

THE COUNCIL OF THE CITY OF NEW YORK

Hon. Corey Johnson
Speaker of the Council

Hon. Daniel Dromm
Chair, Committee on Finance



Report of the Finance Division on the
Fiscal 2022 Preliminary Plan and the
Fiscal 2021 Preliminary Mayor's Management Report for the
Department of Finance

March 24, 2021

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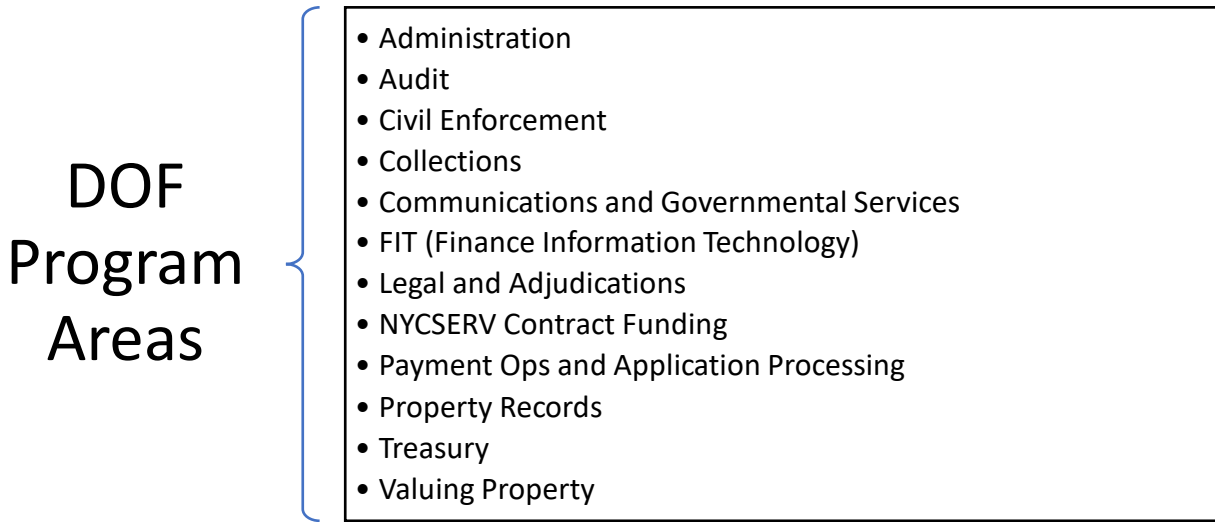
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Department of Finance Overview

The Department of Finance (DOF or the Department) administers and enforces the tax and revenue laws of New York City, collecting more than \$40 billion annually in revenue for the City. The Department’s activities also include managing property records, assessing property values, administering tax and rent assistance programs, overseeing the City’s treasury, and housing the Office of the Sheriff which serves as the City’s civil enforcement arm.

Figure 1: DOF Program Areas

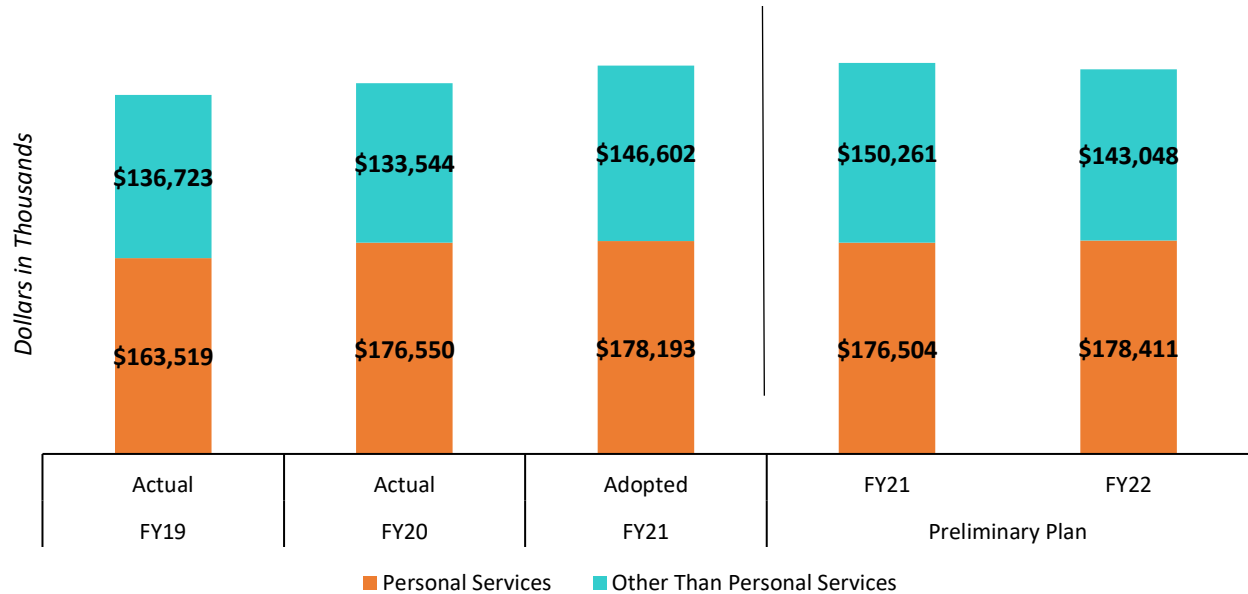


Fiscal 2022 Preliminary Budget

The Department of Finance’s Fiscal 2022 Preliminary Budget totals \$321.5 million (including City and non-City funds). Of the Department’s Fiscal 2022 Preliminary Budget, \$316.2 million is City funding and \$5.3 million is State and intra-City funding. The Department’s budget is divided into 12 program areas to reflect the major functions and operations of the Department.

DOF’s Fiscal 2022 Preliminary Budget is \$3.3 million less than its Fiscal 2021 Adopted Budget of \$324.8 million. For Fiscal 2022, \$178 million, or 55.5 percent, of DOF’s budget is for personal services (PS), and \$143 million, or 44.5 percent, is for other than personal services (OTPS). PS costs includes all full-time and part-time positions as well as overtime. OTPS costs includes spending for property, equipment, supplies, and services contracted out to private entities.

Graph 1: Department of Finance PS vs. OTPS Spending



Since the adoption of the Fiscal 2021 budget, DOF has identified new needs totaling \$4.2 million for Fiscal 2021 and \$500,000 for Fiscal 2022, in addition to net other adjustments totaling \$1.2 million in Fiscal 2021 and \$457,000 in Fiscal 2022. As part of the City’s savings program, DOF identified \$1.2 million in savings for Fiscal 2021. The changes introduced in the Fiscal 2022 Preliminary Plan as well as changes included in the November 2020 Plan are listed in Appendix A on page 17. The major changes introduced in DOF’s Fiscal 2022 Preliminary Plan include the following:

New Needs

- **Business Tax System (BTS) Post-Production Support.** The Fiscal 2022 Preliminary Plan adds \$2.8 million in OTPS spending in Fiscal 2021 for BTS Post-Production Support. BTS was fully implemented in 2017 and enables City businesses to interact with DOF online.
- **Property Tax System (PTS) Post-Production Support.** The Fiscal 2022 Preliminary Plan adds \$964,000 in OTPS spending in Fiscal 2021 for PTS Post-Production Support. PTS was created in early 2019 and allows property owners to interact with DOF online.
- **Lien Sale Outreach.** The Fiscal 2022 Preliminary Plan adds \$500,000 in OTPS spending in Fiscal 2021 and Fiscal 2022 for outreach related to the City’s lien sale. However, in a budget modification adopted after the release of the Preliminary Plan this funding was moved to the Department of Housing Preservation and Development (HPD). Therefore, this money is no longer in DOF’s budget, but it is the Council’s understanding that DOF will work closely with HPD with respect to the administration of these funds.

Other Adjustments

- **Citywide Wireless Services.** The Fiscal 2022 Preliminary Plan decreases DOF’s administrative OTPS budget for wireless services by \$56,000 in Fiscal 2021 and \$217,000 in Fiscal 2022.
- **Vehicle Purchase Freeze.** The Fiscal 2022 Preliminary Plan decreases DOF’s OTPS budget by \$240,000 in Fiscal 2021 and Fiscal 2022. This decrease is due to a freeze of new vehicle purchases by DOF’s administrative services division and the Office of the Sheriff which.

Savings

- Hiring and Attrition Management.** The Fiscal 2022 Preliminary Plan continues the City's hiring and attrition management savings program. The Department recognized \$1.2 million in savings in Fiscal 2021 due to the deactivation of 59 vacant positions. The breakdown of these positions is as follows: 30 positions for administration, 21 positions for operations, four positions for legal and adjudications, and four positions for the parking violations bureau.

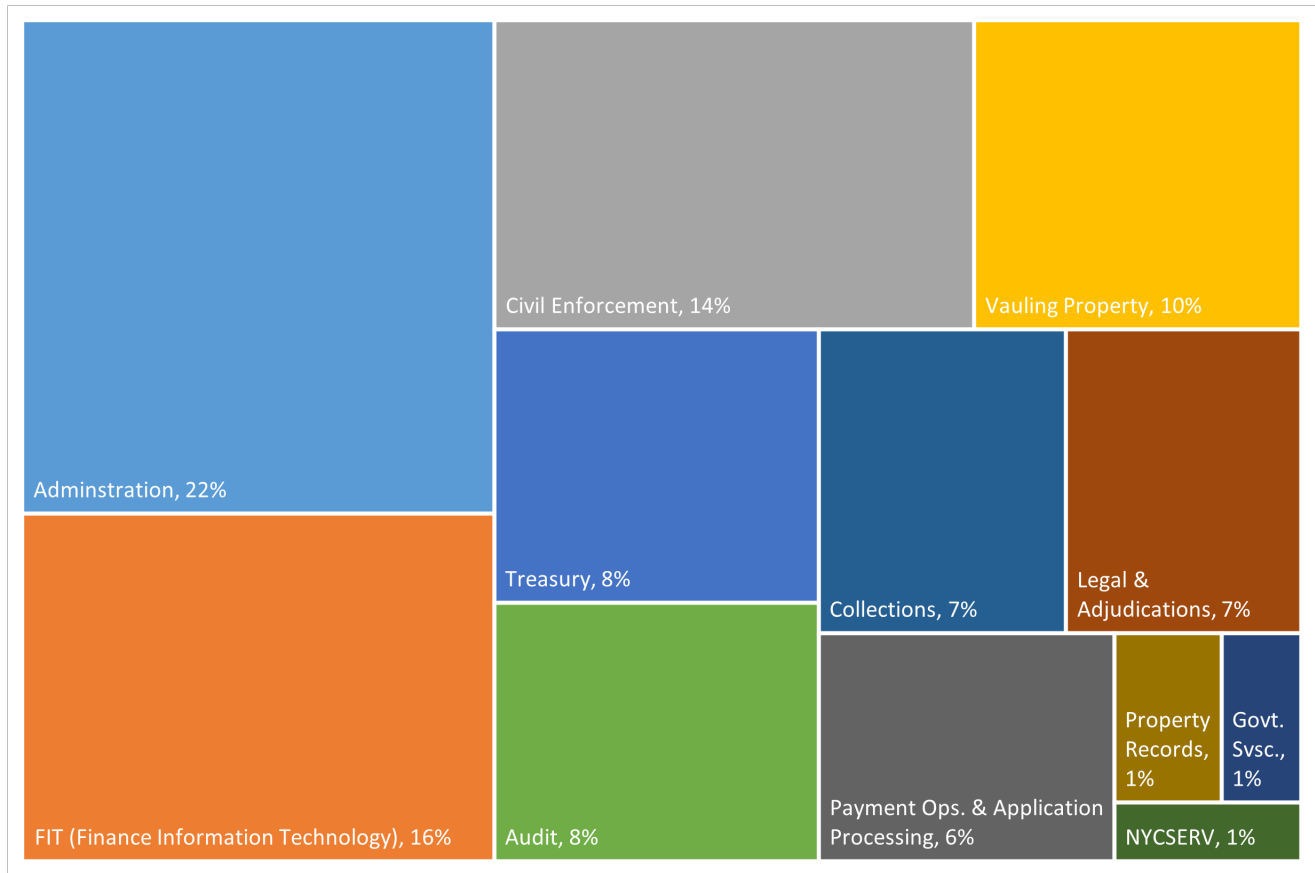
Financial Plan Summary

Table 1: DOF Financial Plan Summary

DOF Financial Summary <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY20-FY21
Spending						
Personal Services	\$163,519	\$176,550	\$178,193	\$176,504	\$178,411	\$218
Other Than Personal Services	136,724	133,544	146,602	150,260	143,048	(\$3,554)
TOTAL	\$300,243	\$310,094	\$324,795	\$326,764	\$321,459	(\$3,336)
Personal Services						
Additional Gross Pay	\$6,465	\$6,213	\$7,205	\$7,205	\$7,205	\$0
Amount to be Scheduled	0	0	4	4	4	0
Fringe Benefits	6	12	32	32	32	0
Fringe Benefits - SWB	376	436	467	480	467	0
Full-Time Salaried - Civilian	144,694	156,523	161,653	159,950	161,871	218
Other Salaried	212	230	108	108	108	0
Overtime - Civilian	5,306	7,034	1,051	1,051	1,051	0
P.S. Other	(9)	(10)	0	0	0	0
Unsalaries	6,469	6,111	7,673	7,673	7,673	0
SUBTOTAL	\$163,519	\$176,550	\$178,193	\$176,504	\$178,411	\$218
Other Than Personal Services						
Contractual Services	\$37,715	\$36,470	\$35,388	\$42,699	\$31,130	(\$4,258)
Contractual Services - Financing	25,093	25,320	32,015	32,365	33,715	1,700
Contractual Services - Professional Services	12,478	6,463	5,495	5,357	4,795	(700)
Fixed & Miscellaneous Charges	173	106	27	28	27	0
Other Services & Charges	49,714	50,882	61,886	58,815	61,820	(66)
Property & Equipment	1,914	2,058	2,319	2,043	2,071	(248)
Supplies & Materials	9,637	12,246	9,473	8,954	9,490	17
SUBTOTAL	\$136,723	\$133,544	\$146,602	\$150,260	\$143,048	(\$3,554)
TOTAL	\$300,243	\$310,094	\$324,795	\$326,764	\$321,459	(\$3,336)
Funding						
City Funds			\$319,502	\$321,442	\$316,166	(\$3,336)
State			438	467	438	0
Intra City			4,855	4,855	4,855	0
TOTAL	\$300,243	\$310,094	\$324,795	\$326,764	\$321,459	(\$3,336)
Budgeted Headcount						
Full-Time Positions - Civilian	1,968	1,996	2,102	2,043	2,102	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Graph 2: DOF Program Areas as Percent of Fiscal 2022 Preliminary Budget



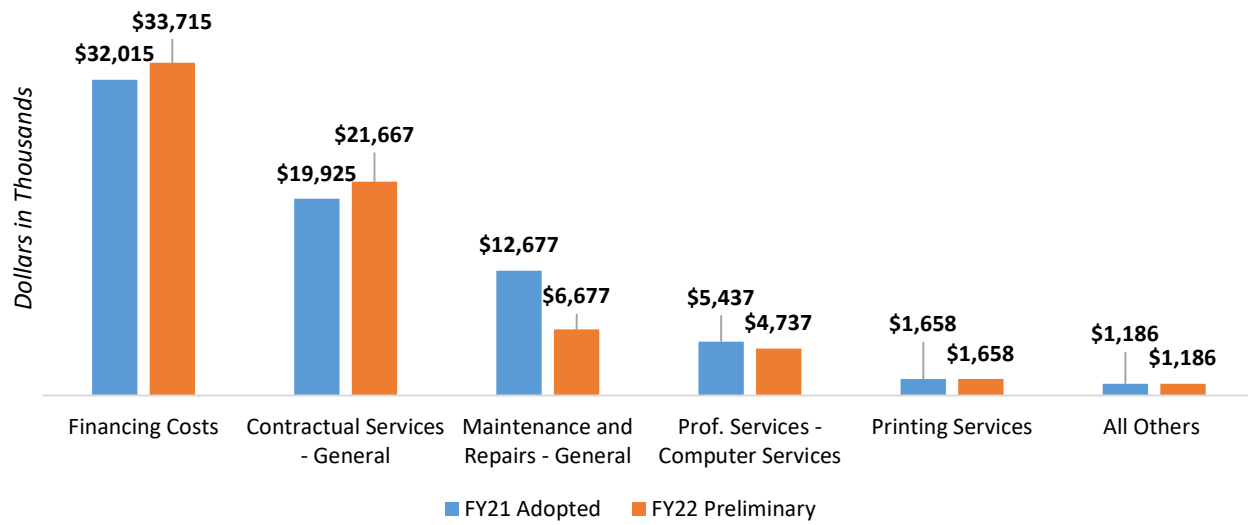
The Department’s functions are broken down into 12 program areas, and approximately 52 percent of the funding, or \$168.8 million, is found within three program areas - Administration, Civil Enforcement, and Finance Information Technology.

Contract Budget

The New York City Charter mandates the preparation of a Contract Budget to identify expenditures for contractual services, which are defined as any technical, consultant or personnel service provided to the City by means of a contract. The Contract Budget is actually a subset of the OTPS portion of the City’s Expense Budget. The Fiscal 2022 Preliminary Contract Budget totals \$17 billion for procurement expenditures across all City agencies with over 17,851 contracts.

DOF’s Fiscal 2022 Contract Budget totals \$69.6 million, a decrease of approximately \$3.2 million, or 4.4 percent, when compared to DOF’s Fiscal 2021 Adopted Contract Budget of \$72.9 million. There was a \$1.7 million increase in spending on financing costs, for a total of \$33.7 million, which include all payments to financial advisors, board and disclosure counsel, and fees paid to credit-rating agencies. Payments for financing costs comprise 48.4 percent of all of DOF’s contract spending in Fiscal 2022. The agency has 64 contracts, which is the same number that it had in the Fiscal 2021 Adopted Budget. For a breakdown, see Appendix B on page 17.

Graph 3: DOF Contract Budget - FY21 Adopted Budget vs. FY22 Preliminary Budget

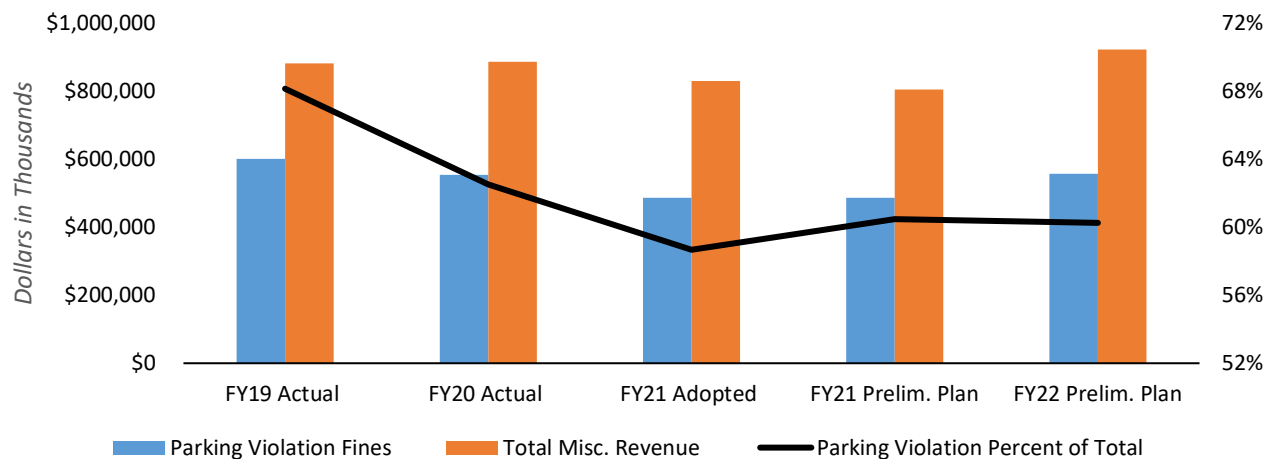


Miscellaneous Revenue

DOF collects miscellaneous revenue that is classified separately from State and federal funding streams and tax revenue. Miscellaneous revenues do not support the operations of the Department, but rather flow into the City’s General Fund to support operations of agencies citywide. Miscellaneous revenue is comprised of several categories including licenses/permits, interest income, charges for services, fines and forfeitures, and other miscellaneous sources.

DOF collects miscellaneous revenue from interest on sales tax, sheriff fees, credit card fees, city register fees, marshal booting, motor vehicle fines, bus lane camera fines, speed camera fines, Environmental Control Board (ECB) collections, rent stabilization fees, parking violations, and Real Property Income and Expense (RPIE) non-compliance penalties. These sources collectively comprise 96 percent of the Department’s \$924 million miscellaneous revenue budget. The Department’s Fiscal 2022 miscellaneous revenue budget forecast reflects a \$94 million increase in revenue generated from fines and forfeitures, which is primarily due to a \$69 million increase in revenue collected from parking violations.

Graph 4: Parking Violations as Percent of Miscellaneous Revenue



Major changes in the Fiscal 2022 Preliminary Plan's miscellaneous revenue forecast collected by DOF include the following.

- Parking violation fines are projected to increase by \$69.9 million in Fiscal 2022. Some parking violation programs such as vehicle booting were suspended during the COVID-19 pandemic. DOF expects the revenue generated from parking violations to be restored to pre-COVID-19 levels as these programs resume.
- Speed camera fines are projected to increase by \$13.5 million in Fiscal 2022. This projected increase is the result of continued installation of speed cameras in school zones across the City.
- Revenue from motor vehicle fines is projected to increase by \$10 million in Fiscal 2022 compared to Fiscal 2021.
- Red light camera fines are projected to increase by \$6 million in Fiscal 2022.
- Bus lane camera fines are projected to decrease by \$1.4 million in Fiscal 2022.
- ECB collections are projected to decrease by \$4 million in Fiscal 2022.

The below chart outlines the revenue source categories in DOF's miscellaneous revenue with details of individual sources and past fiscal years in the accompanying table.

Table 2: DOF Miscellaneous Revenue

DOF Miscellaneous Revenue Budget Overview						
<i>Dollars in Thousands</i>						
Revenue Sources	FY19 Actual	FY20 Actual	FY21 Adopted	Preliminary Plan		*Difference FY21-FY22
				FY21	FY22	
Licenses, Permits, and Franchises						
Cigarette License Fees	\$91	\$72	\$50	\$50	\$50	\$0
Subtotal	\$91	\$72	\$50	\$50	\$50	\$0
Interest Income						
Interest -Court & Fine Trust	\$644	\$306	\$30	\$30	\$20	(\$10)
Interest on Sales Tax	7,699	6,090	390	365	350	(40)
Subtotal	\$8,343	\$6,396	\$420	\$395	\$370	(\$50)
Charges for Services						
Sheriff Desk Fees & Poundage	\$3,603	\$2,988	\$4,754	\$1,500	\$4,754	\$0
Court & Trust Fees	2,286	2,207	1,600	1,600	1,600	0
On-line Title Access Fees	104	48	150	150	150	0
Credit Card Convenience Fee	13,002	12,727	10,000	10,000	10,000	0
City Register Fees	24,268	25,750	28,600	24,000	28,600	0
Taxes CC Convenience Fees	3,352	2,778	2,500	2,500	2,500	0
Marshal Booting	14,725	7,318	14,000	14,000	14,000	0
State Admin Reimbursement	69	60	88	88	88	0
City Collector Misc. Fees	1,040	956	925	925	925	0
Lower Manhattan Project	281	285	100	100	100	0
Subtotal	\$62,730	\$55,117	\$62,717	\$54,863	\$62,717	\$0
Fines and Forfeitures						
RPIE Late Penalty	\$7,356	\$9,330	\$5,000	\$7,500	\$5,000	\$0
RPTT Late Penalty	1,612	1,636	400	1,100	400	0
Motor Vehicle Fines	22,381	13,948	9,000	768	19,000	10,000
Bus Lane Camera Fines	17,168	11,699	11,400	11,400	10,000	(1,400)
Speed Camera Fines	45,056	130,649	151,500	151,500	165,000	13,500
Red-light Camera Fines	20,131	14,123	17,000	17,000	23,000	6,000

Revenue Sources	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Parking Violation Fines	601,581	554,430	487,000	487,000	556,920	69,920
Collection Unit-ECB Fines	85,792	72,276	69,148	57,500	65,148	(4,000)
Cash Bail Forfeiture	659	531	490	250	490	0
Subtotal	\$801,736	\$808,622	\$750,938	\$734,018	\$844,958	\$94,020
Miscellaneous						
Treasury MISC Fees	\$1,439	\$504	\$425	\$425	\$425	\$0
Rent Stabilization Fees	8,282	16,205	15,400	15,400	15,400	0
Subtotal	\$9,721	\$16,709	\$15,825	\$15,825	\$15,825	\$0
TOTAL	\$882,621	\$886,916	\$829,950	\$805,151	\$923,920	\$93,970

*The difference of Fiscal 2021 Adopted compared to Fiscal 2022 Preliminary Budget.

Headcount

Table 3: DOF Headcount Changes & Vacancy Rate

	Fiscal 2021 Adopted Headcount	Fiscal 2021 Budgeted Headcount	*Actual Headcount	Under / (Over)	Fiscal 2022 Budgeted Headcount	FY21 - FY22 Difference	Vacancy Rate
Full-Time Positions	2,102	2,043	1,940	162	2,102	0	8%

*Actuals are as of February 2021

As shown in the table above, the Department’s budgeted headcount for Fiscal 2022 totals 2,102 positions, the same number of positions when compared to the Fiscal 2021 Adopted Budget. DOF is currently operating with 162 vacancies, constituting an eight percent vacancy rate across the department, this has remained relatively flat over the previous three fiscal years.

Table 4: Vacancies by Unit of Appropriation

Unit of Appropriation	Fiscal 2021 Adopted Headcount	Actual Headcount	Under/(Over)	Vacancy Rate
Administration and Planning	459	452	9	2%
Operations	322	314	7	2%
Property	454	419	35	8%
Audit	468	408	60	12%
Legal	62	59	3	5%
Parking Violations Bureau	68	60	8	12%
City Sheriff	268	228	40	15%

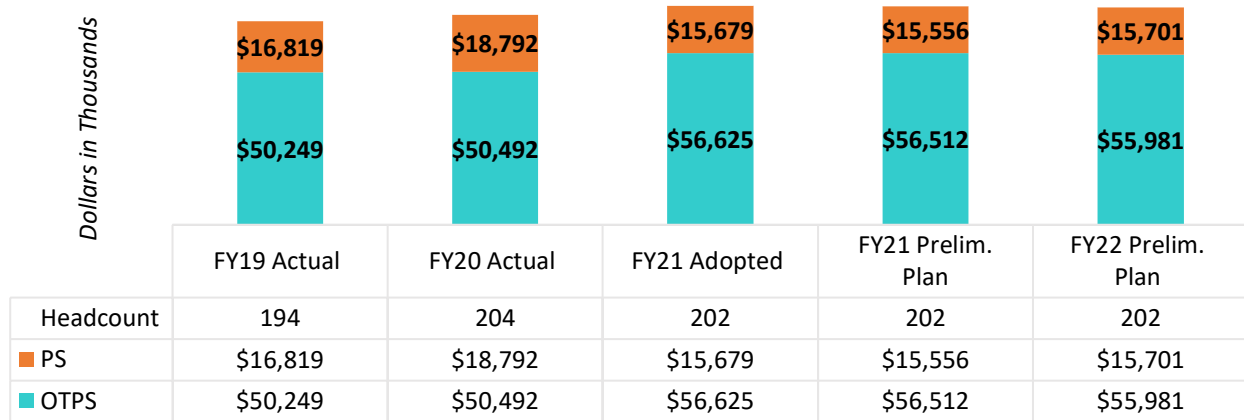
The chart above highlights in which units of appropriation the Department’s vacancies are located. Audit, the City Sheriff, and the Parking Violations Bureau all have double digit vacancy rates, accounting for 66.6 percent of vacancies, but only 38.2 percent of budgeted headcount.

Program Areas

Administration

This program area includes funding for the Executive Division and the Administration and Planning Divisions, including the Employee Services Division, Financial Management, the Agency Chief Contracting Officer (ACCO), and the Facilities and Warehouse Units. These functional areas provide support services to DOF employees and management of the agency’s budget, headcount, leased space, and facilities.

Graph 5: Administration PS & OTPS

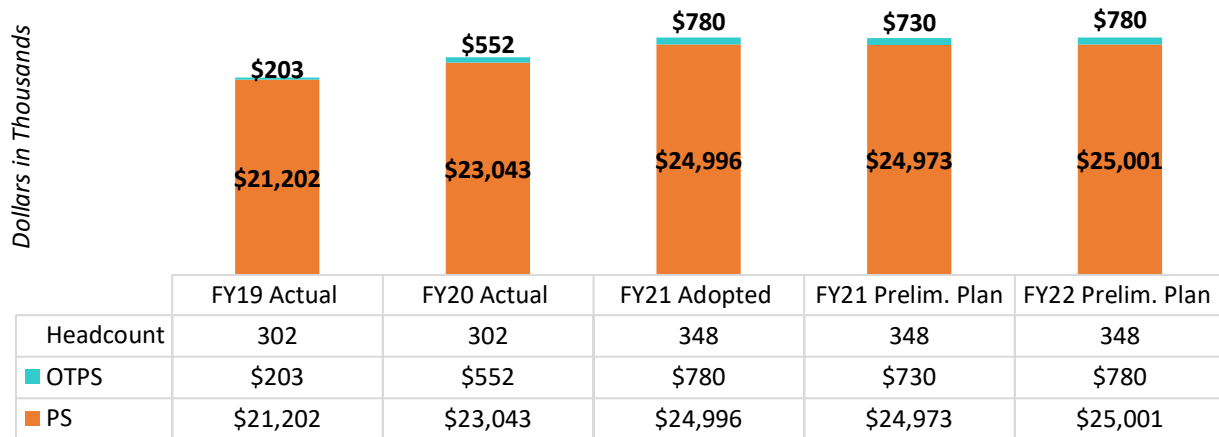


The Administration program area budget for Fiscal 2022 totals \$72 million, a decrease of \$622,000 compared to the Fiscal 2021 Adopted Budget. PS spending increased by \$22,000, however this was offset by a \$644,000 decrease in OTPS spending. The budgeted headcount is unchanged when compared to the Fiscal 2021 Adopted Budget.

Audit

This program area includes funding for DOF employees who conduct in-depth audits of business, personal income, excise, and other tax returns. The Audit Division identifies non-filing and delinquent businesses, and, when appropriate, assesses additional taxes and/or seeks civil penalties.

Graph 6: Audit PS & OTPS



The Audit program area budget for Fiscal 2022 totals \$25.8 million, an increase of approximately \$5,000 when compared to the Fiscal 2021 Adopted Budget. This additional spending is for full-time salaried employees. DOF audits are primarily focused on compliance and revenue for the Personal Income Tax, General Corporation Tax, Sales Tax, Utility Tax, Unincorporated Business Tax, Commercial Rent Tax, Hotel Tax, and Business Income Tax.

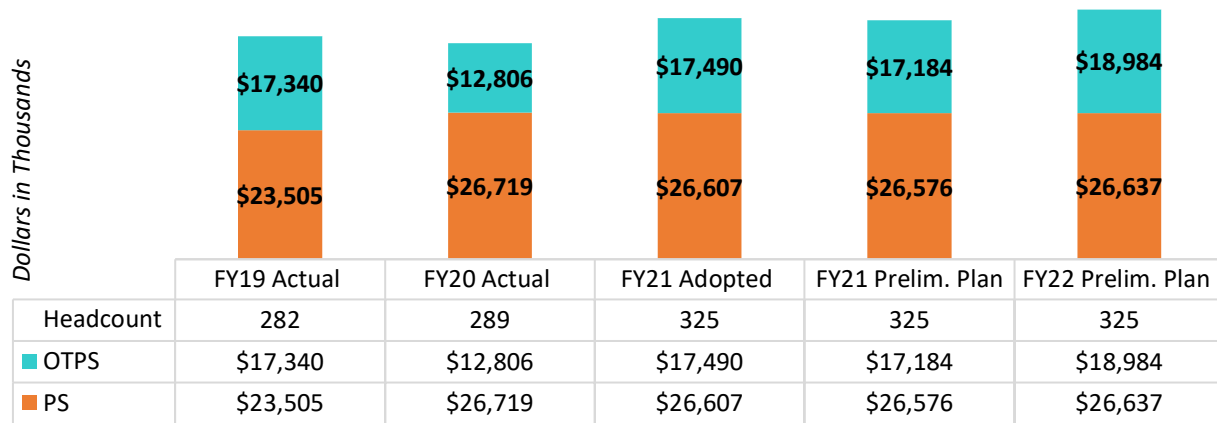
The PMMR reports that in the first four months of Fiscal 2021, the average turnaround time for DOF audits increased to 446 days from 386 days, or 15 percent, from the Fiscal 2020 four-month reporting period. The average turnaround time for non-field audits increased to 191 in Fiscal 2021 from 176 in

Fiscal 2020, an eight percent increase. Additionally, there was a 22 percent increase in recorded tax liability as a result of field audits and a 23 percent increase in recorded tax liability as a result of non-field audits in the first four months of Fiscal 2021 compared to Fiscal 2020.

Civil Enforcement

This program area includes funding for the Tax Enforcement Division which seeks to ensure that all taxpayers pay their fair share and provides enforcement against those who intentionally do not. This program area also includes funding for the Office of the Sheriff, which promotes public safety and enforces court orders, including those for the collection of judgment debt.

Graph 7: Civil Enforcement PS & OTPS

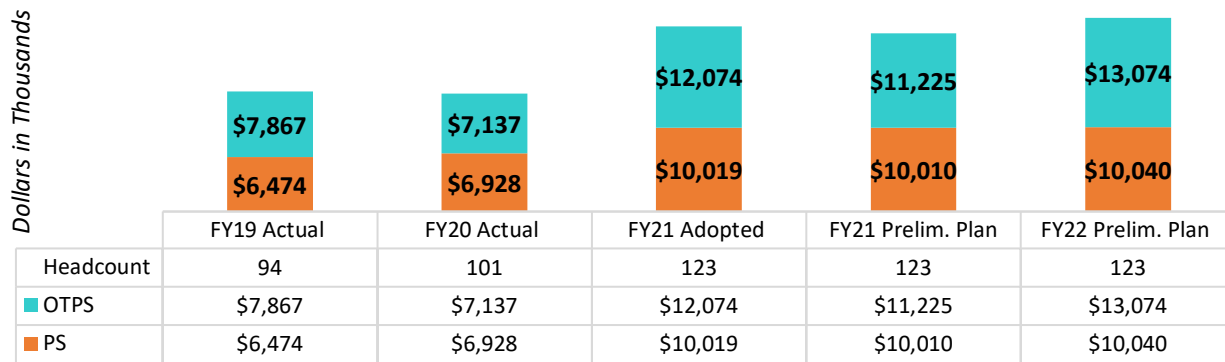


The Civil Enforcement area budget increased by \$1.5 million, to \$45.6 million, in the Fiscal 2022 Preliminary Budget. This overall increase is mostly due to a \$1.7 million increase in contract spending, which is partially offset by a decrease of \$243,000 in spending for property and equipment. Over the past several fiscal years, DOF utilizes the Office of the Sheriff to enforce court mandates, orders, warrants of arrest, property seizures, and conduct investigations of deed fraud, the sale of illegal untaxed tobacco products, and the sale of synthetic cannabinoids. Headcount remains unchanged.

Collections

This program area is responsible for management and collection of outstanding debt, including sheriff and marshal enforcement measures like vehicle booting to encourage people to pay on time. The Department resumed booting on February 22, 2021.

Graph 8: Collections PS & OTPS



The Collections program area budget for Fiscal 2022 totals \$23.1 million, a slight increase of \$1.1 million from the Fiscal 2021 Adopted Budget. This is primarily due to a \$1.7 million increase in contractual services for financing which is offset by a \$700,000 decrease in spending for professional contractual services. The associated budgeted headcount for this program area remained unchanged for Fiscal 2022 with 123 positions.

ECB/OATH Collections

Table 5: Total Outstanding Debt Inventory (Violations Issued through Various City Agencies)

Components <i>(Dollars in Thousands)</i>	FY18 Amount	FY19 Amount	FY20 Amount
Base Fine	\$452,199	\$451,943	\$445,812
Penalty	652,065	623,145	564,903
Interest	372,297	342,011	313,658
Subtotal:	\$1,476,561	\$1,417,099	\$1,324,372
Allowance for Bad Debt*	(\$834,614)	(\$634,889)	(305,247)
Total Amount Due:	\$641,947	\$782,211	\$1,019,125
Total # of Summons:	1,207,180	1,120,276	1,069,006

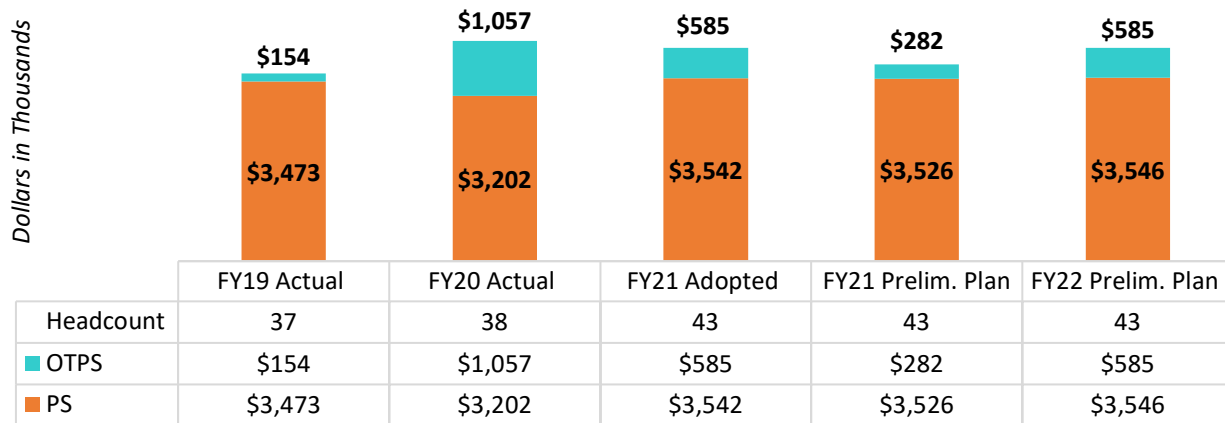
*Bad Debt is outstanding debt that DOF has determined to be uncollectible. It must either be 1) judgment violations issued against property owners that were worked by two separate collection agencies in succession and are older than three years or 2) judgment violations issued against individuals and docketed more than three years ago.

Local Law 11 of 2016 requires DOF to report annually to the City Council on outstanding ECB judgements. This is the fourth year DOF is reporting on this data. The total outstanding debt inventory in terms of number of summonses and dollar amount of violations is noted in the table above for the previous three fiscal years. The report for Fiscal 2020, released November 2020, takes into account an allowance for bad debt of \$305.2 million. According to DOF, the allowance for bad debt is not a write-off, rather it is a valuation used to determine the portion of outstanding debt that may ultimately be uncollectible. Individual and businesses whose debt is determined to be uncollectible are still liable for their outstanding violations for a period of eight years after the judgment was filed.

Communications and Governmental Services

This program area ensures that DOF provides clear and timely information and assistance to the public, and effectively promotes the agency’s policies and programs on behalf of its operating divisions.

Graph 9: Communications and Governmental Services PS & OTPS



The Fiscal 2022 Preliminary Budget for the Communications and Governmental Services program area totals \$4.1 million, an increase of \$4,000 compared to the Fiscal 2021 Adopted Budget. The increase is due to a rise in spending for full-time salaried positions.

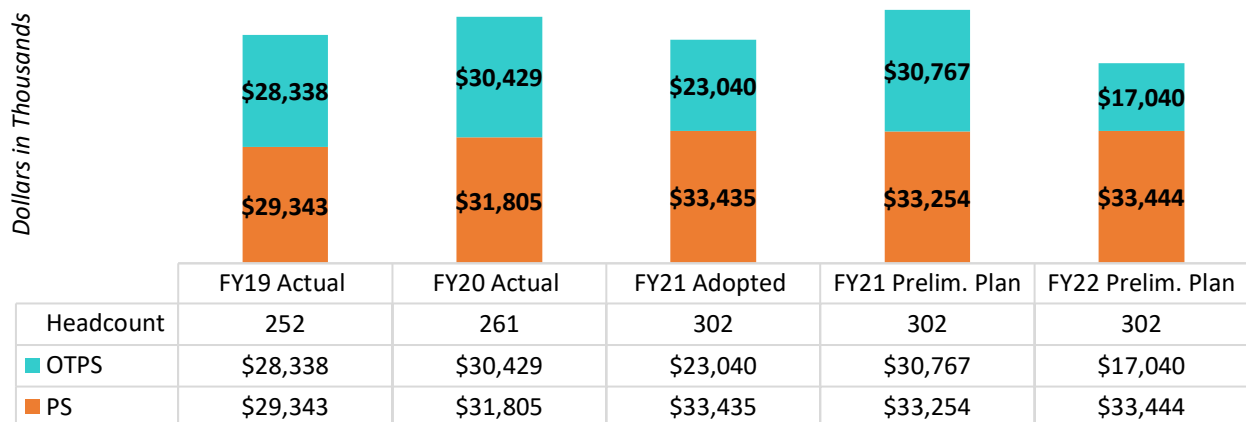
The Office of the Taxpayer Advocate (OTA) was established in 2015 within the Department to assist customers and to recommend improvements to the agency’s policies and procedures. The PMMR reports that in the first four months of Fiscal 2021, the number of inquiries processed by the OTA decreased to 335 from 463. Correspondingly, the average time to address these inquiries dropped by nine days compared to 2020.

In the first four months of Fiscal 2021, the number of completed customer requests for interpretation decreased to 502 from 1,940 for the same four-month period in Fiscal 2020. As required by Local Law 30, the Department provides language access to communities with limited English proficiency. As of May 1, 2018, DOF contracts with Geneva Worldwide for translation services and Voiance for telephonic interpretation.

Finance Information Technology (FIT)

This program area ensures the development and delivery of information and technology solutions that aid the agency in achieving its goals.

Graph 10: Finance Information Technology PS & OTPS

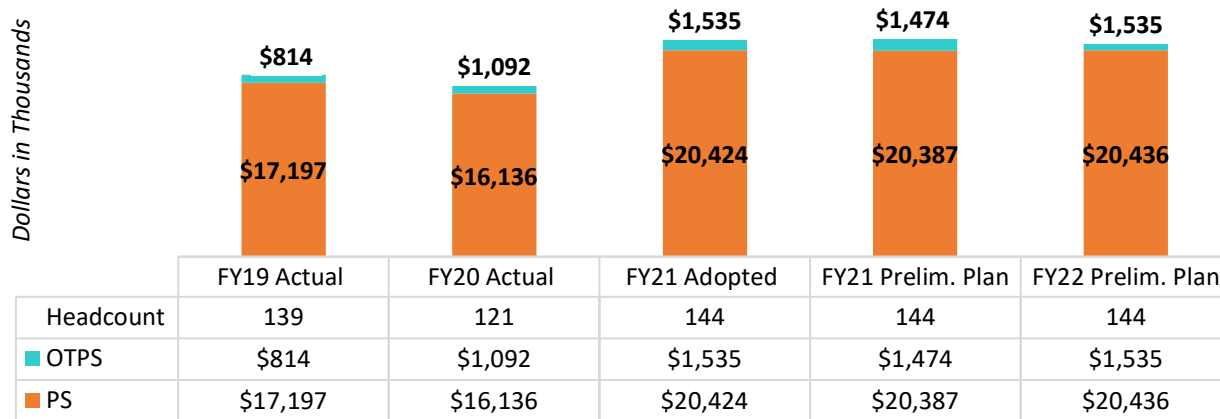


The Finance Information Technology program area budget for Fiscal 2022 totals \$50.5 million, a decrease of \$5.9 million when compared to the Fiscal 2021 Adopted Budget. The decrease is due to a reduction in spending for contractual services related to general maintenance and repairs. The headcount for this program area remains unchanged.

Legal and Adjudications

This program area includes funding for the Legal Affairs Division which ensures that laws, rules, and regulations are clear, easy to understand and fairly applied to the public and that DOF has adequate legal support. This program area also funds the Adjudication Division which provides a forum for motorists to challenge their parking or driving tickets

Graph 11: Legal and Adjudications PS & OTPS



The Fiscal 2022 Preliminary Budget for the Legal and Adjudications program area remains essentially unchanged with a small increase of \$12,000 for full-time staffing.

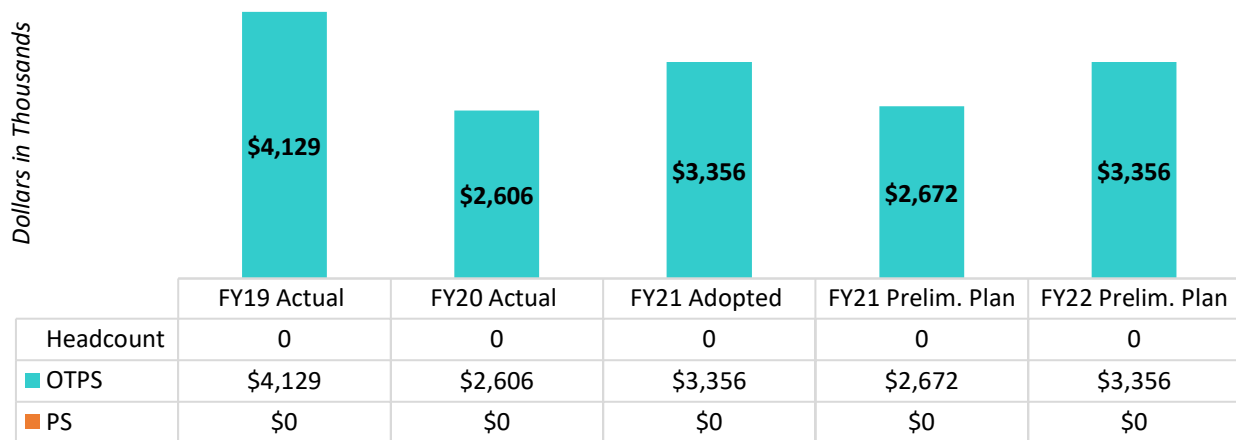
The PMMR reports that in the first four months of Fiscal 2021, the number of parking ticket hearings decreased from 374,498 to 361,859 when compared to the same reporting period in Fiscal 2020. Comparing the same four-month period, there is a large decrease for in-person hearings - 60,652 to 8,223. Correspondingly, the number of hearings conducted by mail increased from 89,169 to 109,026 and the number of hearings conducted online increased from 224,677 to 244,610. In-person hearings were suspended from March-October 2020 due to health and safety COVID-19 closures.

Additionally, during this time, the number of parking tickets that were paid or disputed via the app increased from 513,892 to 580,840 transactions.

NYCSERV Contract Funding

This program area includes funding for OTPS expenses of the NYCSERV Contract. NYCSERV is the payment and adjudications engine for debts, collections, licensing, and permits payments owed to the City of New York. It enables customers to pay taxes and fines or dispute parking tickets and violations in a single location

Graph 12: NYCSERV Contract Funding PS & OTPS

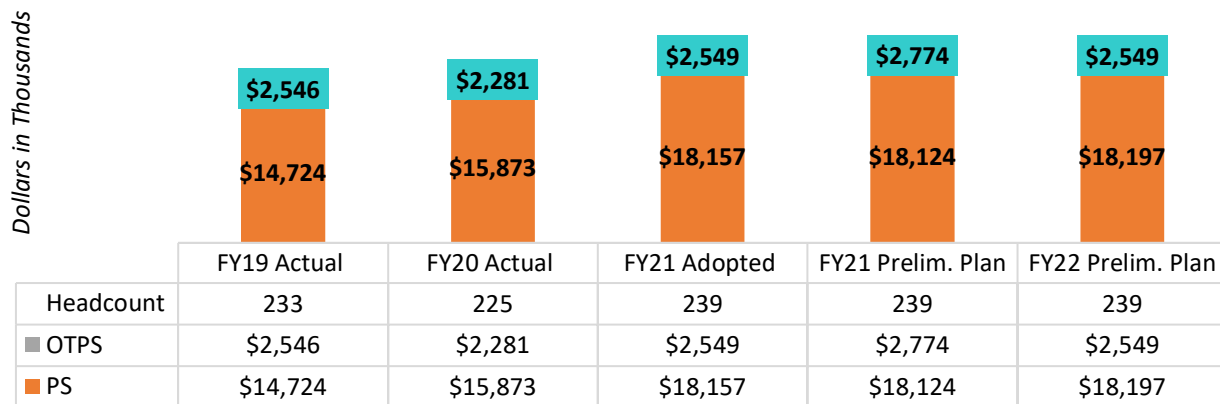


The Fiscal 2022 Preliminary Budget for the NYCSERV program area remains unchanged from the Fiscal 2021 Adopted Budget. However, for Fiscal 2021 there is a decrease in contractual services totaling \$684,000 in OTPS funding which is in-line with its FY20 actual spending.

Payment Operations and Application Processing

This program area includes funding for Payment Operations and Application Processing, which processes payments, returns exemptions and business tax refunds.

Graph 13: Payment Operations and Application Processing PS & OTPS



The Fiscal 2022 Preliminary Budget for the Payment Operations and Application Processing program area totals \$20.7 million, an increase of \$40,000 when compared to the Fiscal 2021 Adopted Budget. This increase is due to a rise in spending for full-time salaried positions. The budgeted headcount for payment operations and application processing remains unchanged compared to the Fiscal 2021 Adopted Budget with 239 positions.

The PMMR reports that in the first four months of Fiscal 2021, the number of Senior Citizen Rent Increase Exemption (SCRIE) applications – both initial and renewals – decreased compared to the same reporting period in Fiscal 2020. The Department received 1,521 initial applications, and 8,084 renewal applications. The average time to process initial and renewal SCRIE applications increased to 7.6 and 7.7 days, respectively, compared to 6.2 and 5.6 days, respectively, in the same four-month

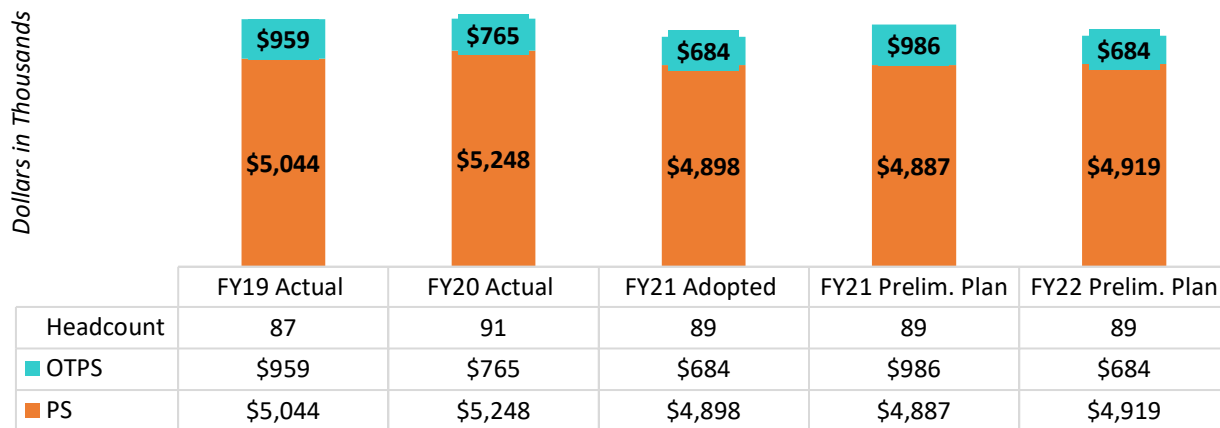
reporting period in Fiscal 2020. During this same reporting period, initial and renewal applications for the Disability Rent Increase Exemption (DRIE) also decreased, initial applications from 538 to 393 and renewals from 2,144 to 2,021.

Additionally, in the first four months of Fiscal 2021, the Department received 1,372 Senior Citizen Homeowners’ Exemption (SCHE) initial applications, which is relatively flat when compared to the 1,358 initial applications received during the same reporting period in Fiscal 2020. The average time to process an initial SCHE application decreased dramatically from 53.9 days in the first four months of Fiscal 2020 to 6.0 days in Fiscal 2021. During the same period, the total number of initial Disability Homeowners’ Exemptions (DHE) decreased from 160 to 109.

Property Records

The function of this program area is to fund the City Register which is the office that maintains official records of real and personal property transfers and interests. ACRIS, the Automated City Register Information System, allows anyone to view property-related ownership documents online going back to 1966. The Surveyor, who reports to the City Register, updates and maintains the City’s official tax maps when property owners request the subdivision of large property lots into smaller lots (apportionment) or the merging of smaller lots into one large lot (merging).

Graph 14: Property Records PS & OTPS



The Fiscal 2022 Preliminary Budget for the Property Records program area totals \$5.6 million, an increase of \$21,000 when compared to the Fiscal 2021 Adopted Budget. The increase is in PS spending for full-time salaried positions. The headcount for this program area remains unchanged when compared to the Fiscal 2021 Adopted Budget.

Treasury

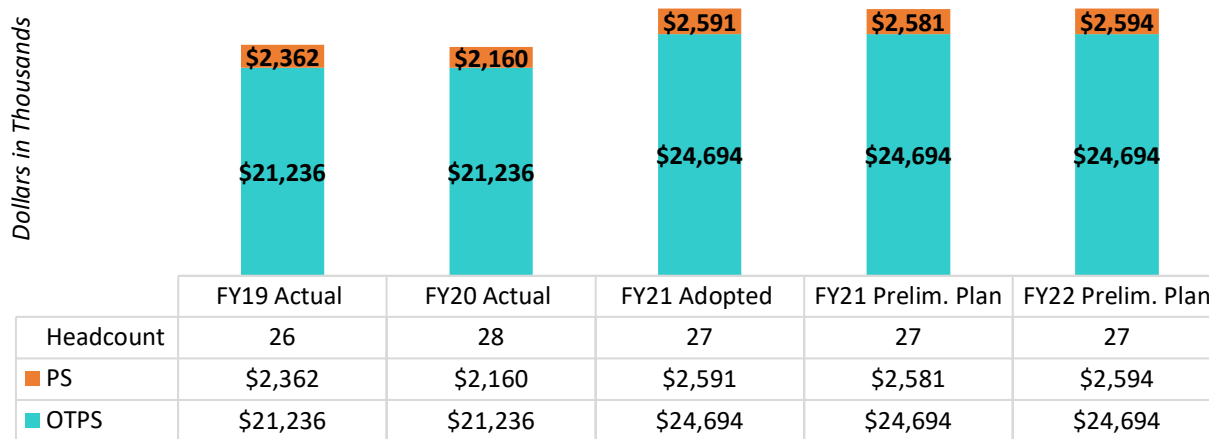
The Treasury Division manages and safeguards cash assets for the City of New York. The Treasury Division also provides administrative support to the Banking Commission which performs three major functions: approve banks as NYC Designated Banks, recommend interest rates for early and late sale of real estate taxes to the City Council, and administer the City’s Banking Development District program. As of May 24, 2019, the following 30 banks were approved as NYC Designated Banks, which are the only banks that can hold City deposits.

Figure 2: List of NYC Designated Banks

Amalgamated Bank	Modern Bank
Bank of America	MUFG Union Bank
Bank of New York Mellon	M&T Bank
Bank OZK	People's United Bank
BankUnited	PNC Bank
Capital One Bank	Popular Bank
Citibank	Santander Bank
ConnectOne Bank	Signature Bank
East West Bank	Spring Bank
Flushing Bank	State Street Bank
Habib American Bank	Sterling National Bank
HSBC Bank	TD Bank
International Finance Bank	U.S. Bank
Israel Discount Bank	Victory State Bank
JP Morgan Chase Bank	Wells Fargo Bank*

*Conditionally Designated. This subjects the bank to specific conditions including the inability to renew current contracts after they expire.

Graph 15: Treasury PS & OTPS

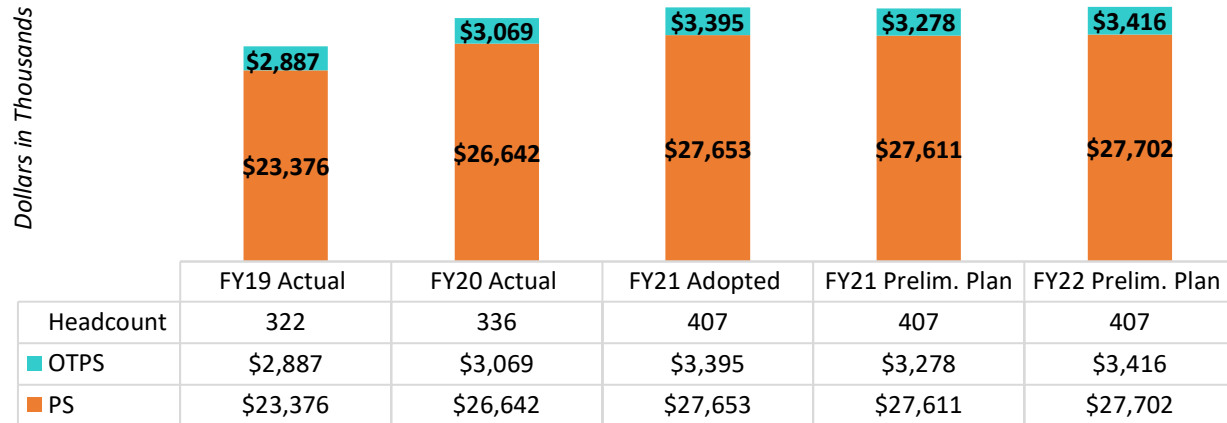


The Fiscal 2022 Preliminary Budget for the Treasury program area totals \$27.3 million, an increase of \$3,000 when compared to the Fiscal 2021 Adopted Budget. The increase is for PS spending associated with full-time salaried positions. The budgeted headcount for this program area remains unchanged when compared to the Fiscal 2020 Adopted Budget with 27 positions.

Valuing Property

The Property Division values all New York City properties. The Department reports that it assesses the value of approximately 1.1 million properties in New York City with a total market value greater than \$1.3 trillion.

Graph 16: Valuing Property PS & OTPS



The Fiscal 2022 Preliminary Budget for the Valuing Property program area budget totals approximately \$31.1 million, an increase of \$71,000 when compared to the Fiscal 2021 Adopted Budget. The increase is primarily due to an increase in PS spending for full-time salaried positions. The budgeted headcount associated with the Valuing Property program area remained unchanged when compared to the Fiscal 2021 Adopted budget with 407 positions.

Appendices

A. Budget Actions in the November and the Preliminary Plans

<i>Dollars in Thousands</i>	FY21			FY22		
	City	Non-City	Total	City	Non-City	Total
DOF Budget as of the Adopted FY21 Budget	\$319,502	\$5,294	\$324,796	\$316,123	\$5,293	\$321,416
New Needs						
BTS Post-Production Support	\$2,768	\$0	\$2,768	\$0	\$0	\$0
Lien Sale Outreach	500	0	500	500	0	500
PTS Post-Production Support	964	0	964	0	0	0
Subtotal, New Needs	\$4,232	\$0	\$4,232	\$500	\$0	\$500
Other Adjustments						
Citywide Discretionary Training Freeze	(\$99)	\$0	(\$99)	\$0	\$0	\$0
Citywide Wireless Services	(56)	0	(56)	(217)	0	(217)
IT Contract Savings	(41)	0	(41)	0	0	0
Managerial and OJ Furloughs (CTL)	(520)	0	(520)	0	0	0
LGRMIF Revenue FY21	0	30	30	0	0	0
Vehicle Purchase Freeze	(240)	0	(240)	(240)	0	(240)
Office Supplies Spending	(162)	0	(162)	0	0	0
Subtotal, Other Adjustments	(\$1,118)	\$30	(\$1,088)	(\$457)	\$0	(\$457)
Savings Program						
Hiring and Attrition Management	(\$1,174)	\$0	(\$1,174)	\$0	\$0	\$0
Subtotal, Savings	(\$1,174)	\$0	(\$1,174)	\$0	\$0	\$0
TOTAL, All Changes	\$1,940	\$30	\$1,970	\$43	\$0	\$43
DOF Budget as of the Preliminary FY22 Budget	\$321,442	\$5,324	\$326,764	\$316,166	\$5,293	\$321,459

B. DOF Contract Budget

DOF FY22 Preliminary Contract Budget				
<i>Dollars in Thousands</i>				
Category	Number of Contracts	FY21 Adopted	Number of Contracts	FY22 Preliminary
Contractual Services - General	17	\$19,925	17	\$21,667
Financing Costs	3	32,015	3	33,715
Maintenance and Repairs - General	18	12,677	18	6,677
Printing Services	10	1,658	10	1,658
Prof. Services - Accounting Services	3	45	3	45
Prof. Services - Computer Services	4	5,437	4	4,737
Prof. Services - Engineering and Architectural Services	1	13	1	13
Security Services	3	968	3	968
Training Program for City Employees	5	159	5	159
TOTAL	64	\$72,898	64	\$69,640

C. Program Areas

Administration	FY19	FY20	FY21	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$351	\$315	\$283	\$283	\$283	\$0
Fringe Benefits	1	2	0	0	0	0
Full-Time Salaried - Civilian	16,088	18,167	15,394	15,271	15,415	21
Other Salaried	37	35	0	0	0	0
Overtime - Civilian	277	167	2	2	2	0
P.S. Other	1	1	0	0	0	0
Unsalaries	64	105	0	0	0	0
Subtotal	\$16,819	\$18,792	\$15,679	\$15,556	\$15,701	\$21
Other Than Personal Services						
Contractual Services	\$1,594	\$1,530	\$1,354	\$1,738	\$1,355	\$0
Contractual Services - Professional Services	316	27	11	11	11	0
Fixed & Miscellaneous Charges	113	70	8	8	8	0
Other Services & Charges	46,289	46,994	53,326	52,688	52,686	(640)
Property & Equipment	776	632	755	635	750	(5)
Supplies & Materials	1,161	1,239	1,171	1,432	1,171	(\$0)
Subtotal	\$50,249	\$50,492	\$56,625	\$56,512	\$55,981	(\$644)
TOTAL	\$67,068	\$69,284	\$72,305	\$72,068	\$71,682	(\$623)
Funding						
City Funds			72,305	72,068	71,682	(\$623)
TOTAL	\$67,068	\$69,284	\$72,305	\$72,068	\$71,682	(\$623)
Budgeted Headcount						
Full-Time Positions - Civilian	194	204	202	202	202	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Audit	FY19	FY20	FY21	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$1,433	\$1,374	\$1,657	\$1,657	\$1,657	\$0
Full-Time Salaried - Civilian	19,586	21,298	23,332	23,309	23,337	5
Other Salaried	139	189	7	7	7	0
Overtime - Civilian	20	171	0	0	0	0
P.S. Other	(10)	(11)	0	0	0	0
Unsalaries	34	22	0	0	0	0
Subtotal	\$21,202	\$23,043	\$24,996	\$24,973	\$25,001	\$5
Other Than Personal Services						
Contractual Services	\$28	\$58	\$28	\$67	\$28	\$0
Contractual Services - Professional Services	35	0	0	0	0	0
Fixed & Miscellaneous Charges	2	0	0	0	0	0
Other Services & Charges	35	22	329	554	329	0
Property & Equipment	72	106	278	77	278	0
Supplies & Materials	31	366	145	32	145	0
Subtotal	\$203	\$552	\$780	\$730	\$780	\$0
TOTAL	\$21,405	\$23,595	\$25,776	\$25,703	\$25,781	\$5
Funding						
City Funds			\$25,776	\$25,703	\$25,781	\$5
TOTAL	\$21,405	\$23,595	\$25,776	\$25,703	\$25,781	\$5
Budgeted Headcount						
Full-Time Positions - Civilian	302	302	348	348	348	0

**The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.*

Civil Enforcement	FY19	FY20	FY21	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$1,279	\$1,267	\$1,788	\$1,788	\$1,788	\$0
Full-Time Salaried - Civilian	19,140	20,645	24,206	24,175	24,236	30
Fringe Benefits	5	9	30	30	30	0
Other Salaried	0	2	0	0	0	0
Overtime - Civilian	3,043	4,774	575	575	575	0
Unsalaries	38	22	8	8	8	0
Subtotal	\$23,505	\$26,719	\$26,607	\$26,576	\$26,637	\$30
Other Than Personal Services						
Contractual Services	\$15,680	\$10,726	\$14,966	\$14,959	\$16,709	\$1,743
Contractual Services - Professional Services	0	0	23	23	23	0
Other Services & Charges	809	1,211	1,368	1,265	1,368	0
Property & Equipment	453	360	484	417	241	(243)
Supplies & Materials	397	474	633	503	627	(6)
Fixed & Miscellaneous Charges	1	35	16	17	16	0
Subtotal	\$17,340	\$12,806	\$17,490	\$17,184	\$18,984	\$1,494
TOTAL	\$40,845	\$39,525	\$44,097	\$43,760	\$45,621	\$1,524
Funding						
City Funds			\$39,242	\$38,905	\$40,766	\$1,524
Intra City			4,855	4,855	4,855	0
TOTAL	\$40,845	\$39,525	\$44,097	\$43,760	\$45,621	\$1,524
Budgeted Headcount						
Full-Time Positions - Civilian	282	289	325	325	325	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Collections	FY19	FY20	FY21	Preliminary Plan		*Difference
<i>Dollars in Thousands</i>	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$258	\$237	\$346	\$346	\$346	(\$0)
Full-Time Salaried - Civilian	5,719	6,119	9,191	9,168	9,212	21
Other Salaried	15	0	1	1	1	0
Overtime - Civilian	89	130	15	15	15	0
Unsalaries	17	5	0	0	0	0
Fringe Benefits - SWB	376	437	467	480	467	0
Subtotal	\$6,474	\$6,928	\$10,019	\$10,010	\$10,040	\$21
Other Than Personal Services						
Contractual Services	\$938	\$630	\$335	\$1,049	\$335	\$0
Contractual Services - Financing	3,986	4,254	7,514	7,864	9,214	1,700
Contractual Services - Professional Services	1,200	0	700	0	0	(700)
Fixed & Miscellaneous Charges	0	0	0	0	0	0
Other Services & Charges	931	862	1,918	1,310	1,918	0
Property & Equipment	290	523	584	315	584	0
Supplies & Materials	522	868	1,023	687	1,023	(0)
Subtotal	\$7,867	\$7,137	\$12,074	\$11,225	\$13,074	\$1,000
TOTAL	\$14,341	\$14,065	\$22,093	\$21,235	\$23,114	\$1,021
Funding						
City Funds			\$22,093	\$21,235	\$23,114	\$1,021
TOTAL	\$14,341	\$14,065	\$22,093	\$21,235	\$23,114	\$1,021
Budgeted Headcount						
Full-Time Positions - Civilian	94	101	123	123	123	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Communications & Governmental Services <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$49	\$44	\$70	\$70	\$70	\$0
Full-Time Salaried - Civilian	3,296	3,096	3,369	3,353	3,373	4
Other Salaried	0	0	95	95	95	0
Overtime - Civilian	48	36	3	3	3	(1)
Unsalaries	80	26	5	5	5	(0)
Subtotal	\$3,473	\$3,202	\$3,542	\$3,526	\$3,546	\$4
Other Than Personal Services						
Contractual Services	\$19	\$30	\$50	\$9	\$50	\$0
Contractual Services - Professional Services	51	43	0	35	0	0
Other Services & Charges	21	478	331	186	331	0
Property & Equipment	31	14	2	16	2	0
Supplies & Materials	32	492	202	36	202	(0)
Subtotal	\$154	\$1,057	\$585	\$282	\$585	(\$0)
TOTAL	\$3,627	\$4,259	\$4,127	\$3,808	\$4,131	\$4
Funding						
City Funds			\$4,127	\$3,808	\$4,131	\$4
TOTAL	\$3,627	\$4,259	\$4,127	\$3,808	\$4,131	\$4
Budgeted Headcount						
Full-Time Positions - Civilian	37	38	43	43	43	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Finance Information Technology (FIT) <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$664	\$817	\$704	\$704	\$704	\$0
Full-Time Salaried - Civilian	28,412	30,601	32,630	32,449	32,639	9
Overtime - Civilian	219	327	96	96	96	(0)
Unsalaries	48	60	5	5	5	0
Subtotal	\$29,343	\$31,805	\$33,435	\$33,254	\$33,444	\$9
Other Than Personal Services						
Contractual Services	\$12,581	\$18,368	\$13,850	\$19,173	\$7,850	(\$6,000)
Contractual Services - Professional Services	10,646	6,150	4,200	7,068	4,200	0
Fixed & Miscellaneous Charges	49	0	0	0	0	0
Other Services & Charges	1,003	1,137	2,177	1,375	2,177	0
Property & Equipment	105	65	32	412	32	(1)
Supplies & Materials	3,954	4,709	2,781	2,739	2,781	0
Subtotal	\$28,338	\$30,429	\$23,040	\$30,767	\$17,040	(\$6,000)
TOTAL	\$57,681	\$62,234	\$56,475	\$64,021	\$50,484	(\$5,991)
Funding						
City Funds			\$56,475	\$64,021	\$50,484	(\$5,991)
TOTAL	\$57,681	\$62,234	\$56,475	\$64,021	\$50,484	(\$5,991)
Budgeted Headcount						
Full-Time Positions - Civilian	252	261	302	302	302	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Legal & Adjudications <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$875	\$709	\$712	\$712	\$712	(\$0)
Full-Time Salaried - Civilian	10,261	9,723	12,043	12,007	12,056	13
Overtime - Civilian	4	0	9	9	9	(0)
Unsalaries	6,057	5,704	7,655	7,654	7,655	(0)
Other Salaried	0	0	5	5	5	0
Subtotal	\$17,197	\$16,136	\$20,424	\$20,387	\$20,436	\$12
Other Than Personal Services						
Contractual Services	\$680	\$583	\$1,103	\$892	\$1,103	\$0
Contractual Services - Professional Services	4	0	0	0	0	0
Fixed & Miscellaneous Charges	0	0	1	1	1	(0)
Other Services & Charges	31	47	357	488	357	0
Property & Equipment	76	79	58	75	58	0
Supplies & Materials	23	383	16	18	16	0
Subtotal	\$814	\$1,092	\$1,535	\$1,474	\$1,535	\$0
TOTAL	\$18,011	\$17,228	\$21,959	\$21,861	\$21,971	\$12
Funding						
City Funds			\$21,959	\$21,861	\$21,971	\$12
TOTAL	\$18,011	\$17,228	\$21,959	\$21,861	\$21,971	\$12
Budgeted Headcount						
Full-Time Positions - Civilian	139	121	144	144	144	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Payment Ops. & Application Processing <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$714	\$621	\$857	\$857	\$857	\$0
Amounts to be Scheduled	0	0	2	2	2	0
Full-Time Salaried - Civilian	13,321	14,773	17,267	17,234	17,307	40
Other Salaried	22	5	0	0	0	0
Overtime - Civilian	636	434	31	31	31	0
Unsalaries	31	40	0	0	0	0
Subtotal	\$14,724	\$15,873	\$18,157	\$18,124	\$18,197	\$40
Other Than Personal Services						
Contractual Services	\$774	\$795	\$747	\$1,049	\$747	\$0
Contractual Services - Financing	0	8	0	0	0	0
Contractual Services - Professional Services	203	144	48	377	48	0
Fixed & Miscellaneous Charges	1	0	1	1	1	0
Other Services & Charges	318	100	193	278	193	0
Property & Equipment	19	9	6	7	6	0
Supplies & Materials	1,231	1,225	1,554	1,062	1,554	0
Subtotal	\$2,546	\$2,281	\$2,549	\$2,774	\$2,549	\$0
TOTAL	\$17,270	\$18,154	\$20,706	\$20,898	\$20,746	\$40
Funding						
City Funds			\$20,706	\$20,898	\$20,746	\$40
TOTAL	\$17,270	\$18,154	\$20,706	\$20,898	\$20,746	\$40
Budgeted Headcount						
Full-Time Positions - Civilian	233	225	239	239	239	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Property Records <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$167	\$170	\$165	\$165	\$165	\$0
Fringe Benefits	0	0	2	2	2	0
Full-Time Salaried - Civilian	4,825	5,032	4,652	4,641	4,673	21
Other Salaried	0	0	0	0	0	0
Overtime - Civilian	45	15	80	80	80	0
Unsalaries	7	31	0	0	0	0
Subtotal	\$5,044	\$5,248	\$4,899	\$4,887	\$4,919	\$20
Other Than Personal Services						
Contractual Services	\$820	\$588	\$199	\$571	\$199	(\$0)
Contractual Services - Professional Services	0	82	0	271	0	0
Fixed & Miscellaneous Charges	0	0	1	0	1	0
Other Services & Charges	114	81	468	127	468	0
Property & Equipment	3	6	1	4	1	0
Supplies & Materials	22	8	16	13	16	0
Subtotal	\$959	\$765	\$684	\$986	\$684	(\$0)
TOTAL	\$6,004	\$6,013	\$5,583	\$5,874	\$5,603	\$20
Funding						
City Funds			\$5,583	\$5,844	\$5,603	\$20
State			0	30	0	0
TOTAL	\$6,004	\$6,013	\$5,583	\$5,874	\$5,603	\$20
Budgeted Headcount						
Full-Time Positions - Civilian	87	91	89	89	89	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Treasury <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY20-FY21
Spending						
Personal Services						
Additional Gross Pay	\$40	\$46	\$32	\$32	\$32	\$0
Amounts to be Scheduled	0	0	1	1	1	0
Full-Time Salaried - Civilian	2,267	2,055	2,557	2,548	2,560	3
Overtime - Civilian	40	40	0	0	0	0
Unsalaries	15	19	0	0	0	0
Subtotal	\$2,362	\$2,160	\$2,591	\$2,581	\$2,594	\$3
Other Than Personal Services						
Contractual Services	\$112	\$87	\$79	\$121	\$79	\$0
Contractual Services - Financing	21,107	21,058	24,501	24,501	24,501	0
Other Services & Charges	10	10	67	63	67	0
Property & Equipment	3	189	45	6	45	0
Supplies & Materials	4	3	2	3	2	0
Subtotal	\$21,236	\$21,346	\$24,694	\$24,694	\$24,694	\$0
TOTAL	\$23,598	\$23,506	\$27,285	\$27,275	\$27,288	\$3
Funding						
City Funds			\$27,284	\$27,274	\$27,287	\$3
Intra City			1	1	1	0
TOTAL	\$23,598	\$23,506	\$27,285	\$27,275	\$27,288	\$3
Budgeted Headcount						
Full-Time Positions - Civilian	26	28	27	27	27	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

Valuing Property <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Spending						
Personal Services						
Additional Gross Pay	\$634	\$613	\$590	\$590	\$590	(\$0)
Amounts to be Scheduled	0	0	1	1	1	0
Full-Time Salaried - Civilian	21,778	25,013	26,821	26,778	26,870	49
Overtime - Civilian	885	940	241	241	241	0
Unsalaries	79	76	0	0	0	0
Subtotal	\$23,376	\$26,642	\$27,653	\$27,611	\$27,702	\$49
Other Than Personal Services						
Contractual Services	\$385	\$469	\$478	\$448	\$478	(\$0)
Contractual Services - Professional Services	23	17	13	0	13	(1)
Other Services & Charges	136	31	898	316	898	0
Property & Equipment	84	74	75	85	75	(0)
Supplies & Materials	2,259	2,478	1,931	2,429	1,953	22
Subtotal	\$2,887	\$3,069	\$3,395	\$3,278	\$3,416	\$21
TOTAL	\$26,263	\$29,711	\$31,048	\$30,889	\$31,119	\$71
Funding						
City Funds			\$30,610	\$30,451	\$30,681	\$71
State			438	438	438	0
TOTAL	\$26,263	\$29,711	\$31,048	\$30,889	\$31,119	\$71
Budgeted Headcount						
Full-Time Positions - Civilian	322	336	407	407	407	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.

NYCSERV Contract Funding <i>Dollars in Thousands</i>	FY19	FY20	FY21	Preliminary Plan		*Difference
	Actual	Actual	Adopted	FY21	FY22	FY21-FY22
Other Than Personal Services						
Contractual Services	\$4,102	\$2,605	\$2,200	\$2,623	\$2,200	\$0
Contractual Services - Professional Services	0	0	500	23	500	0
Fixed & Miscellaneous Charges	9	0	0	0	0	0
Other Services & Charges	18	1	656	26	656	0
Subtotal	\$4,129	\$2,606	\$3,356	\$2,672	\$3,356	\$0
TOTAL	\$4,129	\$2,606	\$3,356	\$2,672	\$3,356	\$0
Funding						
City Funds			\$3,356	\$2,672	\$3,356	\$0
TOTAL	\$4,129	\$2,606	\$3,356	\$2,672	\$3,356	\$0
Budgeted Headcount						
Full-Time Positions - Civilian	0	0	0	0	0	0

*The difference of Fiscal 2021 Adopted Budget compared to Fiscal 2022 Preliminary Budget.