to 88 percent in the first four months of Fiscal 2020. Also, comfort station in-service rates decreased by four percent, missing the agency target of 91 percent. In addition, DPR only pruned 3,060 trees through its Block Pruning program, an 89 percent decrease compared to the same period from last year. DPR points to COVID-19 related budget considerations, which resulted in approximately 1,700 fewer seasonal maintenance staff compared to Fiscal 2020 for the decline in the percent of parks rated acceptable for overall condition. For additional information on the Department's performance and effectiveness across its various programs, please refer to the Fiscal 2021 Preliminary Mayor's Management Report (PMMR) for DPR at: <https://www1.nyc.gov/assets/operations/downloads/pdf/pmmr2021/dpr.pdf>

Financial Plan Summary

The Department of Parks and Recreation's Fiscal 2022 Preliminary Budget totals \$532.7 million, \$29.6 million more than the Fiscal 2021 Adopted Budget of \$503.1 million. Also, it is expected that the Department will receive additional funding in the Executive Budget, notably funding for expense contracts which have not yet been recognized, and traditionally are included in the Executive Budget.

Table 1

DPR - Financial Summary						
<i>Dollars in Thousands</i>						
	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY22-FY21
Spending						
Personal Services						
Maint & Operations- Citywide	\$188,805	\$185,923	\$179,938	\$189,398	\$181,916	\$1,978
Maint & Operations - Central	120,262	116,661	77,825	113,065	95,571	17,746
Maint & Operations- POP Program	54,015	56,519	58,303	42,899	61,306	3,003
Maint & Operations- Zoos	12,750	18,507	6,995	11,772	6,994	(1)
Recreation- Central	9,136	9,061	4,908	5,560	5,525	617
Recreation- Citywide	18,755	19,537	22,703	22,565	22,520	(183)
Urban Park Service	27,955	33,114	26,961	31,630	28,006	1,045
Forestry & Horticulture- General	31,952	29,341	20,443	18,062	26,128	5,685
PlaNYC 2030	602	473	9,351	7,275	9,351	0
Capital	52,300	51,593	53,389	61,489	54,112	723
Administration- General	33,015	32,890	32,553	35,034	31,563	(990)
Administration- Citywide	14,079	13,592	9,696	9,775	9,669	(27)
TOTAL	\$563,626	\$567,211	\$503,065	\$548,524	\$532,661	\$29,596
Funding						
City Funds			\$382,681	\$408,945	\$405,639	\$22,958
Other Categorical			3,497	17,951	7,329	3,832
Capital- IFA			54,848	54,590	54,672	(176)
State			438	2,323	442	4
Federal - Community Development			2,637	11,923	2,638	1
Federal - Other			31	7,495	0	(31)
Intra City			58,933	45,297	61,941	3,008
TOTAL	\$563,626	\$567,211	\$503,065	\$548,524	\$532,661	\$29,596
Budgeted Headcount						
Full-Time Positions - Civilian	4,064	4,236	4,299	4,199	4,260	(39)
TOTAL	4,064	4,236	4,299	4,199	4,260	(39)

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

The Department's total Personal Services (PS) budget as of the January 2021 Financial Plan totals \$417.4 million to support 4,260 Full-Time (FT) positions, of which 3,523 are City-funded. The Department's Other Than Personal Services (OTPS) budget totals \$115.3 million, of which \$104.4 million is City-funded.

For DPR, the November 2020 and Fiscal 2022 Preliminary Plans included a net total of \$45.5 million in budget action changes in Fiscal 2021 and a net reduction of \$14.3 million in Fiscal 2022. The \$45.5 million in Fiscal 2021 includes \$24 million in new needs, \$33.7 million in other adjustments, \$17.1 million in PEG savings and \$4.7 million in PEG restorations. The changes to the Fiscal 2021 Budget include \$1.3 million in new needs, a net reduction of \$3.6 million in other adjustments and PEG

savings of \$19.3 million. Appendix A provides a complete list of new needs and adjustments included in the November 2020 and Fiscal 2022 Preliminary Plans.

The Fiscal 2022 Preliminary Plan does not include \$10 million in Council funding for 150 parks maintenance workers that are currently funded in the Fiscal 2021 Adopted Budget but not baselined.

Key actions affecting DPR's Preliminary Budget

Hudson River Park Insurance. The November Plan baselined a new need of \$1.1 million beginning in Fiscal 2021 for insurance costs associated with the Hudson River Park.

Manhattan Syringe Crew. The November Plan includes new needs of \$110,000 in Fiscal 2021 and \$219,000 in Fiscal 2022 and in the outyears for five positions and related OTPS costs associated with syringe cleanups in Manhattan.

Tropical Storm Isaias Clean-up. The November Plan includes \$10.9 million in Fiscal 2021 only for costs associated with clean-up after tropical storm Isaias.

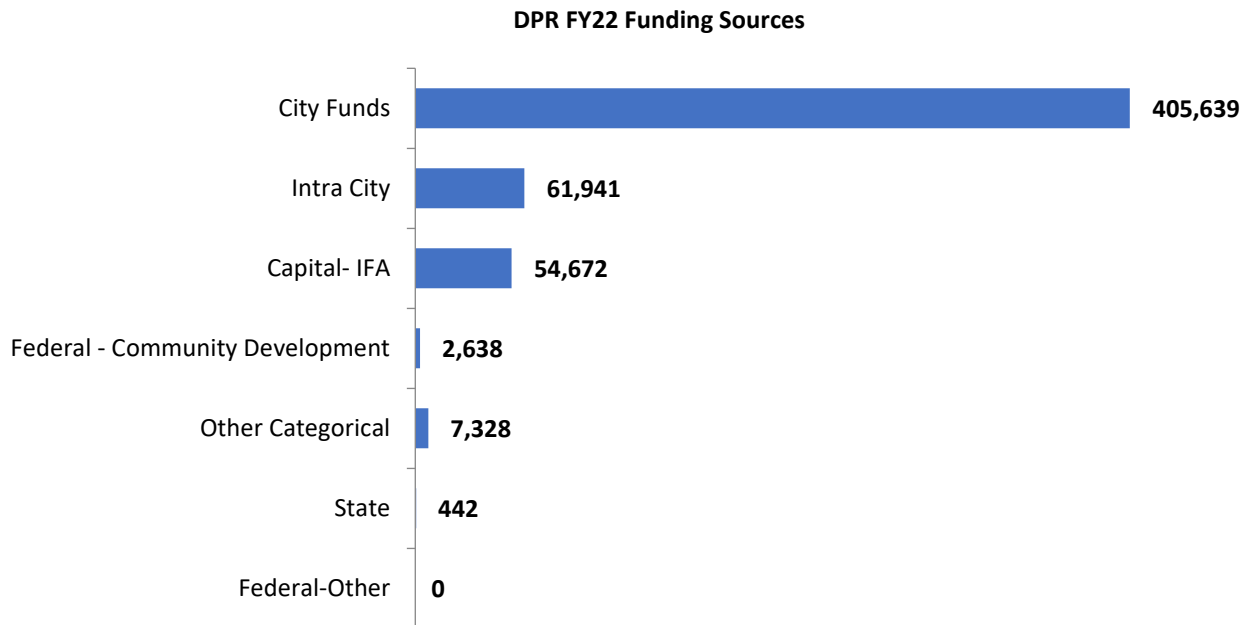
Zoo Shortfall. The November Plan includes a new need of \$12 million in Fiscal 2021 only for payment to the Wildlife Conservation Society (WCS). DPR is contractually obligated to pay the difference between the revenue and expenses associated with the maintenance and operation of the City's three zoos managed by the WCS. The three zoos are Central Park, Prospect Park, and Flushing Meadows Zoo.

DPR Expense Budget Structure

The majority of the Department's funding (more than 76 percent) comes from City tax-levy. This encompasses most of the program areas in regards to administration, recreation and maintenance and operations – mainly the nuts and bolts of the agency. The \$62 million in intra-city funding is dedicated to the Maintenance & Operations Parks Opportunity program (POP), which entails public assistance recipients that are hired as seasonal workers and perform a wide variety of functions including maintenance, security, customer service, and clerical duties.

The last major funding category is Capital Intra-fund Agreement (IFA) funding for the Capital unit. IFA funds are the amounts transferred from the City's Capital Fund to the General Fund as reimbursement for costs related to any capital planning and design work, and project supervision performed by City employees. Under City rules, IFA expenditures may be financed with proceeds from long-term borrowing.

A small portion of DPR's budget comes from State and federal funding. The Department periodically receives State and federal funding to perform mandated surveys. Funding for these surveys is received based on the State and Federal budget cycles.

Figure 3**Dollars in Thousands**

Contract Budget

The New York City Charter mandates the preparation of a Contract Budget to identify expenditures for contractual services, which are defined as any technical, consultant, or personal service provided to the City by means of a contract. The Contract Budget is actually a subset of the Other than Personal Services (OTPS) portion of the City's Expense budget. The Administration prepares a Contract Budget twice each fiscal year. In January, it is prepared with the Departmental Estimates, and in late April it is submitted to the Council with the Executive Budget.

For DPR, the Contract Budget for Fiscal 2022 is approximately \$52.6 million for 284 contracts, an increase of \$11.7 million when compared to the Fiscal 2021 Adopted Budget of \$40.9 million. The area largely responsible for this increase is Contractual Services General. The Fiscal 2021 Adopted Budget total for Contractual Services General is \$28.1 million, which is \$11.7 million less than Fiscal 2022 Preliminary Budget total for this area. The increase is mostly due to the reversal of pandemic related cuts introduced in the Fiscal 2021 Adopted Budget.

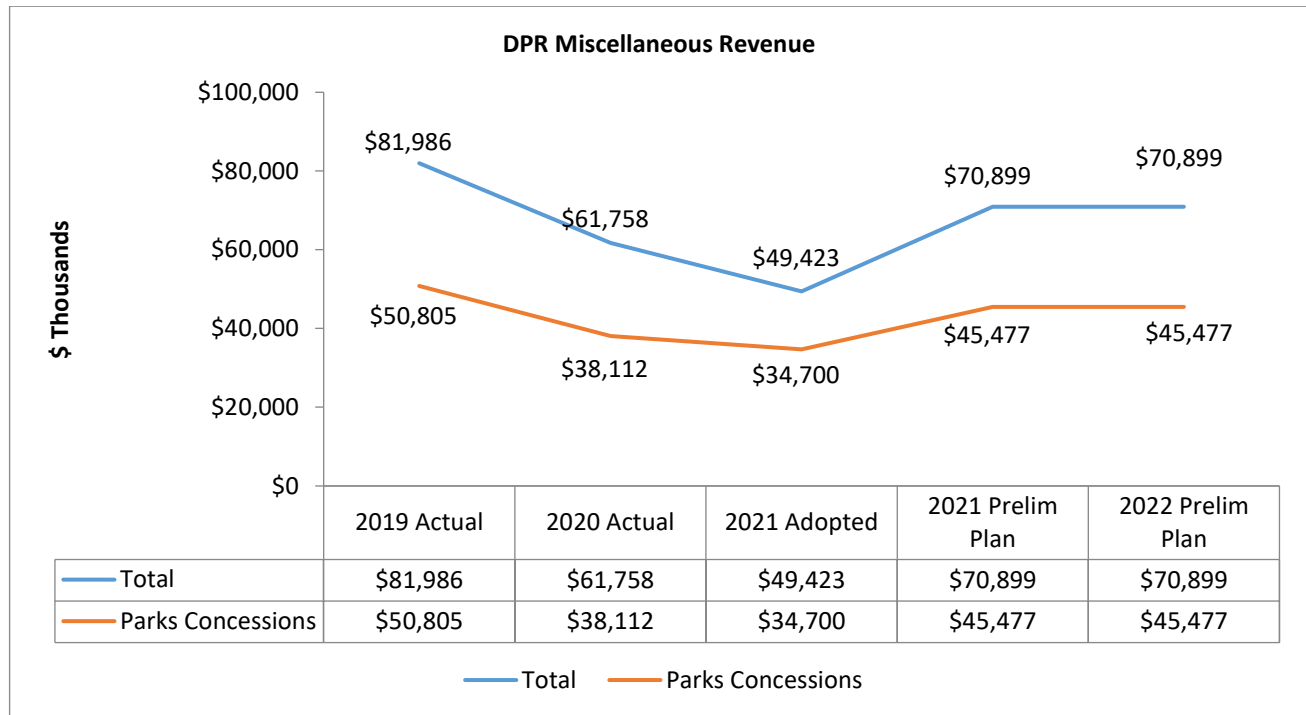
Table 2

DPR FY22 Preliminary Contract Budget				
Category	FY21 Adopted	Number of Contracts	FY22 Preliminary	Number of Contracts
CONTRACTUAL SERVICES GENERAL	\$28,101,011	105	\$39,793,548	105
TELECOMMUNICATIONS MAINT	236,422	9	236,422	9
MAINT & REP MOTOR VEH EQUIP	3,181,070	8	3,181,070	8
MAINT & REP GENERAL	1,222,405	67	1,221,197	67
OFFICE EQUIPMENT MAINTENANCE	191,242	26	191,242	26
DATA PROCESSING EQUIPMENT	416	1	416	1
PRINTING CONTRACTS	207,868	5	207,868	5
CLEANING SERVICES	25,300	4	25,300	4
TRANSPORTATION EXPENDITURES	50,400	2	50,400	2
ECONOMIC DEVELOPMENT	500	2	500	2
PAY TO CULTURAL INSTITUTIONS 3	6,993,721	3	6,993,721	3
TRAINING PRGM CITY EMPLOYEES	183,643	20	183,643	20
PROF SERV ACCTING & AUDITING	1,603	1	1,603	1
PROF SERV COMPUTER SERVICES	105,000	1	105,000	1
PROF SERV OTHER	352,749	29	352,749	29
EDUCATION & REC FOR YOUTH PRGM	22,000	1	22,000	1
TOTAL	\$40,875,350	284	\$52,566,679	284

Miscellaneous Revenue

The Department of Parks and Recreation plans to collect approximately \$70.9 million from various miscellaneous revenue sources in Fiscal 2022, as shown in the chart below. Overall, DPR collects revenue from recreational permits, marina and stadium rentals, and concessions operated on DPR property. Similar to prior fiscal years, the majority of the Department's total miscellaneous revenue, approximately \$45.5 million or 64 percent, will come from park concessions in Fiscal 2022. OMB derives its projected revenue amounts from historical patterns of actual revenues recognized in previous fiscal years.

Figure 4



Council Initiatives

In Fiscal 2021, the City Council continued its investment in parks with an allocation of \$1.8 for the Parks Equity Initiative (PEI) in Fiscal 2021. However, the Council's funding for the PEI in Fiscal 2021 represented a reduction of \$3.3 million, or 65 percent, compared to the \$5.1 million allocated by the Council in the Fiscal 2020 Adopted Budget for the program.

Additionally, the Fiscal 2021 Adopted Budget did not include \$25 million in one-year funding that the Council had negotiated with the Administration in the Fiscal 2020 Adopted Budget. The one-year funding from Fiscal 2020 that did not make it into the Fiscal 2021 Adopted Budget included: \$5.9 million for Park Enforcement Patrol; \$4.1 million for Urban Park Rangers; \$8.2 million for GreenThumb gardens; \$4 million for forestry, horticulture, and natural resources; \$1.7 million for beach and pool season extension and; \$1 million for tree stump removal.

Table 3

FY21 Council Changes at Adoption	
<i>Dollars in Thousands</i>	
Council Initiatives	
Parks Equity Initiative	\$1,799
Parks Maintenance*	10,000
Subtotal	\$11,799
Local Initiatives	\$1,045
TOTAL	\$15,034

*Picked up by the Administration

Budget Issues

Parks Maintenance. The Fiscal 2022 Preliminary Budget does not include the one-time funding of \$10 million successfully negotiated by the City Council in the Fiscal 2021 Adopted Budget. The failure to restore the \$10 million funding in the Fiscal 2022 budget could lead to the loss of 150 park maintenance workers (CPWs) for the Department. In Fiscal 2021, due to COVID-19 and its impact on the City's fiscal condition DPR did not hire approximately 1,700 seasonal workers. As a result, many of the City's parks were left in an unsanitary condition over the 2020 summer months. This situation is likely to worsen in the event that the \$10 million is not restored in the Fiscal 2022 Budget. The chart below displays the distribution of CPWs and gardeners by borough supported by this allocation.

Table 4

Parks Maintenance Team Distribution- 150 non-baselined positions			
Borough	CPW	Gardener	Total
Bronx	18	5	23
Brooklyn	23	18	41
Manhattan	21	8	29
Queens	20	15	35
Staten Island	7	3	10
Recreation Center	9	0	9
Arts & Antiquities	2	0	2
Historic House Trust	0	1	1
Grand Total	100	50	150

Parks Equity. The Fiscal 2022 Preliminary Budget does not include funding for the Council Parks Equity Initiative program. The PEI is a City Council-funded effort to help build a more equitable park system. PEI provides members with discretionary funding that they can allocate to enhance the maintenance, beautification and security of parks and gardens in their districts, to activate green spaces with vibrant programming or to support increased community engagement with parks through volunteer projects and community-led activities.

Throughout the COVID-19 pandemic, parks' usage increased dramatically as parks became the vital space for the public. The collaborative efforts of the City Council and the Administration helped improve the City's parks system in the past years. However, COVID-19 related budget considerations resulted in severe cuts for the Department in the Fiscal 2021 Adopted Budget. The main result of those cuts was the cancellation of the hiring of 1,700 seasonal Maintenance and Operations workers that are normally brought on, each summer, to help clean parks and perform other horticultural and maintenance duties. The absence of these seasonal workers contributed to the growing sanitation problem across New York City green spaces. According to the Fiscal 2021 Preliminary Mayor's Management Report (PMMR), in the first four months of Fiscal 2021, the percentage of parks rated "acceptable" for overall condition decreased by seven percent from 88 percent to 81 percent and fell four percent below the target. Cleanliness ratings have not improved when compared to the same four-month period last year.

PEG Associated Savings

For the Citywide Savings Program, the Department of Parks and Recreation identified areas it can save the City resources. DPR has identified savings of \$12.4 million in Fiscal 2021 and \$19.3 million in Fiscal 2022.

Significant savings initiatives proposed by DPR include the following:

- **Hiring Freeze.** DPR anticipates a baselined savings of \$1 million and 46 positions beginning in Fiscal 2022 from the hiring freeze. As no actual costs were associated with these vacancies Council Finance looks at this as a re-estimate or budgetary adjustment instead of a true savings.
- **Trees and Sidewalks Expense to Capital Reallocation:** DPR will generate a one-time expense savings of \$11 million in Fiscal 2022 by switching funding in the Trees and Sidewalks program from expense to capital. Again, this transfer does not represent a reduction in expenditures moving forward as it is considered a funding swap.
- **Tree Stump Removal Program Reduction:** DPR will generate one-time savings of \$1 million through savings associated with tree stump removal contracts in Fiscal 2022.
- **Pedestrian Bridge Flag Repair Reduction.** DPR's November 2020 Financial Plan includes a reduction of \$1.3 million for pedestrian bridge repair in Fiscal 2022. This represents a one-year reduction of non-capitally eligible repairs to Parks-owned pedestrian bridges. According to the Department, possible closure of structures and an increased amount of emergency responses may be necessary due to this reduction.
- **Central Park Conservancy Contract Re-estimate.** DPR anticipates savings of \$5 million in Fiscal 2022 resulting from the re-estimate of contracts between DPR and Central Parks Conservancy due to the COVID-19 pandemic.
- **Hiring and Attrition Management.** DPR anticipates to save \$2.1 million in Fiscal 2021 only through hiring and attrition management, including the citywide three-for-one hiring policy.
- **Parks Job Training Participation Hiring Savings.** DPR will generate savings accruals of \$15 million in Fiscal 2021 resulting from the fact that the Human Resource Administration (HRA) did not refer any new Job Training Participants, also known as Parks Opportunity Program (POP) workers, to the DPR for seasonal work due to COVID-19.
- **Restoration of Outdoor Pools.** DPR's November 2020 Financial Plan includes a restoration of \$4.7 million for outdoor pools in Fiscal 2021. As of the Fiscal 2021 Executive Plan, the total planned savings for closure of outdoor pools was \$12 million.

Table 5

Department of Parks and Recreation Citywide Savings Program Overview					
<i>Dollars in Thousands</i>					
Savings Source	FY21	FY22	FY23	FY24	FY25
Hiring Freeze	\$0	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)
Pedestrian Bridge Flag Repair Reduction	0	(1,250)	0	0	0
Tree Stump Removal Program Reduction	0	(1,000)	0	0	0
Trees and Sidewalks expense to Capital Reallocation	0	(11,000)	0	0	0
Restoration of Outdoor Pools	4,735	0	0	0	0
Hiring and Attrition Management	(2,097)	0	0	0	0
Parks Job Training Participation Hiring Savings	(15,000)	0	0	0	0
Central Park Conservancy Contract Re-estimate	0	(5,000)	0	0	0
TOTAL	(\$12,362)	(\$19,250)	(\$1,000)	(\$1,000)	(\$1,000)

Source OMB

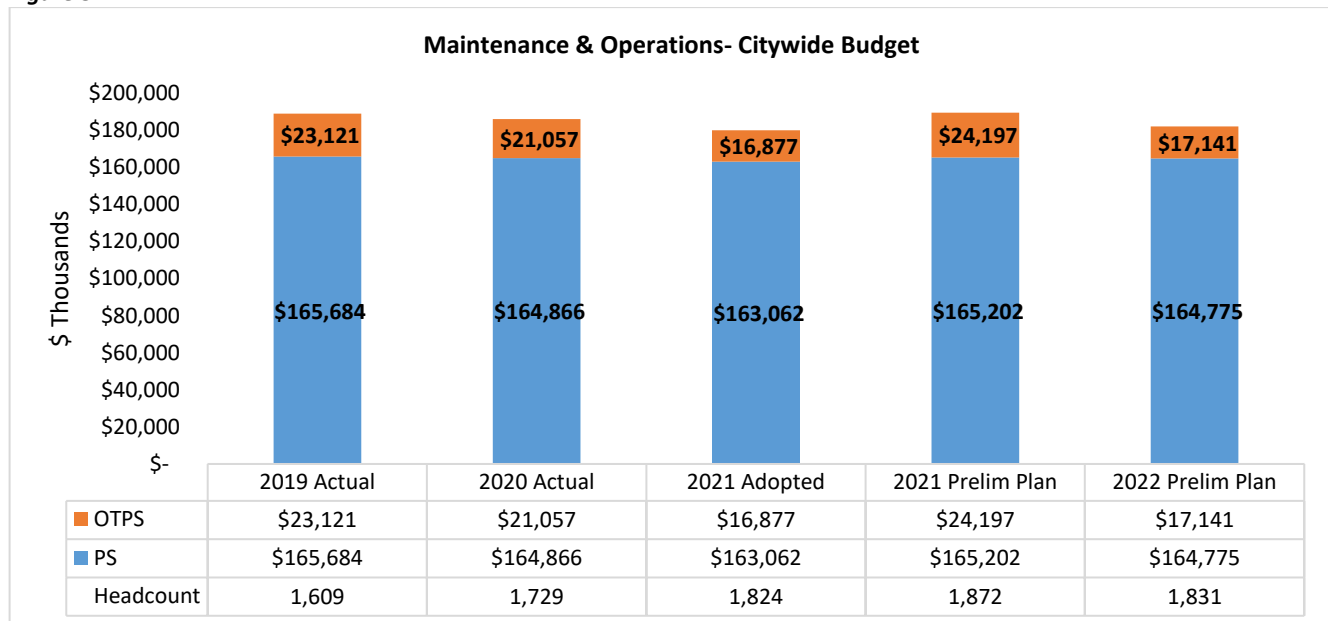
Program Areas

The Department of Parks and Recreation's budget is broken down into 12 distinct program areas that are designed to inform the reader of the specific services provided therein. This section will discuss DPR program areas with significant changes or potential budgetary issues. A full listing of the Department's program areas can be found in Appendix C.

Maintenance & Operations- Citywide and Central

This program area includes maintenance programs and operations for all of the Department's borough offices. The Maintenance & Operations Division conducts playground inspections as part of the Parks Inspection Program, which evaluates park conditions, based on cleanliness, structural, and landscape features. The Division is involved in data recording and analysis, staff scheduling, landscape management, and special events operations. It also coordinates the Parks' Greeter Program, which educates the public on parklands and programs and also initiates evaluations from the public to get feedback on park use.

Figure 5



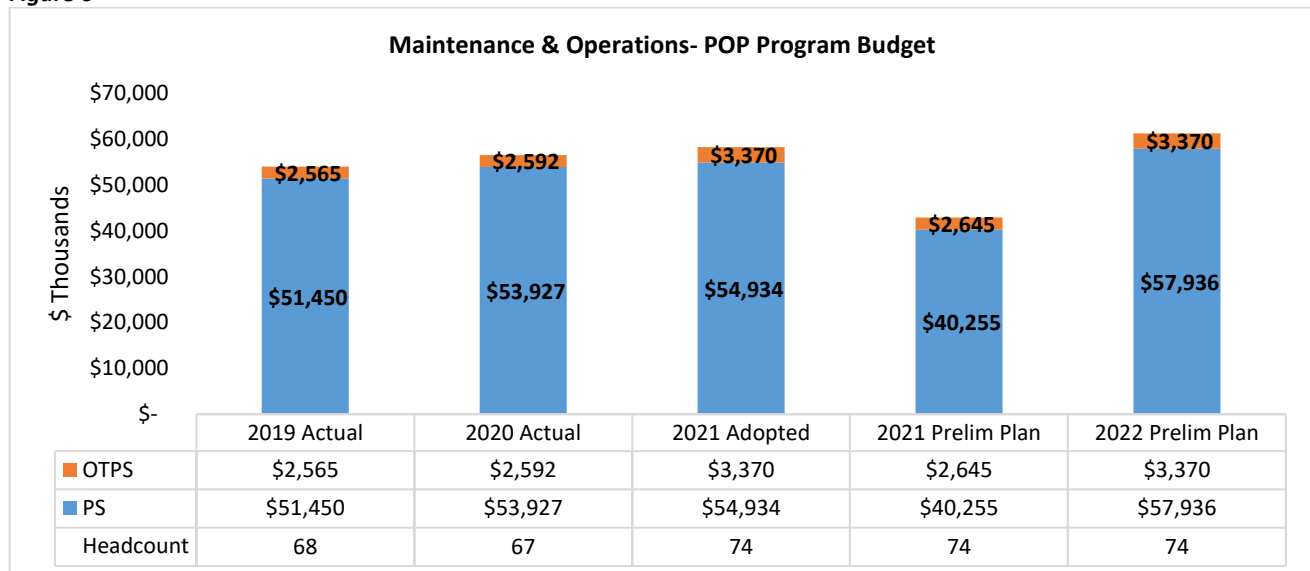
The Department's Fiscal 2022 Preliminary Budget includes \$181.9 million for the Citywide Maintenance and Operations program area, \$2 million more than the Fiscal 2021 Adopted Budget of \$179.9 million, but \$7.5 million less than the Preliminary Budget amount for Fiscal 2021 (Fiscal 2021 as of the Fiscal 2022 Preliminary Plan). This is, in part, due to the exclusion of \$10 million that was added in the Fiscal 2021 Adopted Budget for 150 additional maintenance workers and Council discretionary funding for the Parks Equity Initiative program that was not baselined, the majority of which are in this program area. In addition, because the City's fiscal year and the State and federal fiscal years do not coincide, the Department reports only baseline funding and grants that it anticipates from private and other government sources at the beginning of each fiscal year and makes adjustments as additional funds are received.

The Fiscal 2022 Preliminary Budget includes 1,831 positions for this program area, seven more positions than in the Fiscal 2021 Adopted Budget.

Maintenance & Operations-POP Program

The Department's Parks Opportunity Program (POP) provides employment for individuals on public assistance. Approximately 2,500 public assistance recipients were hired in each of the previous years as seasonal workers and perform a wide variety of functions including maintenance, security, customer service, and clerical duties. POP participants receive intensive skills training in one of five areas: security, custodial, clerical, handyman/fix-it and horticulture. Training is supplemented by classroom workshops in computer literacy, graffiti removal, plant identification, pest control, basic electrical and plumbing skills, and floor care and sheet rock installation. POP participants have the opportunity to attend weekly on-site classes in basic education, GED preparation, and English as a Second Language. Since its inception in 1994, POP's six-month training program has placed over 11,000 trainees into full-time positions.

Figure 6

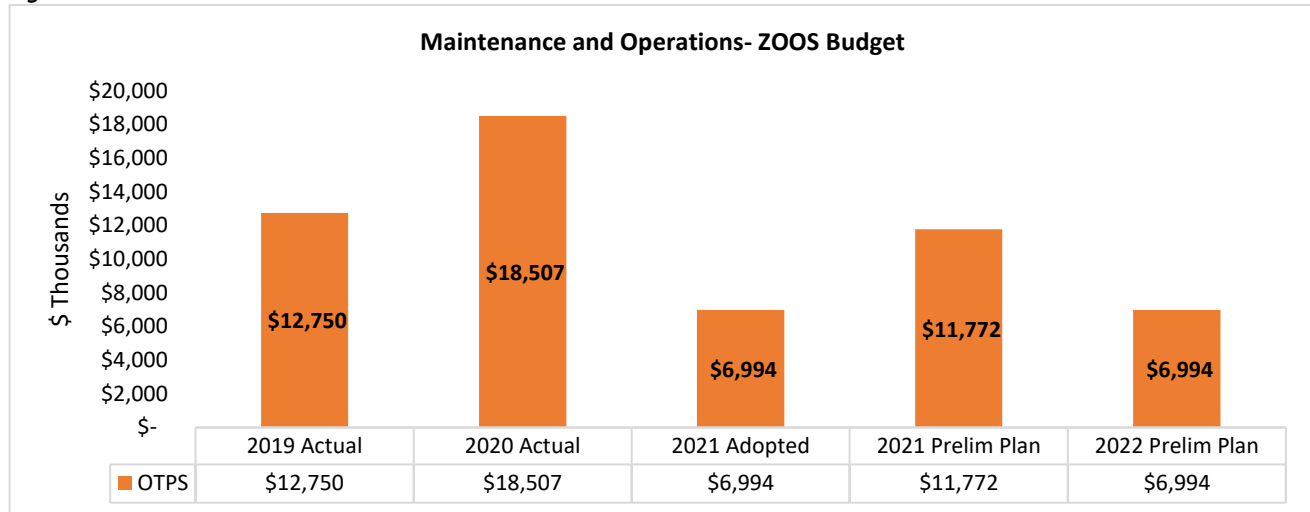


The Department's Fiscal 2022 Preliminary Budget includes \$61.3 million for the Maintenance and Operations – POP program area, \$3 million more than the Fiscal 2021 Adopted Budget amount. The POP program primarily targets welfare recipients, especially those that have reached their five-year benefit limit. Participants are placed in City jobs, primarily in parks maintenance and operations, for six months at which time they receive training in basic skills either in forestry, security or horticulture through the Job Training Participants (JTP) program. Training in soft skills such as resume writing and interview skills is also provided. To participate in the POP program and get assistance, participants must be on public assistance and must be referred to the POP program by the Human Resources Administration.

Maintenance & Operations-Zoos

This program area provides funding that reimburses the Wildlife Conservation Society (WCS) for the maintenance and operation of the Central Park, Prospect Park, and Flushing Meadows Zoos.

Figure 7

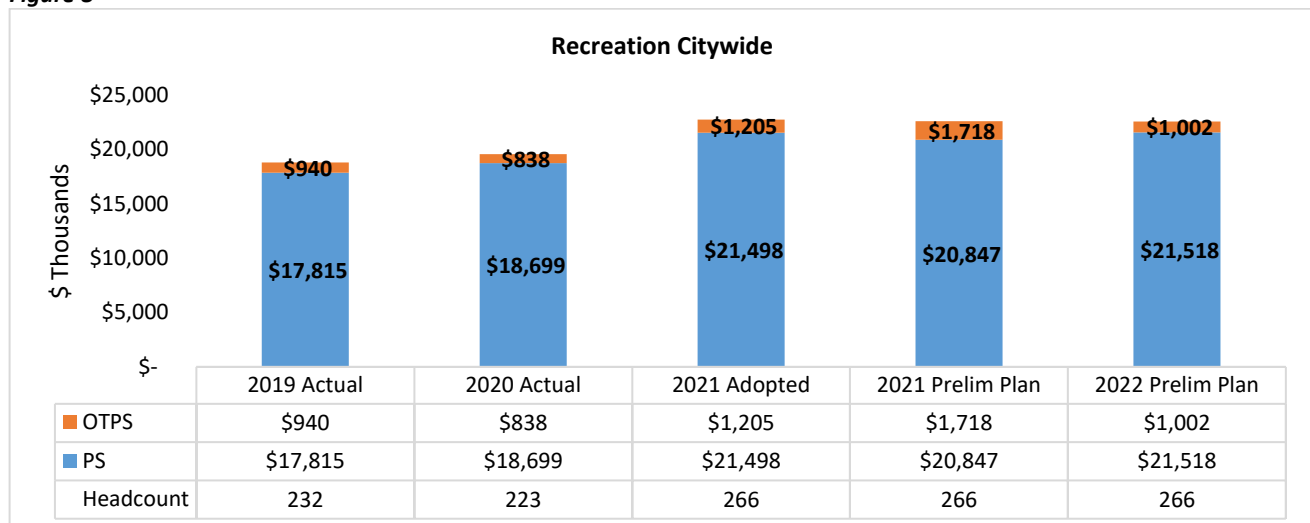


The Department's Fiscal 2022 Preliminary Budget includes \$7 million for the maintenance and operation of the City's three zoos managed by the WCS, and it is unchanged compared to the Fiscal 2021 Adopted Budget. In past years, the Department has received funding post budget adoption to cover funding shortfalls associated with the three zoos. It is likely that funding for this program area could increase after the budget is adopted.

Recreation-Citywide

This program area includes funding for borough specific recreational and educational initiatives. The Department allocates recreation funding to the boroughs based on the number and size of their recreational facilities.

Figure 8

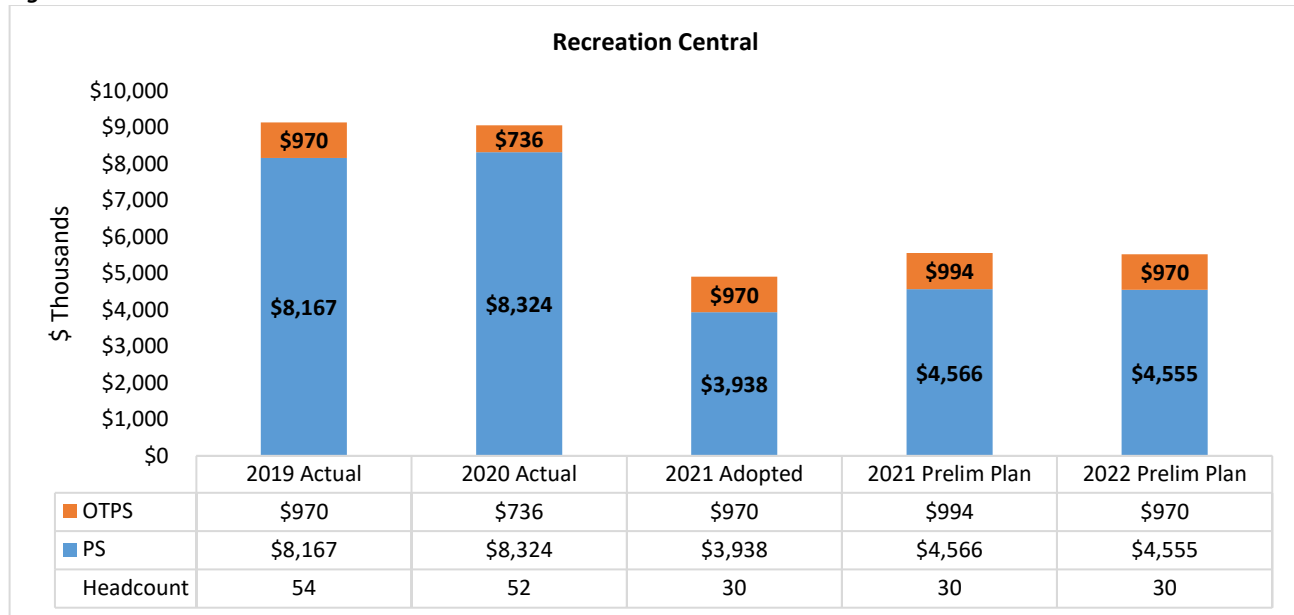


The Department's Fiscal 2022 Preliminary Budget for Citywide Recreation totals \$22.5 million, a decrease of \$183,000 when compared to the Fiscal 2021 Adopted Budget. For this program area, the Fiscal 2022 Preliminary Budget includes funding for 266 positions. The 266 positions are assigned as follows: 36 for the Bronx; 64 for Brooklyn; 92 for Manhattan; 47 for Queens; and 27 for Staten Island.

Recreation-Central

The Department provides citywide recreational and educational initiatives that are centrally managed from the agency's Arsenal building in Central Park. These services are provided in a structured and supervised environment at parks, playgrounds and recreation centers citywide.

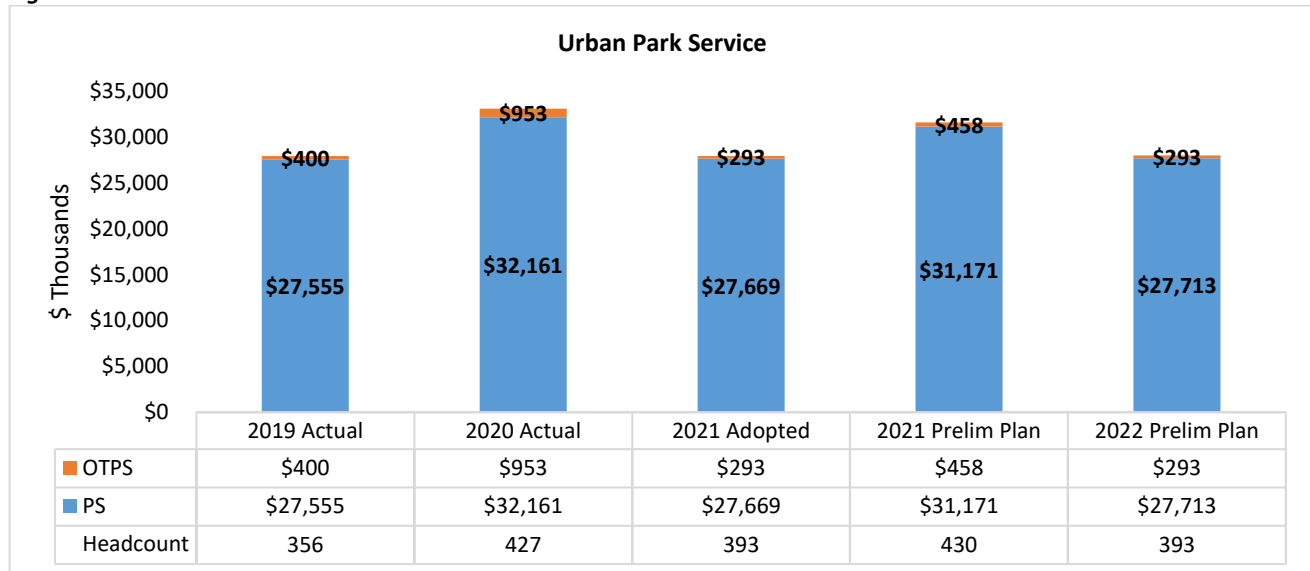
Figure 9



DPR's Fiscal 2022 Preliminary Budget includes approximately \$5.5 million in Fiscal 2022 for centrally managed education and recreation initiatives, a decrease of approximately \$617,000 when compared to the Fiscal 2021 Adopted Budget. The Fiscal 2022 headcount for this program area is 30 positions, unchanged compared to the Fiscal 2021 Adopted Budget headcount.

Urban Park Service

The Department's Urban Park Service Division is responsible for the agency's urban park rangers, who patrol parks to keep them safe and who educate the public about parks and parks-related issues. This program area also includes the Department's PEP Division. PEP was created in 1981 as a way of promoting proper use and enjoyment of parks by enforcing park rules and regulations and the traffic and sanitation codes. PEP officers educate the public on proper usage of parks and playgrounds and watch over beaches and marinas, recreation centers, and other public spaces. PEP is available to assist the public with first aid, crowd control during special events, such as parades and concerts, and reaching out to individuals in need of shelter and housing. PEP officers may issue summonses to people who violate the Department's regulations. However, officers do not carry firearms.

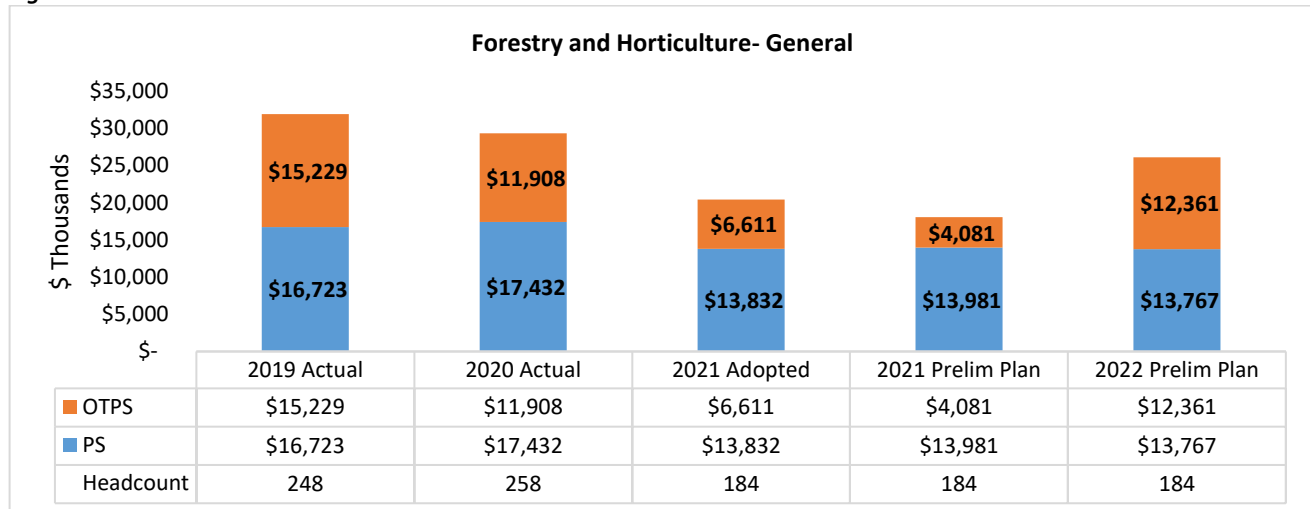
Figure 10

DPR's Fiscal 2022 Preliminary Budget includes \$28 million for the Urban Park Service program area, an increase of less than \$44,000 when compared to the Fiscal 2021 Adopted Budget of \$27.9 million. However, it is approximately \$3.6 million less than the current Fiscal 2021 Budget amount of \$31.6 million. This is mostly because the Fiscal 2022 budget does not include funding for privately funded PEP officers. The funding for those PEP officers will be recognized post budget adoption when the grants become available.

The Fiscal 2022 headcount for this program area is 393 positions, the same as the Fiscal 2021 Adopted Budget number. However, it is 37 positions less than the current Fiscal 2021 Budget (Fiscal 2021 Budget as of the Fiscal 2022 Preliminary Budget) number of 430 positions.

Forestry and Horticulture-General

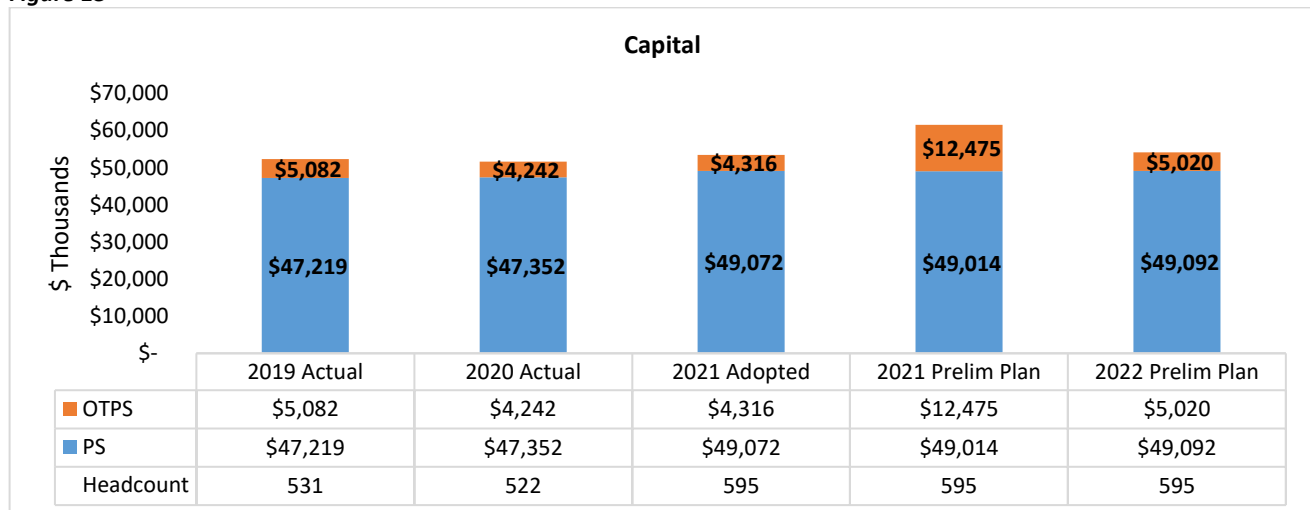
The Department plants, prunes, and removes dead trees and stumps throughout the five boroughs. The agency is responsible for the upkeep of the City's 2.6 million street and park trees. In addition to these core services, the Department's Forestry Division provides a variety of other tree and sidewalk-related services including repairing sidewalks damaged by curbside trees to improve tree health and sidewalk conditions, picking up and disposing of wood debris from street trees, picking up and disposing of private wood debris in areas infested with the Asian Long-Horned Beetle, and developing and maintaining green streets to beautify unused medians and traffic triangles.

Figure 11

DPR's Fiscal 2022 Preliminary Budget includes \$26.1 million for Forestry and Horticulture, over \$6 million more than the Fiscal 2021 Adopted Budget of \$20.4 million. The Fiscal 2021 Preliminary Plan includes 184 positions for Forestry and Horticulture, and it has not changed since the Fiscal 2020 Adopted Budget.

Capital

This program area includes the Citywide Capital Projects Division, which oversees the design and construction of capital projects at park properties and facilities throughout the City. The Design Division undertakes the design of new spaces or the redesign of existing spaces. This work includes determining the scope of work, preparing cost estimates, gathering base survey information, writing technical specifications, and drafting and reviewing plans. The Construction Division supervises all construction projects for the agency, including site supervision, managing contractors, subcontractors, and suppliers, and inspecting work as it is completed.

Figure 13

This program area is generally funded with Intra Fund Agreement (IFA) funds; nearly 87 percent of the Capital Project's Division is funded through IFA. The Department's Fiscal 2022 Preliminary Budget includes \$54 million and 595 positions for the Capital program area, an increase of \$704,000 when compared to the Fiscal 2021 Adopted Budget. The headcount numbers remain unchanged.

As per the PMMR, during the first four months of Fiscal 2021, the Department completed 62 capital projects, an increase of three projects, when compared to the same reporting period in Fiscal 2020. However, the number of capital projects completed on time or early decreased from 86 percent to 85 percent. Projects completed within budget remained at the same level of 92 percent, when compared to Fiscal 2020. Because the Department only considers projects under construction when measuring projects completion rate, this indicator falls short as a true measure of the agency's ability to plan, scope, design, and construct projects timely, efficiently, and/or on budget.

Capital Program

Capital Plan Overview

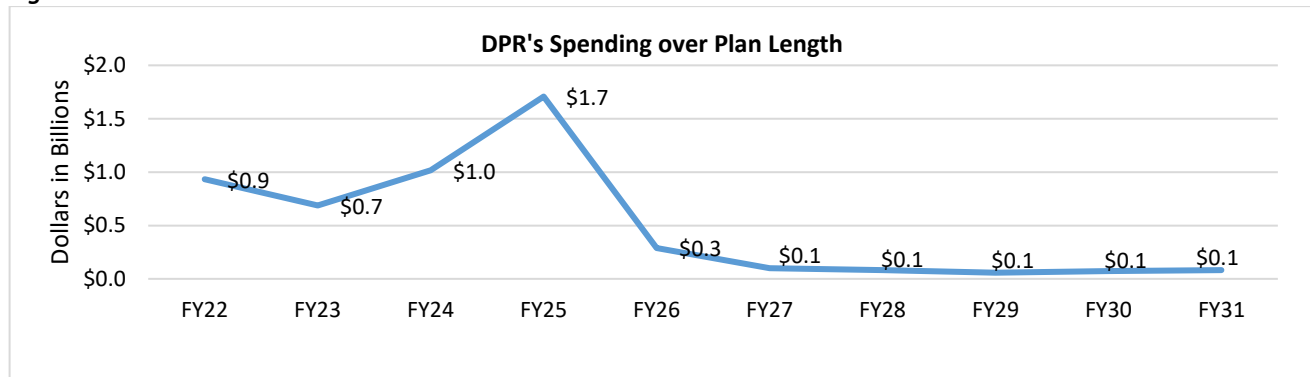
The following section will provide an overview of the Preliminary Ten-Year Capital Strategy for Fiscal Years 2022-2031 (the Ten-Year Strategy), the Preliminary Capital Commitment Plan for Fiscal 2021-2025 (the Commitment Plan) and the Fiscal 2022-2025 Preliminary Capital Budget (the Capital Budget) for the Department of Parks and Recreation. Each one of these documents should support and be well integrated with one another to properly execute the City's capital projects as well as meet its infrastructure goals. Below we will examine to what extent this is occurring, where improvements need to be made, and the overall feasibility of DPR's capital program.

Preliminary Ten-Year Capital Strategy Fiscal Years 2022-2031

The Ten-Year Strategy is the City's long-term capital planning document which provides a framework for capital spending by agency. The Strategy is released every two years as mandated by the City Charter. By its own description the Ten-Year Strategy document: "provides a venue for the City to demonstrate the comprehensive infrastructure planning that it undertakes as part of its responsibility to all New Yorkers, across all neighborhoods, and explain the connections between capital investment and strategic priorities.

The City's Ten-Year Strategy totals \$118.8 billion (all funds) which is \$1.9 billion larger than the \$116.9 billion Fiscal 2020-2029 Ten-Year Strategy. DPR's Ten-Year Capital Strategy totals \$5 billion or 4.2 percent of the City's total Strategy.

Figure 16



The Strategy is supposed to be heavily focused on a "forward-looking, holistic capital planning" approach. However, the chart above shows some shortfalls in this strategy. DPR's planned spending in the first five years is 96 percent of the total ten-year spending plan. DPR has a dramatic fall in planned spending beginning in the sixth year where it starts to become completely flat through the tenth year of the Strategy. The Strategy drops from a peak of \$1.7 billion in Fiscal 2025 to less than \$60 million by Fiscal 2029. The fact, that the final five years do not reflect a realistic spending plan,

leads to the conclusion that the Strategy is not truly comprehensive and falls far short in complying with the stated guiding principles.

DPR Ten-Year Capital Strategy by Category

The Department's Ten Year Strategy is broken down into seven Categories which describe the general type of capital work being done therein. The chart below shows how DPR's Ten Year Strategy is distributed among these categories.

Figure 17

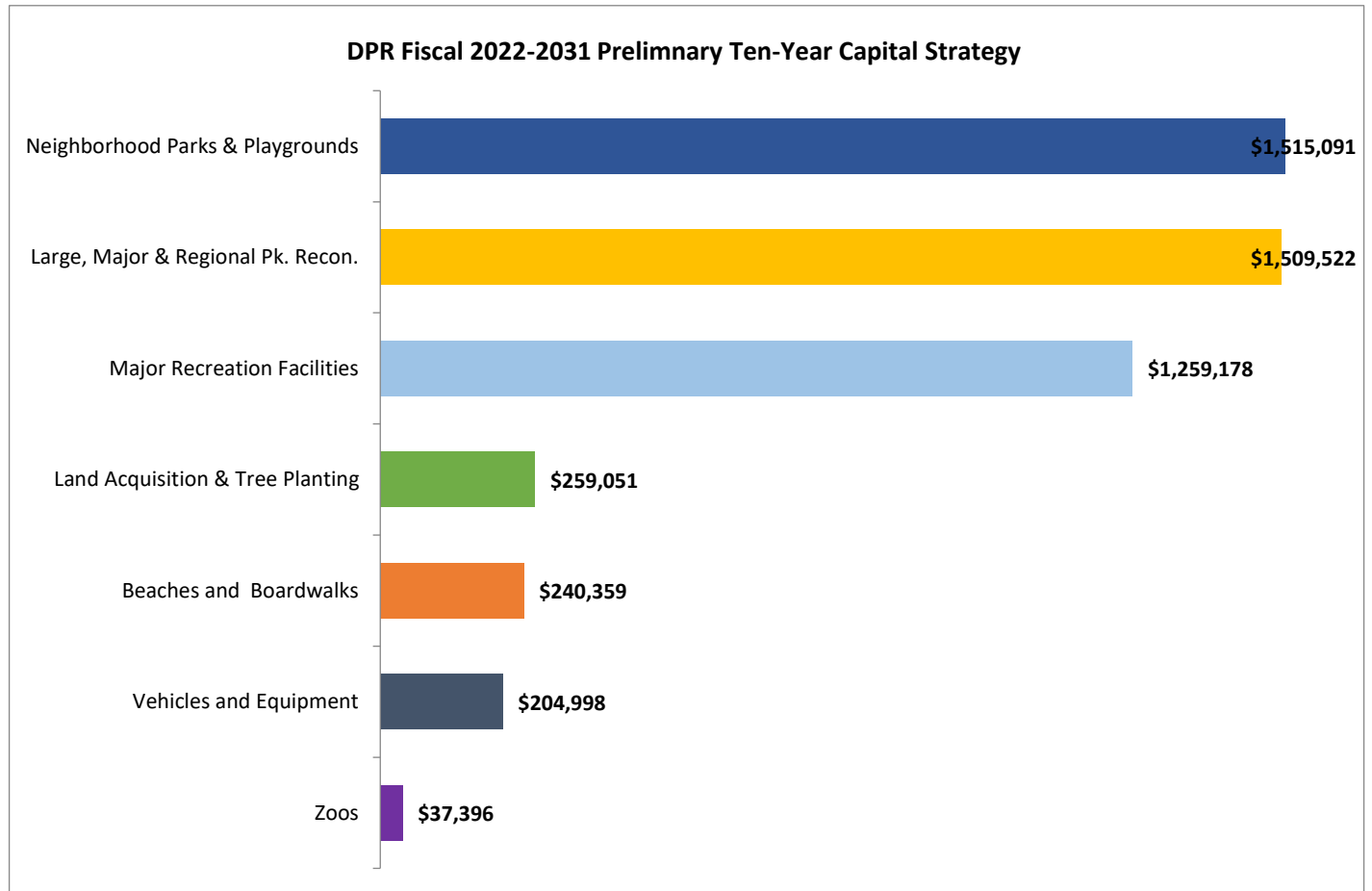


Table 6

DPR FY2022-2031 Preliminary Ten-Year Capital Strategy											
<i>Dollars in Thousands</i>											
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY2027	FY2028	FY2029	FY2030	FY2031	Total
Beaches and Boardwalks	54,821	38,992	58,852	61,276	21,106	981	1,020	1,061	1,103	1,147	\$240,359
Land Acquisition & Tree Planting	68,750	49,429	14,563	59,093	16,000	10,000	10,000	10,000	10,400	10,816	\$259,051
Major Recreation Facilities	59,405	41,091	198,160	658,180	196,444	56,859	13,078	11,520	11,981	12,460	\$1,259,178
Neighborhood Parks & Playgrounds	332,994	363,118	501,553	273,454	95	29	12,292	10,035	10,549	10,972	\$1,515,091
Vehicles and Equipment	6,925	4,671	1,415	97,283	17,446	18,065	12,392	15,044	15,568	16,189	\$204,998
Large, Major & Regional Pk. Recon.	398,846	180,806	241,781	544,989	36,731	12,814	33,294	9,466	21,719	29,076	\$1,509,522
Zoos	11,893	8,803	383	13,409	520	220	511	531	552	574	\$37,396
Total	\$933,634	\$686,910	\$1,016,707	\$1,707,684	\$288,342	\$98,968	\$82,587	\$57,657	\$71,872	\$81,234	\$5,025,595

The Department's capital funding as presented in the Strategy is divided into seven categories of need as illustrated by the chart above and described below.

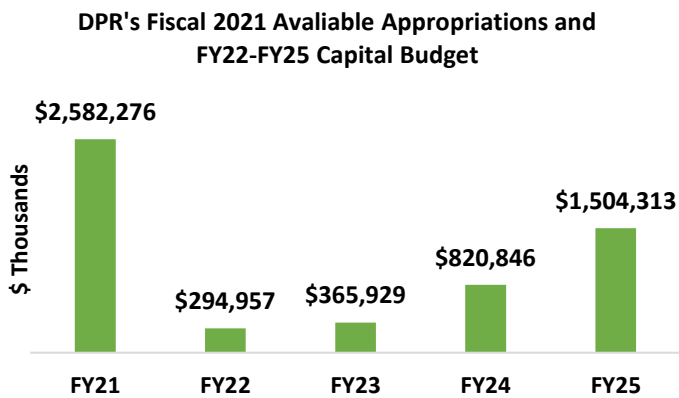
- **Neighborhood Parks and Playgrounds.** The Preliminary Ten-Year Capital Strategy includes \$1.5 billion for Neighborhood Parks and Playgrounds. This category involves capital spending for the reconstruction of neighborhood parks and playgrounds and includes \$320.7 million for the reconstruction of the East River Esplanade in Manhattan.
- **Large, Major, and Regional Parks Reconstruction.** The Preliminary Ten-Year Capital Strategy includes nearly \$1.5 billion for Large, Major, and Regional Parks Reconstruction. This category is primarily focused on the construction and reconstruction of the City's large and destination parks such as the Central Park in Manhattan, Prospect Park in Brooklyn, and the planned construction of the North Park at Fresh Kills in Staten Island. Funding in this area include \$785.7 million for the reconstruction of Parks bridges, citywide; \$101.9 million for Flushing Meadows-Corona Park; \$90.1 million for Central Park; \$52.6 million for Hudson River Park in Manhattan; \$22.1 million for open space projects in Greenpoint-Williamsburg; \$18.5 million for reconstruction of pools; \$16.1 million for Prospect Park in Brooklyn; \$12.6 million for Fresh Kills Park in Staten Island.
- **Major Recreation Facilities and Facility Reconstruction.** The Preliminary Ten-Year Capital Strategy includes \$1.3 billion for the reconstruction of major recreational facilities. Spending in this category is directed at rehabilitating the City's specialized and youth-oriented major recreational facilities, such as indoor recreation centers, pools, tennis courts, and ballfields. Funding in this area include \$614.4 million for the rehabilitation of recreation and construction of nature centers; \$157 million for the reconstruction of comfort stations and other buildings within parks, Citywide; \$86.2 million for Red Hook Recreation Area, \$67.5 million for boilers and HVACs reconstruction; \$15.2 million for roofing reconstruction projects; \$14.2 million for the reconstruction of Historic Houses; and \$304.7 million for other major recreational facilities reconstruction projects, Citywide.
- **Land Acquisition and Tree Planting.** The Preliminary Ten-Year Capital Strategy includes \$259.1 million for land acquisition and tree planting. This category involves spending for the acquisition of new parkland and tree planting.
- **Beaches and Boardwalks.** The Preliminary Ten-Year Capital Strategy includes \$240.4 million for the continued construction of beaches and boardwalks. This category includes \$87.7 million for the reconstruction of the Orchard Beach Pavilion.
- **Vehicles and Equipment.** The Preliminary Ten-Year Capital Strategy includes \$205 million for vehicles and equipment. This category includes spending \$99.6 million for the replacement of vehicles and \$58.6 million for improvements to computer and communications systems.
- **Zoos.** The Preliminary Ten-Year Capital Strategy includes \$37.4 million for infrastructure rehabilitation at the City's three zoos. This category includes spending for infrastructure rehabilitation at Central Park, Prospect Park, and Queens Zoo.

[Fiscal 2022 Preliminary Capital Budget for Fiscal 2022-2025](#)

The Capital Budget provides the requested appropriations for Fiscal 2022 and planned appropriations for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption. The Commitment Plan, which is a five-year spending plan, is the plan to spend those appropriations. The Capital Budget is significantly less than the Capital Commitment Plan because it does not include the current

appropriations for Fiscal 2021 or the amount of funding that may be re-appropriated or rolled into Fiscal 2022 in the Executive and Adopted Budgets.

Figure 18



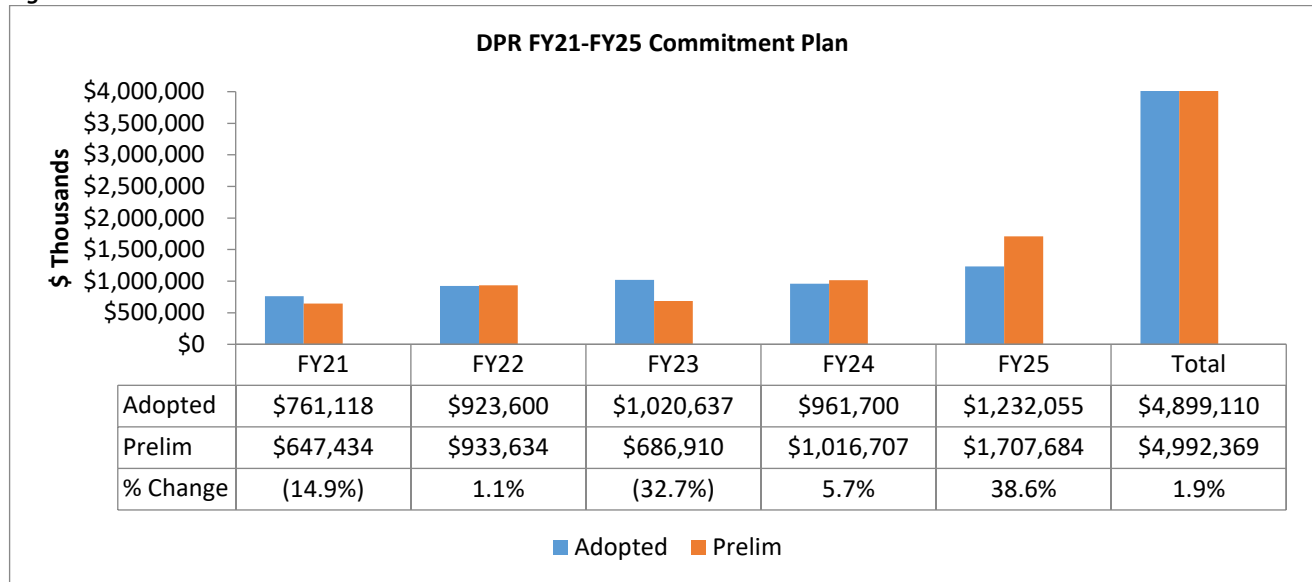
As shown in the chart at left, the Department of Parks and Recreation's Fiscal 2022 Preliminary Capital Budget includes \$2.9 billion in Fiscal 2022-2025. This represents approximately 5.4 percent of the City's total \$53.6 billion Capital Budget for 2022-2025. Available appropriations for Fiscal 2021 total \$2.6 billion. This includes nearly \$1.9 billion in reauthorized prior appropriations and \$697 million in newly authorized Fiscal 2021 appropriations at Adoption.

Preliminary Capital Commitment Plan for Fiscal 2021-2025

The City's Capital Commitment Plan details the Administration's plan to spend the appropriations voted on by the City Council at Adoption. The Commitment Plan provides project-level funding detail as well as estimate of expenditure dates. It is through this document that we gain insight into a project's estimated cost, start date and time to completion.

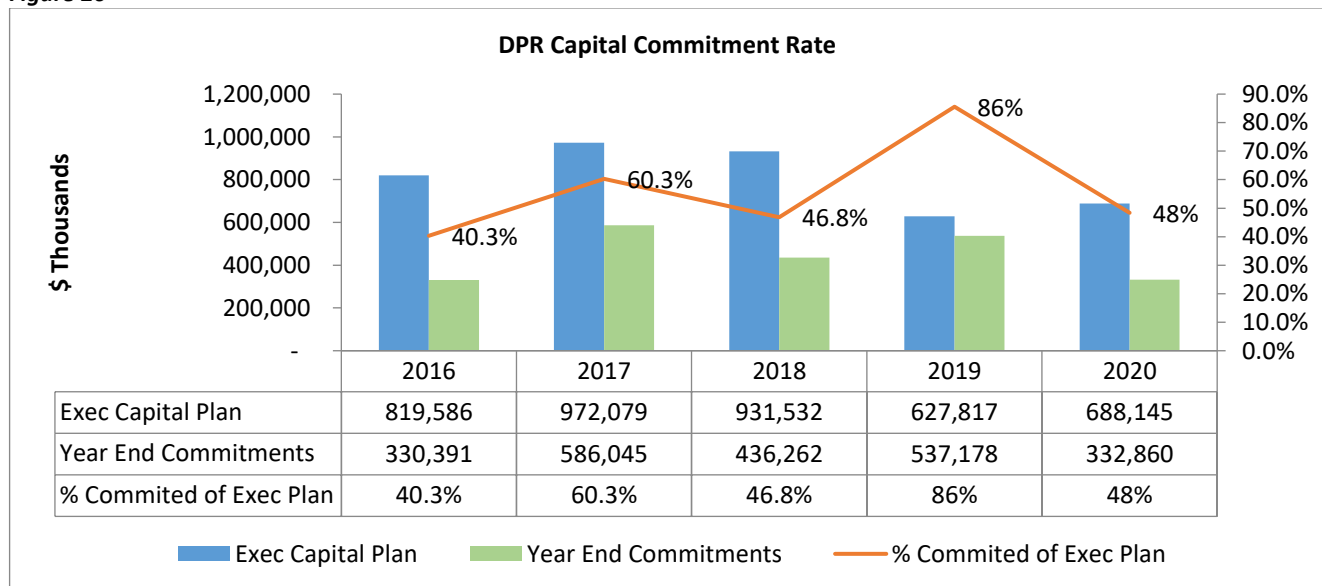
The Fiscal 2022 Preliminary Capital Commitment Plan includes \$5 billion in Fiscal 2021-2025 for the Department of Parks and Recreation (including City and Non-City funds) spread out over 153 budget lines and 2,286 project IDs. This represents approximately 6 percent of the City's total \$84.1 billion Preliminary Capital Commitment Plan for Fiscal 2021-2025. The agency's Preliminary Commitment Plan for Fiscal 2021-2025 is 1.9 percent more than the \$4.9 billion scheduled in the Adopted Capital Commitment Plan, an increase of \$93.2 million.

The majority of the capital projects span multiple fiscal years and it is therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2020, the Department of Parks and Recreation committed \$332.9 million or 48.3 percent of its annual capital plan. Therefore, it is assumed that a portion of the agency's Fiscal 2021 Capital Plan will be rolled into Fiscal 2022, thus increasing the size of the Fiscal 2022-2025 Capital Plan.

Figure 19

The total available appropriations for Fiscal 2021 are \$2.6 billion against planned commitments totaling \$647.4 million. The excess balance of nearly \$2 billion in appropriations gives the Administration considerable flexibility within the Capital Plan. However, as the commitment of appropriations are legally bound to their budget line descriptions this flexibility is more limited than it appears from this variance alone.

Department of Parks and Recreation had actual commitments of \$332.9 million in Fiscal 2020, a commitment rate of 48.3 percent. The Department's history of commitments is shown in the chart below.

Figure 20

The chart above displays the Department's capital commitment plan as of the Fiscal 2016-2020 Executive Budget and the actual commitments in the corresponding fiscal year. The chart also shows the capital commitment rate: the percentage of the capital plan committed per fiscal year. DPR's Commitment Plan shows 48 percent of all commitments were completed in Fiscal 2020, which is a decrease of almost 40 percent when compared to Fiscal 2019 rate of 86 percent as shown above.

That low commitment rate is mostly due to the COVID-19 pandemic related shutdown. Given the continued impact of COVID-19, it is still likely that the agency will end this year with some unmet commitment targets and uncommitted appropriations available to roll into Fiscal 2022 and the outyears.

Mayoral City Capital Additions

As a part of the budget agreement reached between the Mayor and the City Council, the Fiscal 2021 Adopted Budget redirects approximately \$537 million from the New York Police Department's (NYPD) Capital budget to youth community centers and other NYCHA development-based initiatives. These investments are further detailed below.

- **Parks Department Recreation and Nature Centers.** The Fiscal 2021 Adopted Budget redirects \$428 million in Capital funds from the NYPD to the Parks Department in Fiscal 2021 through Fiscal 2023 for the renovation of recreation and nature centers citywide.
- Also, in addition to the \$428 million redirected from the NYPD, the Mayor added funding for other Park's related projects including Van Cortland House Museum Renovation (\$4.6 million), Keith Williams Park AKA Liberty Park New Playground (\$5 million), Riverside Park Renovations (\$1 million), Marine Park Oval (\$6 million), and Citywide Community Gardens (\$3.9 million). In total, the Mayor added \$65 million in Fiscal 2021, \$67 million in Fiscal 2022, and \$316.3 million in Fiscal 2023 for Park's related projects.

Preliminary Capital Commitment Plan Highlights

The Preliminary Capital Commitment Plan for the DPR for Fiscal 2021-2025 totals \$5 billion. Some of the major capital projects included in the Preliminary Capital Commitment Plan for Fiscal 2021-2025 include the following.

- **Community Park Initiative.** The Fiscal 2022 Capital Commitment Plan includes funding of \$62.2 million to complete the reconstruction of about 30 Community Parks Initiative (CPI) parks. Of the 67 total CPI park sites, 58 have been completed year to date. Of the remaining 9 sites, 7 are in active construction, 2 are finishing procurement. All CPI capital sites have completed design phase. City has spent \$318 million on the Community Park Initiative thus far.
- **Bronx River Greenway.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$3.4 million for the reconstruction of Shoelace Park Greenway (along the Bronx River). The project is currently in the construction phase and anticipated to be completed in April 2021.
- **Parks Security Measures Citywide.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$3.8 million for parks security measures citywide. Three sites included in this project are already active. Coney Island and Carl Schurz have entered procurement. The funding for Central Park project will be transferred to the Central Park Conservancy, which will handle the design, procurement, and construction of the project.
- **Parks Without Borders.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$24.3 million for Parks Without Borders (PWOB). All the funds have been used for the eight Showcase PWOB sites, as well as to supplement a number of other projects that include PWOB components. Of the eight showcase sites being chosen for a significant Parks Without Borders design approach, six are complete, one is in construction, and one is on hold (pending

litigation). In addition to the eight showcase PWOB projects, there are approximately forty parks that have received Parks Without Borders design elements.

- **Flushing Meadows Corona Park.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$25.2 million for the reconstruction of a marina located on Flushing Bay and part of Flushing Meadows Corona Park. The reconstruction is associated with SuperStorm Sandy. DPR is currently in the process of redesigning the Marina project in line with the City's regulations. The redesigning process should be completed within a year.
- **Astoria Pool Filtration System.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$18 million for the filtration system of Astoria Pool. The design phase started in September 2019 and is scheduled for completion in June 2021. The completion of the whole project is scheduled for May 2022.
- **Anchor Park Site.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$33.8 million for the construction of Freshkills South Park. The project is currently in the design phase and the scheduled date for completion is October 2021.
- **Orchard Beach.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$74 million for the reconstruction of Orchard Beach Pavilion. The funding for this project includes \$10 million provided by the City Council in Fiscal 2018 and \$5 million in Fiscal 2020. Due to the pause related to COVID-19 pandemic, the project is now scheduled to be completed by the end of 2024.
- **Crotona Park.** The Fiscal 2022 Preliminary Capital Commitment Plan includes \$5.8 million for improvements to Crotona Park in the Bronx. The improvements include the reconstruction of the Nature Center, the reconstruction of the pool perimeter and fence, as well as pool towers. All the projects in the Crotona Park are scheduled to be completed in June 2021.

Newly added capital projects in the Preliminary Plan include the following:

- **East River Esplanade.** The Fiscal 2021 Preliminary Capital Commitment Plan includes \$284 million for the critical repairs along the East River Esplanade- Phase 4. This major equity investment will repair deteriorating areas in East Harlem, 94th street to 107th street and 118th street to 124th street, as well as Pier 107 currently closed to the public. This project's start date and anticipated timeline for completion will be determined in the near future.

Appendices

A: Budget Actions in the November and the Preliminary Plans

Table 7

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
DPR Budget as of the FY21 Adopted Budget	\$382,681	\$120,383	\$503,064	\$423,873	\$123,137	\$547,010
New Needs						
Hudson River Park Alliance	\$1,054	\$0	\$1,054	\$1,054	\$0	\$1,054
Manhattan Syringe Crew	110	0	110	219	0	219
Tropical Storm Isaias Clean-up	10,864	0	10,864	0	0	0
Zoo Shortfall	12,000	0	12,000	0	0	0
Subtotal, New Needs	\$24,028	\$0	\$24,028	1,273	\$0	\$1,273
Other Adjustments						
Other City Adjustments	(\$402)	\$0	(\$402)	(\$257)	\$0	(\$257)
Other Categorical Adjustments	0	14,452	14,452	0	3,936	3,936
Cap IFA	0	(257)	(257)	0	(196)	(196)
State Adjustments	0	1,885	1,885	0	146	146
CDBG	0	9,286	2,330	0	0	0
Other Federal Adjustments	0	7,465	7,465	0	(1)	(1)
Inter-City Adjustments	0	1,364	1,364	0	0	0
Subtotal, Other Adjustments	(\$402)	\$34,195	\$33,793	(\$257)	\$3,884	\$3,628
PEG						
Restoration of Outdoor Pools	\$4,735	\$0	\$4,735	\$0	\$0	\$0
Hiring Freeze	0	0	0	(1,000)	0	(1,000)
Pedestrian Bridge Flag Repair Reduction	0	0	0	(1,250)	0	(1,250)
Tree Stump Removal Program Reduction	0	0	0	(1,000)	0	(1,000)
Trees and Sidewalks Expense to Capital Reallocation	0	0	0	(11,000)	0	(11,000)
Hiring and Attrition Management	(2,097)	0	(2,097)	0	0	0
Parks Job Training Participation Hiring Savings	0	(15,000)	(15,000)	0	0	0
Central Park Conservancy Contract Re-estimate	0	0	0	(5,000)	0	(5,000)
Subtotal, PEG	\$2,638	(\$15,000)	(\$12,362)	(\$19,250)	\$0	(\$19,250)
TOTAL, All Changes	\$26,264	\$19,195	\$45,459	(\$18,234)	\$3,884	(\$14,350)
DPR Budget as of the FY22 Preliminary Budget	\$408,945	\$139,578	\$548,524	\$405,639	\$127,021	\$532,661

B: DPR Miscellaneous Revenue

Table 8

DPR Miscellaneous Revenue - Preliminary Plan FY2022						
DPR Revenue Sources (\$ in Thousands)	Actuals		Adopted	Preliminary Plan		*Difference
	2019	2020	2021	2021	2022	FY21-FY22
Recreational Facility Permits	\$4,226	\$2,376	\$3,600	\$5,627	\$5,627	\$2,027
Park Concessions	50,805	38,112	34,700	45,477	45,477	10,777
Recreation Service Fees	4,935	3,216	4,300	8,822	8,822	4,522
Camp and Play School Fees	663	85	817	817	817	0
Reimburse OT & Wenger Wagon	214	251	225	225	225	0
Event Fees	3,781	2,693	1,600	4,400	4,400	2,800
79th Street Boat Basin Rent	924	677	1,140	1,140	1,140	0
World's Fair Marina	832	737	1,131	1,131	1,131	0
Dyckman Marina	0	4	320	320	320	0
Sheepshead Bay Marina	183	138	200	200	200	0
Yankee Stadium Rent	889	1,031	800	1,400	1,400	600
Shea Stadium Rent	484	906	0	400	400	400
Brooklyn Minor League Stadium	506	19	0	350	350	350
Bushwick Inlet Park	2,932	6,276	0	0	0	0
Inspection & Maintenance Fees	9,515	4,216	90	90	90	0
Tree Restitution	1,097	1,021	500	500	500	0
Subtotal	\$81,986	\$61,758	\$49,423	\$70,899	\$70,899	\$21,476

C: Program Areas

Maintenance and Operations-Citywide

Table 9

Maint & Operations- Citywide						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$96,096	\$104,157	\$109,926	\$112,265	\$110,204	\$278
Other Salaried and Unsalariad	39,637	30,966	31,999	29,758	33,436	1,437
Additional Gross Pay	14,736	16,032	11,111	11,193	11,111	0
Overtime - Civilian	14,609	13,061	8,760	8,848	8,760	0
Amounts to be Scheduled	0	0	6	6	6	0
Fringe Benefits	606	650	1260	3132	1258	(2)
Subtotal	\$165,684	\$164,866	\$163,062	\$165,202	\$164,775	\$1,713
Other Than Personal Services						
Supplies and Materials	\$6,238	\$6,072	\$5,101	\$8,828	\$5,246	\$146
Property and Equipment	1,899	2,362	512	1,019	512	0
Other Services and Charges	611	627	322	457	323	2
Fixed & Misc Charges			1	1	1	0
Contractual Services	14,374	11,996	10,942	13,892	11,059	117
Subtotal	\$23,121	\$21,057	\$16,877	\$24,197	\$17,141	264
TOTAL	\$188,805	\$185,924	\$179,939	\$189,398	\$181,916	\$1,977
Funding						
City Funds			\$175,837	\$174,859	\$173,950	(\$1,887)
Other Categorical			3,378	12,112	7,232	3,855
State			92	690	100	9
Federal - CD			247	542	247	0
Federal - Other			0	59	0	0
Intra City			386	1,136	386	0
TOTAL	\$188,805	\$185,924	\$179,939	\$189,398	\$181,916	\$1,976
Budgeted Headcount						
Full-Time Positions - Civilian	1,609	1,729	1,824	1,872	1,831	7
TOTAL	1,609	1,729	1,824	1,872	1,831	7

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Maintenance and Operations – POP Programs

Table 10

Maintenance and Operations- POP Program						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021-2022
Spending						
Personal Services						
Additional Gross Pay	\$290	\$330	\$103	\$103	\$103	\$0
Amounts to be Scheduled	0	0	129	129	129	0
Fringe Benefits	11	12	11	11	11	0
Full-Time Salaried - Civilian	4,607	4,873	3,622	3,944	3,625	3
Other Salaried	43,575	45,975	48,738	33,738	51,738	3,000
Overtime - Civilian	2,942	2,716	2,329	2,329	2,329	0
Unsalaries	25	20	1	1	1	0
Subtotal	\$51,450	\$53,927	\$54,934	\$40,255	\$57,936	\$3,003
Other Than Personal Services						
Contractual Services	\$394	\$658	\$0	\$113	\$0	\$0
Other Services and Charges	85	76	1,275	603	1,275	0
Property and Equipment	482	744	6	745	6	0
Supplies and Materials	1,603	1,113	2,089	1,184	2,089	0
Subtotal	\$2,565	\$2,592	\$3,370	\$2,645	\$3,370	\$0
TOTAL	\$54,015	\$56,519	\$58,303	\$42,899	\$61,306	\$3,003
Funding						
Intra City			\$58,303	\$42,899	\$61,306	\$3,003
TOTAL	\$54,015	\$56,519	\$58,303	\$42,899	\$61,306	\$3,003
Budgeted Headcount						
Full-Time Positions - Civilian	68	67	74	74	74	0
TOTAL	68	67	74	74	74	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Maintenance and Operations – Zoo

Table 11

Maint & Operations- Zoo						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021-2022
Spending						
Other Than Personal Services						
Contractual Services	12,750	18,507	6,994	11,772	6,994	\$0
Subtotal	\$12,750	\$18,507	\$6,994	\$11,772	\$6,994	\$0
TOTAL	\$12,750	\$18,507	\$6,994	\$11,772	\$6,994	\$0
Funding						
City Funds			\$6,994	\$11,772	\$6,994	\$0
TOTAL	\$12,750	\$18,507	\$6,994	\$11,772	\$6,994	\$0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Maintenance and Operations – Central

Table 12

Maint & Operations- Central						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$55,006	\$57,025	\$45,278	\$42,594	\$44,419	(\$859)
Other Salaried and Unsalariad	7,114	6,636	(4,573)	86	4,493	9,067
Additional Gross Pay	2,958	3,085	1,167	1,201	1,167	0
Overtime - Civilian	5,319	4,088	(1,393)	3,254	1,607	3,000
Amounts to be Scheduled	0	0	114	114	114	0
Fringe Benefits	1,889	2,618	1,869	2,100	1,875	7
P.S. Other	20	12	0	0	0	0
Subtotal	\$72,306	\$73,464	\$42,462	\$49,348	\$53,676	\$11,214
Other Than Personal Services						
Supplies and Materials	\$13,192	\$11,177	\$14,509	\$17,476	\$14,843	\$334
Fixed and Misc Charges	4,251	955	0	0	0	0
Property and Equipment	3,606	5,165	2,114	2,202	1,990	(124)
Other Services and Charges	8,586	8,170	4,034	6,776	5,380	1,346
Contractual Services	18,321	17,730	14,706	37,263	19,682	4,976
Subtotal	\$47,955	\$43,197	\$35,364	\$63,716	\$41,895	\$6,532
TOTAL	\$120,262	\$116,661	\$77,825	\$113,065	\$95,571	\$17,746
Funding						
City Funds			\$71,781	\$96,409	\$89,499	\$17,719
Capital IFA			4,042	4,039	4,043	1
Other Categorical			24	2,041	0	(24)
State			297	656	342	45
Federal - CD			1,481	1,481	1,481	1
Federal - Other			0	7,222	0	0
Intra City			201	1,218	206	5
TOTAL	\$120,262	\$116,661	\$77,825	\$113,065	\$95,571	\$17,746
Budgeted Headcount						
Full-Time Positions - Civilian	702	701	521	336	475	(46)
TOTAL	702	701	521	336	475	(46)

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Recreational

Table 13

Recreation-Central						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$3,969	\$4,005	\$1,805	\$1,799	\$1,788	(\$17)
Other Salaried and Unsalari ed	3,064	3,129	1,453	2,087	2,087	634
Additional Gross Pay	397	393	440	440	440	0
Overtime - Civilian	732	793	203	203	203	0
Amounts to be Scheduled	0	0	37	37	37	0
Fringe Benefits	5	5	0	0	0	0
Subtotal	\$8,167	\$8,324	\$3,938	\$4,566	\$4,555	\$617
Other Than Personal Services						
Contractual Services	\$139	\$99	\$0	\$135	\$0	\$0
Contractual Services - Social Services	40	20	0	0	0	0
Other Services & Charges	75	90	92	20	92	0
Property & Equipment	290	260	10	164	10	0
Supplies & Materials	426	267	869	676	869	0
Subtotal	\$970	\$736	\$970	\$994	\$970	\$0
TOTAL	\$9,136	\$9,061	\$4,908	\$5,560	\$5,525	\$617
Funding						
City Funds			\$4,865	\$5,478	\$5,482	\$617
Other Categorical			0	40	0	0
Intra City			43	43	43	0
TOTAL	\$9,136	\$9,061	\$4,908	\$5,560	\$5,525	\$617
Budgeted Headcount						
Full-Time Positions - Civilian	54	52	30	30	30	0
TOTAL	54	52	30	30	30	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Recreation-Citywide

Table 14

Recreation-Citywide						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$12,417	\$12,169	\$15,637	\$15,620	\$15,657	\$20
Other Salaried and Unsalared	3,790	4,480	4,366	3,732	4,366	0
Additional Gross Pay	1,141	1,256	1,327	1,327	1,327	0
Overtime - Civilian	426	753	138	138	138	0
Fringe Benefits	41	41	30	30	30	0
Subtotal	\$17,815	\$18,699	\$21,498	\$20,847	\$21,518	\$20
Other Than Personal Services						
Supplies and Materials	\$431	\$251	\$756	\$488	\$756	\$0
Property and Equipment	161	269	78	69	78	0
Other Services and Charges	123	142	46	255	46	0
Contractual Services	224	176	326	906	123	(203)
Subtotal	\$940	\$838	\$1,205	\$1,718	\$1,002	(\$203)
TOTAL	\$18,755	\$19,537	\$22,703	\$22,565	\$22,520	(\$183)
Funding						
City Funds			\$22,703	\$21,882	\$22,520	(\$183)
State			0	683	0	0
TOTAL	\$18,755	\$19,537	\$22,703	\$22,565	\$22,520	(\$183)
Budgeted Headcount						
Full-Time Positions - Civilian	232	223	266	266	266	0
TOTAL	232	223	266	266	266	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Urban Park Service

Table 15

Urban Park Service						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Additional Gross Pay	\$1,047	\$1,512	\$404	\$404	\$404	\$0
Fringe Benefits	109	123	21	1,240	21	0
Full-Time Salaried - Civilian	20,128	21,355	19,996	21,991	19,996	0
Other Salaried	2,359	5,265	6,020	6,235	6,020	0
Overtime - Civilian	1,026	1,894	988	988	988	0
Unsalaries	2,886	2,011	239	314	284	45
Subtotal	\$27,555	\$32,161	\$27,669	\$31,171	\$27,713	\$45
Other Than Personal Services						
Contractual Services	\$8	\$185	\$22	\$61	\$22	\$0
Contractual Services - Professional Services	8	9	3	3	3	0
Other Services & Charges	94	78	85	109	85	0
Property & Equipment	126	382	75	90	75	0
Supplies & Materials	164	299	108	195	108	0
Subtotal	\$400	\$953	\$293	\$458	\$293	\$0
TOTAL	\$25,142	\$28,576	27,961	\$33,372	\$27,943	(\$18)
Funding						
City Funds			\$27,961	\$28,052	\$28,006	\$45
Other Categorical			0	3,572	0	0
State			0	5	0	0
TOTAL	\$25,142	\$28,576	\$27,961	\$33,372	\$27,943	(\$18)
Budgeted Headcount						
Full-Time Positions - Civilian	356	427	393	430	393	0
TOTAL	356	427	393	430	393	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Forestry and Horticulture

Table 16

Forestry and Horticulture						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Additional Gross Pay	\$22	\$43	\$89	\$89	\$89	\$0
Fringe Benefits	1	2	48	96	38	(10)
Full-Time Salaried - Civilian	16,212	16,583	13,499	13,499	13,489	(10)
Other Salaried	314	635	82	136	60	(22)
Overtime - Civilian	14	20	90	90	90	0
Unsalaries	161	150	23	70	1	(23)
Subtotal	\$16,723	\$17,432	\$13,832	\$13,981	\$13,767	(\$65)
Other Than Personal Services						
Contractual Services	\$13,732	\$9,801	\$4,582	\$3,414	\$10,484	\$5,902
Other Services & Charges	151	74	31	29	31	0
Property & Equipment	412	368	558	48	558	0
Supplies & Materials	934	1,665	1,440	591	1,288	(151)
Subtotal	\$15,229	\$11,908	\$6,611	\$4,081	\$12,361	\$5,750
TOTAL	\$31,952	\$29,341	\$20,443	\$18,062	\$26,128	\$5,686
Funding						
City Funds			\$20,293	\$17,661	\$26,032	\$5,739
Other Categorical			96	186	96	(0)
State			23	55	0	(23)
Federal Other			31	160	0	(31)
TOTAL	\$31,952	\$29,341	\$20,443	\$18,062	\$26,128	\$5,686
Budgeted Headcount						
Full-Time Positions - Civilian	248	258	184	184	184	0
TOTAL	248	258	184	184	184	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

PlaNYC 2030

Table 17

PlaNYC 2030						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$455	\$358	\$6,746	\$6,746	\$6,746	\$0
Other Salaried and Unsalaries	39	39	339	339	339	0
Additional Gross Pay	8	8	47	47	47	0
Fringe Benefits	0	0	0	0	0	0
Overtime Civilian	6	1	0	0	0	0
Subtotal	\$507	\$406	\$7,132	\$7,132	\$7,132	\$0
Other Than Personal Services						
Supplies and Materials	\$67	\$25	\$1,471	\$142	\$1,471	\$0
Property and Equipment	3	0	0	0	0	0
Other Services and Charges	4	7	0	0	0	0
Contractual Services	22	35	749	1	749	0
Subtotal	\$95	\$67	\$2,219	\$143	\$2,219	\$0
TOTAL	\$602	\$473	\$9,351	\$7,275	\$9,351	\$0
Funding						
City Funds			\$9,269	\$7,193	\$9,269	\$0
Capital-IFA			82	82	82	0
TOTAL	\$602	\$473	\$9,351	\$7,275	\$9,351	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	6	5	163	163	163	0
TOTAL	6	5	163	163	163	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Capital

Table 18

Capital						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Additional Gross Pay	\$1,726	\$1,576	\$804	\$804	\$804	\$0
Amounts to be Scheduled	0	0	118	118	118	0
Fringe Benefits	0	0	1	1	1	0
Full-Time Salaried - Civilian	43,713	44,613	46,969	46,910	46,988	19
Other Salaried	388	381	193	193	193	1
Overtime - Civilian	1,289	773	923	923	923	0
Unsalaries	103	8	65	65	65	0
Subtotal	\$47,219	\$47,352	\$49,072	\$49,014	\$49,092	\$20
Other Than Personal Services						
Supplies and Materials	\$741	\$368	\$913	\$334	\$913	\$0
Fixed and Misc Charges	0	0	0	0	0	0
Property and Equipment	575	433	1,062	661	866	(196)
Other Services and Charges	747	1,023	429	1,036	429	0
Contractual Services	3,019	2,417	1,912	10,445	2,812	900
Subtotal	\$5,082	\$4,242	\$4,316	\$12,475	\$5,020	\$704
TOTAL	\$52,300	\$51,593	\$53,388	\$61,489	\$54,112	\$723
Funding						
City Funds			\$2,665	\$4,025	\$3,565	\$900
Capital- IFA			\$50,724	\$50,469	\$50,547	(177)
Federal - Community Development			0	6,995	0	0
TOTAL	\$52,300	\$51,593	\$53,389	\$61,489	\$54,112	\$723
Budgeted Headcount						
Full-Time Positions - Civilian	531	522	595	595	595	0
TOTAL	531	522	595	595	595	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Administration

Table 19

Administration-General						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$7,119	\$7,241	\$7,835	\$7,811	\$7,846	\$10
Other Salaried	101	30	76	102	76	0
Unsalaries	108	118	11	11	11	0
Additional Gross Pay	172	124	88	88	88	0
Overtime - Civilian	173	152	80	80	80	0
P.S.Other	(9)	(17)	0	0	0	0
Fringe Benefits	0	0	0	12	0	0
Subtotal	\$7,664	\$7,648	\$8,091	\$8,104	\$8,101	\$10
Other Than Personal Services						
Supplies and Materials	\$710	\$577	\$824	\$692	\$824	\$0
Fixed and Misc Charges	24	12	3	16	3	0
Property and Equipment	272	247	337	448	337	0
Other Services and Charges	21,373	22,499	21,671	21,566	21,671	0
Contractual Services	2,972	1,907	629	4,209	629	0
Subtotal	\$25,351	\$25,242	\$23,463	\$26,929	\$23,463	\$0
TOTAL	\$33,015	\$32,890	\$31,553	\$35,034	\$31,563	\$10
Funding						
City Funds			\$31,553	\$32,774	\$31,563	\$10
State			0	206	0	0
Federal - Other			0	54	0	0
Federal-Community Development			0	2,000	0	0
TOTAL	\$33,015	\$32,890	\$31,553	\$35,034	\$31,563	\$10
Budgeted Headcount						
Full-Time Positions - Civilian	79	80	105	105	105	0
TOTAL	79	80	105	105	105	0

*The difference of Fiscal 202 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Administration-Citywide

Table 20

Administration-Citywide						
<i>Dollars in Thousands</i>						
	2019	2020	2021	Preliminary Plan		*Difference
	Actual	Actual	Adopted	2021	2022	2021 - 2022
Spending						
Personal Services						
Full-Time Salaried - Civilian	\$12,885	\$12,703	\$9,056	\$9,051	\$9,056	\$0
Other Salaried and Unsalaries	116	104	75	74	54	(21)
Fringe benefits	0	0	6	6	0	(6)
Amounts to be scheduled	0	0	7	7	7	0
Additional Gross Pay	110	8	22	22	22	0
Overtime-Civilian	0	1	3	3	3	0
Subtotal	\$13,112	\$12,816	\$9,168	\$9,162	\$9,141	(\$27)
Other Than Personal Services						
Supplies and Materials	\$597	\$509	\$411	\$358	\$411	\$0
Property and Equipment	135	12	9	61	9	0
Other Services and Charges	230	225	95	147	95	0
Fixed and Misc Charges	0	0	2	1	2	0
Contractual Services	5	29	12	45	12	0
Subtotal	\$967	\$776	\$528	\$613	\$528	\$0
TOTAL	\$14,079	\$13,592	\$9,696	\$9,775	\$9,669	(\$27)
Funding						
City Funds			\$8,759	\$8,841	\$8,759	\$0
State			27	29	0	(27)
Federal - Community Development			910	906	910	0
TOTAL	\$14,079	\$13,592	\$9,696	\$9,775	\$9,669	(\$27)
Budgeted Headcount						
Full-Time Positions - Civilian	179	172	144	144	144	0
TOTAL	179	172	144	144	144	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.