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Report to the Committee on Finance and the Committee on Parks and Recreation on
the Fiscal 2021 Executive Plan

Department of Parks and Recreation

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Department of Parks and Recreation Overview

This report presents a review of the Department of Parks and Recreation's Fiscal 2021 Executive Budget. The section below presents an overview of the Department's budget and how it has changed during the course of Fiscal 2020, followed by a review of the significant budget actions introduced in the Fiscal 2021 Executive Budget. Major issues related to the Department's budget are then discussed. Analysis and highlights of the Department of Parks and Recreation's 2020–2024 Five-Year Capital Plan follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2020 and Fiscal 2021 Budgets since Adoption of the Fiscal 2020 Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2021 Preliminary Budget Report for Department of Parks and Recreation at: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2020/03/846-DPR.pdf>

Below is a summary of key funding changes by program area and source when comparing the Department of Parks and Recreation's Fiscal 2021 Executive Budget to its Fiscal 2020 Adopted Budget.

Table 1

DPR - Financial Summary						
<i>Dollars in Thousands</i>						
	FY18	FY19	FY20	Executive Plan		*Difference
	Actual	Actual	Adopted	FY20	FY21	FY20-FY21
Spending						
Personal Services	\$410,549	\$428,202	\$430,238	\$430,123	\$402,970	(\$27,268)
Other Than Personal Services	134,735	135,425	156,982	162,832	106,241	(50,741)
TOTAL	\$545,284	\$563,627	\$587,220	\$592,954	\$509,211	(\$78,009)
Maint & Operations- Citywide	\$178,663	\$188,805	\$179,706	\$199,590	\$181,238	\$1,533
Maint & Operations - Central	115,505	120,262	140,506	114,151	78,773	(61,733)
Maint & Operations- POP Program	52,878	54,015	60,760	57,024	61,303	543
Maint & Operations- Zoos	12,408	12,750	6,935	12,435	6,994	59
Recreation- Central	8,458	9,136	6,781	5,883	4,908	(1,873)
Recreation- Citywide	18,506	18,755	21,778	22,492	22,500	722
Urban Park Service	28,576	27,955	27,943	31,354	27,961	18
Forestry & Horticulture- General	31,599	31,952	34,253	36,174	20,644	(13,609)
PlaNYC 2030	906	602	9,351	7,274	9,351	\$0
Capital	52,342	52,300	56,959	60,588	54,289	(2,670)
Administration- General	31,930	33,015	32,505	35,934	31,553	(952)
Administration- Citywide	13,511	14,079	9,743	10,056	9,696	(47)
TOTAL	\$545,284	\$563,627	\$587,220	\$592,954	\$509,211	(\$78,009)
Funding						
City Funds			\$462,639	\$441,097	\$385,827	(\$76,812)
Other Categorical			2,890	21,629	3,497	606
Capital- IFA			53,292	52,884	54,848	1,556
State			499	2,857	438	(60)
Federal - Community Development			6,527	12,676	2,637	(3,889)
Federal - Other			0	1,030	31	31
Intra City			61,374	60,781	61,933	560
TOTAL	\$545,284	\$563,627	\$587,220	\$592,954	\$509,211	(\$78,009)
Budgeted Headcount						
Full-Time Positions - Civilian	4,097	4,064	4,407	4,470	4,369	(38)
TOTAL	4,097	4,064	4,407	4,470	4,369	(38)

**The difference of Fiscal 2020 Adopted Budget compared to Fiscal 2021 Executive Budget.*

DPR's Fiscal 2021 Executive Budget of \$509.2 million is \$78 million less than the Fiscal 2020 Adopted Budget amount of \$587.2 million. The Fiscal 2021 Executive Budget does not include \$40.6 million in Council funding that is currently in the Fiscal 2020 Adopted Budget but not baselined, and therefore not reflected in Fiscal 2021 and beyond. This funding includes: \$9.6 million for 150 parks maintenance workers; \$5.9 million for Park Enforcement Patrol; \$4.1 million for Urban Park Rangers; \$8.2 million for GreenThumb gardens; \$4 million for forestry, horticulture, and natural resources; \$1.7 million for beach and pool season extension; \$1 million for tree stump removal; \$5.1 million for the Parks Equity Initiative; and \$1 million in Council local initiatives.

A complete list of actions since the Adoption of the Fiscal 2020 Budget may be found in Appendix 1 on page 10.

Below is a summary of key funding changes by program area and source when comparing DPR's Fiscal 2021 Executive Budget to its Fiscal 2020 Adopted Budget.

Overall Changes to the DPR's Executive Budget

Overall, the Fiscal 2021 Executive Budget for DPR includes new needs of \$5.5 million in Fiscal 2020. This is in addition to Other Adjustments which increase the budget by a net of \$1 million in Fiscal 2020 and \$2.4 million in Fiscal 2021. These increases are offset by identified City Tax-Levy (CTL) savings and Programs to Eliminate the Gap (PEGs) totaling \$19.5 million in Fiscal 2020 and \$38.4 million in Fiscal 2021. Combined, the above actions reconcile the Department to its current budget of \$593 million for Fiscal 2020 and \$509.2 million for Fiscal 2021.

Changes by Funding Source

The Department's budget is largely City-funded, with City funds accounting for nearly 76 percent of its Fiscal 2021 Executive Budget. Federal funds account for less than one percent and State funding accounts for less than one percent of the Department's budget in Fiscal 2021. Compared to the Fiscal 2020 Adopted Budget, federal funding decreases by \$3.9 million while State funding decreases by \$60,000. Overall, City funding decreases by almost \$78 million or thirteen percent, when compared to the Fiscal 2020 Adopted Budget, primarily due to the Council's funding additions in Fiscal 2020 which are not included in the Fiscal 2021 Executive Budget. Additionally, since the City's fiscal year and the State and federal fiscal years do not coincide, the Department reports only baseline funding in grants that it anticipates from the other two branches of government at the beginning of each year and makes adjustments as additional grant funding becomes available. Therefore, it is likely that additional federal and State funds will be recognized by DPR during the course of Fiscal 2021.

Headcount Changes

The Department's Fiscal 2021 full-time headcount totals 4,369, a decrease of 38 positions when compared to the Fiscal 2020 Adopted Budget headcount of 4,407 positions.

New in the Executive Plan

The Fiscal 2021 Executive Plan includes new needs of \$5.5 million in Fiscal 2020 and no new needs in Fiscal 2021 for the Department of Parks and Recreation.

New Needs

Zoo Shortfall. The Fiscal 2021 Executive Plan includes \$5.5 million in Fiscal 2020 for payment to the Wildlife Conservation Society (WCS). DPR is contractually obligated to pay the difference between revenue and expenses associated with the maintenance and operation of the City's three zoos managed by the WCS. The three zoos are Central Park, Prospect Park, and Flushing Meadows Zoo.

In addition to the above new needs, other key actions affecting the Agency's proposed budget include the following.

Other Adjustments

- **Collective Bargaining.** DPR will receive additional funding of \$1.5 million in Fiscal 2020, \$2 million in Fiscal 2021 and \$2.3 million in Fiscal 2022 and in the outyears for costs associated with collective bargaining agreements. This action will affect all of the Department's program areas.
- **Heat, Light and Power.** Due to a re-estimate, DPR anticipates an increase of \$1.9 million in Fiscal 2020 and \$66,000 in Fiscal 2021 and in the outyears for costs associated with heat, light and power.
- **Heating Fuel Adjustment.** Due to a re-estimate, DPR anticipates a decrease of \$426,505 in Fiscal 2020 and \$113,260 in Fiscal 2021 and in the outyears for costs associated with heating fuel.
- **Lease Adjustment.** Due to re-estimates, DPR anticipates an increase of \$360,000 in Fiscal 2021 and in the outyears for costs associated with leased space.
- **Motor Fuel.** Due to re-estimates, DPR anticipates a decrease of \$901,000 in Fiscal 2020 and \$380,000 in Fiscal 2021 and in the outyears for costs associated with motor fuel.
- **Silver Stars.** The Department anticipates a baseline savings of \$310,000 starting in Fiscal 2021 through the reduction of ten positions from the Silver Star program. The Silver Star program allows employees eligible for retirement to shift from full to part-time status at the discretion of the agency, while officially filing for retirement. This initiative follows Section 212 of the New York State Retirement and Social Security Law (RSSL), which caps earnings at \$35,000 for individuals under 65 who return to public employment. The employees benefit by earning their pension while collecting partial wages. Agencies benefit by addressing inefficiencies in having full-time employees used for work that is either seasonal or does not span a full work week because part-time positions for the same work is too difficult to fill.

PEG associated savings

- **Citywide Savings Program.** In conjunction with the Fiscal 2021 Executive Plan, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlined a plan to reduce City spending by \$57.9 million in Fiscal 2020 and Fiscal 2021 combined. OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes, including PEGs that would yield budgetary savings. DPR has identified the following savings totaling \$19.5 million in Fiscal 2020 and \$38.4 million in Fiscal 2021.

Table 2

Sector	Agency	FY20 Amount	FY21 Amount	Total Amount FY20 & FY21	Description
Parks	DPR	\$0	\$12,000,000	\$12,000,000	Closure of Outdoor Pools for the 2020 season
Parks	DPR	\$10,000,000	\$1,500,000	\$11,500,000	OTPS Accrual Savings
Parks	DPR	\$5,000,000	\$6,000,000	\$11,000,000	Seasonal Plan Delay
Parks	DPR	\$0	\$6,000,000	\$6,000,000	Trees and Sidewalks Reduction
Parks	DPR	\$0	\$5,700,000	\$5,700,000	Tree Pruning Reduction
Parks	DPR	\$830,873	\$2,492,620	\$3,323,493	Vacancy Reductions
Parks	DPR	\$0	\$3,100,000	\$3,100,000	Emerald Ash Borer Program Delay
Parks	DPR	\$3,000,000	\$0	\$3,000,000	Parks Opportunity Program (POP) Accrual Savings
Parks	DPR	\$0	\$1,000,000	\$1,000,000	Reduction of Tree Stump Removal Program
Parks	DPR	\$680,320	\$0	\$680,320	GreenThumb Expense to Capital Reallocation (Fair Play)
Parks	DPR	\$0	\$634,000	\$634,000	Suspension of Summer Recreation camp
	Total:	\$19,511,193	\$38,426,620	\$57,937,813	

- **Closure of Outdoor Pools.** The Fiscal 2021 Executive Plan includes savings of \$12 million in Fiscal 2021 resulting from closing all outdoor pools for the 2020 season. This reduction will impact approximately 1,300 seasonal positions.
- **OTPS Accrual Savings.** The Fiscal 2021 Executive Plan includes savings of \$10 million in Fiscal 2020 and \$1.5 million in Fiscal 2021 related to the agency's halt on purchases of supplies or materials unrelated to either COVID-19 or core agency functions, i.e. park safety and maintenance. Examples of such suspended purchases include supplies related to agency-sponsored events that will not take place due to COVID-19.
- **Seasonal Plan Delay.** The Fiscal 2021 Executive Plan includes savings of \$5 million in Fiscal 2020 and \$6 million in Fiscal 2021 resulting from delayed hiring of Parks seasonal workers. The delay in hiring is related to the COVID-19 pandemic. This reduction will impact 144 Full-Time Equivalent (FTE) positions in Fiscal 2020 and 174 FTE positions in Fiscal 2021. This will not translate into actual workers, given that worker employment timelines vary depending on assignment. Although there is not a specific breakdown by title of the impacted positions, it is expected that the cuts will be primarily in maintenance and operations (CPWs, CSAs) and trades (carpenter, plumbers) titles.
- **Trees and Sidewalks Reduction.** The Fiscal 2021 Executive Plan includes a funding reduction of \$6 million in Fiscal 2021 only for DPR's Trees and Sidewalks programs. Pursuant to these savings, \$750,000 will remain in the Fiscal 2021 Adopted Budget for the Tree and Sidewalk program. Approximately 100 expense-funded sites can be repaired with the proposed level of funding in Fiscal 2021, as opposed to the approximately 1,000 sites that could be completed with the previously existing level of expense funding.
- **Tree Pruning Reduction.** The Fiscal 2021 Executive Plan includes a reduction of \$5.7 million in Fiscal 2021 only for tree pruning contracts in Fiscal 2021 due to COVID-19 pandemic. The budgeted amount for tree pruning in Fiscal 2021 was \$8.7 million and the reduction of \$5.7 million results in a new Fiscal 2021 budgeted amount of \$3 million. Approximately 57,000 fewer trees will be pruned due to this reduction. It is not clear at the time of this writing what

impact this reduction would have on the Department's current tree pruning cycle of seven years.

- **Vacancy Reductions.** The Fiscal 2021 Executive Plan includes savings of \$831,000 in Fiscal 2020 and \$2.5 million in Fiscal 2021 and in the outyears resulting from the elimination of 42 vacant positions, primarily City Parks Workers (CPW).
- **Emerald Ash Borer Program Delay.** The Fiscal 2021 Executive Plan includes savings of \$3.1 million generated from a one-year delay in contracting for the Emerald Ash Borer remediation program in Fiscal 2021 only. With an estimated 121,000 Ash trees in parks and on sidewalks across the City, the program allows DPR to treat healthy Ash trees to help preserve the City's tree canopy.
- **Parks Opportunity Program (POP) Accrual Savings.** The Fiscal 2021 Executive Plan includes savings of \$3 million in Fiscal 2020 only resulting from underspending associated with the Parks Opportunity Program (POP). This action reflects the savings related to the halt in onboarding of the upcoming seasonal tranche of roughly 1,500 workers. Council Finance sees this as a budgetary adjustment and not a true reduction in expenditures.
- **Tree Stump Removal Reduction.** The Fiscal 2021 Executive Plan includes a funding reduction of \$1 million for tree stump removal contracts in Fiscal 2021 only due to the COVID-19 pandemic. The current Fiscal 2021 budget totals \$1 million. Approximately 1,500 fewer tree stumps will be removed due to this reduction. Parks also removes stumps as a result of a new street tree planting, which is accounted for in the capital budget.
- **GreenThumb Expense to Capital Reallocation (Fair Play).** As part of the Fiscal 2021 Executive Plan, DPR anticipates to generate expense savings of \$680,320 in Fiscal 2020 only by reallocating funding in the Fair Play Program for GreenThumb from expense to capital. This funding reallocation does not represent a reduction in expenditures rather a funding swap between the expense and the capital budgets.
- **Suspension of Summer Recreation Camp.** The Fiscal 2021 Executive Plan includes savings of \$634,000 in Fiscal 2021 only from the suspension of DPR's 2020 Summer Camp program. As a result of this suspension, approximately 100 positions will not be filled impacting 1,000 summer camp slots.

Budget Issues

The following section provides issues and concerns as it pertains to the Department of Parks and Recreation's Executive Budget. In Fiscal 2020, the City Council in partnership with the Administration provided a historic investment of approximately \$51 million to DPR's annual operating budget. Of that amount, \$44 million is for various parks initiatives added in the Fiscal 2020 Adopted Budget as a result of the Council's negotiations with the Administration, \$5.1 million is for the Council's Parks Equity Initiative program, and \$1 million is for various local initiatives. However, the majority of the \$44 million for various park initiatives (\$34.4 million) is not baselined and is therefore not included in the Fiscal 2021 Executive Budget. These initiatives are as follows.

- **Parks Maintenance.** The Fiscal 2021 Executive Budget does not include the one-time funding of \$9.6 million successfully negotiated by the City Council in the Fiscal 2020 Adopted Budget. The failure to restore the \$9.6 million funding in the Fiscal 2021 budget could lead to the loss

of 150 park maintenance workers (CPWs) for the Department. The chart below displays the distribution of CPWs and gardeners supported by this allocation by borough.

Table 3

Parks Maintenance Team Distribution- 150 non-baselined positions			
Borough	CPW	Gardener	Total
Bronx	18	5	23
Brooklyn	23	18	41
Manhattan	21	8	29
Queens	20	15	35
Staten Island	7	3	10
Recreation Center	9	0	9
Arts&Antiquities	2	0	2
Historic House Trust	0	1	1
TOTAL	100	50	150

- Fair Funding for Parks.** The Fiscal 2021 Executive Budget does not include funding for any of the items included in the Fiscal 2020 Adopted Budget as part of the \$23.8 million Fair Play funding for Parks package. The \$23.8 million allocation supports Green Thumb gardens citywide, 50 Urban Park Rangers, 80 Parks Enforcement Patrol (PEP) officers, and helps preserve natural forests. According to the Department, this funding increase for maintenance and operations has helped the agency dramatically transform its strategy for managing 48 of the City's largest parks in all five boroughs. The failure to restore this funding will not only jeopardize the current measures undertaken to improve the City's parks and forests, but will also result in the loss of over 130 green jobs.
- Parks Equity Initiative Program.** The Fiscal 2021 Executive Budget does not include funding for the Council Parks Equity Initiative (PEI) program. The PEI is a City Council-funded effort to help build a more equitable park system. PEI provides members with discretionary funding that they can allocate to enhance the maintenance, beautification and security of parks and gardens in their districts, to activate green spaces with vibrant programming or to support increased community engagement with parks through volunteer projects and community-led activities.

Today, the maintenance of the City's parks system has improved when compared to the past years, in part, due to the collaborative efforts of the City Council and the Administration. However, these improvements are yet to be felt equally throughout the City. Parks in low and moderate-income neighborhoods are generally less well maintained than parks in wealthier neighborhoods that are supported by private organizations necessitating the Council Parks Equity Initiative program.

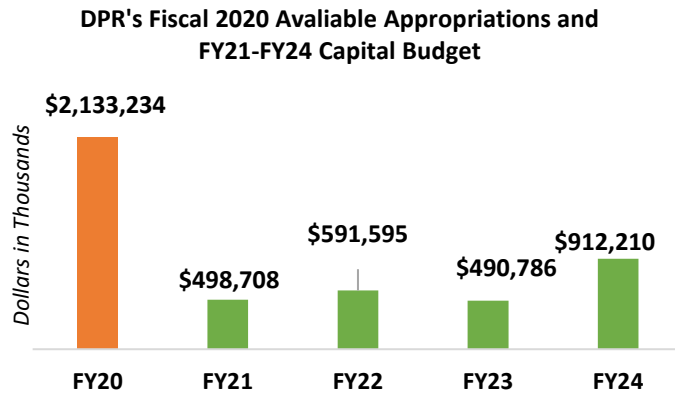
Capital Program

Fiscal 2021 Executive Capital Budget and Commitment Plan for Fiscal 2020-2024

The Capital Budget provides the estimated need for new appropriations for Fiscal 2021 along with projections for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption. The Commitment Plan, which is a five-year spending plan, is the plan to spend those appropriations. The Capital Budget is significantly less than the Capital Commitment Plan because it does not include the current appropriations for Fiscal 2020 or the amount of funding that may

be re-appropriated or rolled into Fiscal 2021 in the Adopted Budget. This section will provide an overview of the Capital Budget and Commitment Plan for DPR.

Figure 3



As shown in the chart at left, the Department of Parks and Recreation’s Fiscal 2021 Executive Capital Budget includes \$2.5 billion in Fiscal 2021-2024, with \$499 million in Fiscal 2021.¹ This represents approximately 4.5 percent of the City’s total \$55.3 billion Capital Budget for 2021-2024.

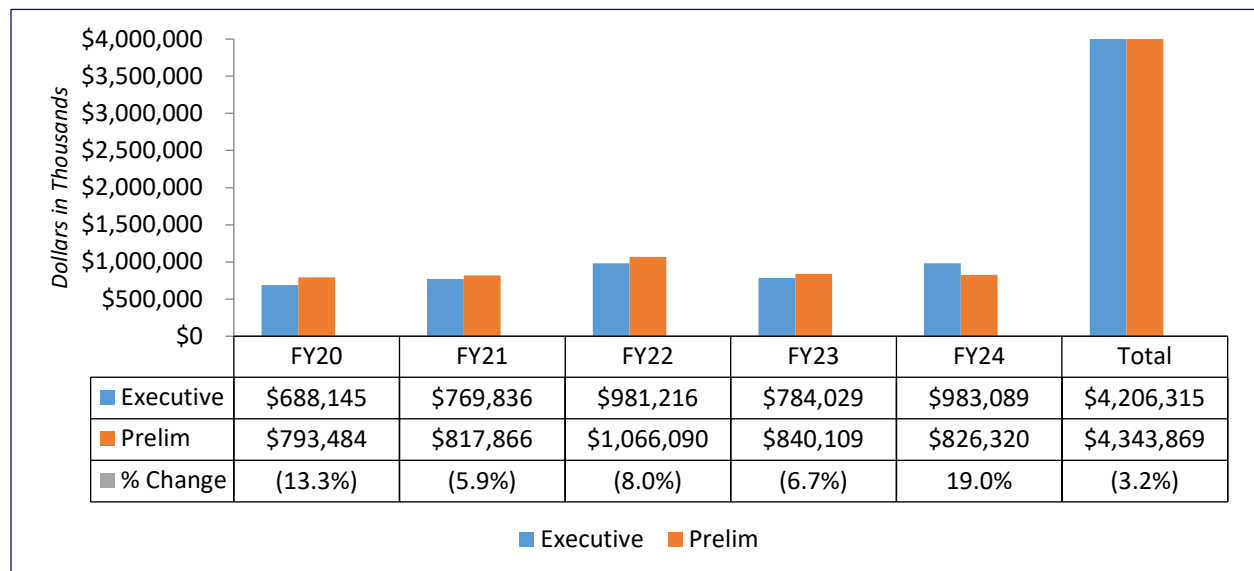
Available appropriations for Fiscal 2020 total \$2.1 billion. This includes \$1.9 billion in reauthorized prior appropriations and \$498.7 million in

authorized Fiscal 2020 appropriations, less actual commitments of \$270 million in the current fiscal year. The Executive Capital Budget does not include any additional changes that will be made prior to Adoption, which will increase the City’s overall capital budget.

Capital Commitment Plan

DPR’s Fiscal 2021 Executive Capital Commitment Plan totals \$4.2 billion in Fiscal 2020-2024, with \$688 million in Fiscal 2020. This represents approximately 5.1 percent of the City’s total \$83.2 billion Capital Budget for 2020-2024. The Agency’s \$4.2 billion Executive Capital Commitment Plan for Fiscal 2020-2024 reflects a decrease of \$138 million, or 3.2 percent, from the \$4.3 billion scheduled in the Preliminary Commitment Plan.

Figure 2: FY20-24 Executive Capital Commitment Plan



¹ The Capital Budget provides the required appropriations for Fiscal 2021 and planned appropriations for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption.

Fiscal 2021 Executive Capital Commitment Plan Highlights

- **Community Park Initiative.** The Fiscal 2021 Executive Capital Commitment Plan includes funding of \$111.9 million to complete the reconstruction of about 30 Community Parks Initiative (CPI) parks. Of the 67 total CPI park sites, 47 have been completed year to date. Of the remaining sites, 15 are in active construction, 4 are finishing procurement, and 1 is on hold due to pending litigation. The City has spent \$318 million on the Community Park Initiative thus far.
- **Bronx River Greenway.** The Fiscal 2021 Executive Capital Commitment Plan includes \$4.8 million for the reconstruction of Shoelace Park Greenway (along the Bronx River). The project is currently in the construction phase and anticipated to be completed in April 2021.
- **Parks Security Measures Citywide.** The Fiscal 2021 Executive Capital Commitment Plan includes \$27 million for parks security measures citywide. Three sites included in this project are already active. Coney Island and Carl Schurz are currently in the design phase that is scheduled to be completed in spring 2020. The funding for the Central Park project will be transferred to the Central Park Conservancy, which will handle the design, procurement, and construction of the project.
- **Parks Without Borders.** The Fiscal 2021 Executive Capital Commitment Plan includes \$15 million for Parks Without Borders (PWOB). All the funds have been used for the eight Showcase PWOB sites, as well as to supplement a number of other projects that include PWOB components. Of the eight showcase sites chosen for a significant Parks Without Borders design approach, two are complete, five are in construction, and one is on hold (pending litigation). In addition to the eight showcase PWOB projects, there are approximately forty parks that have received Parks Without Borders design elements.
- **Astoria Pool Filtration System.** The Fiscal 2021 Executive Capital Commitment Plan includes \$18 million for the filtration system of Astoria Pool. The design phase started in September 2019 and is scheduled for completion in March 2021. The completion of the whole project is scheduled for May 2022.
- **Anchor Park Site.** The Fiscal 2021 Executive Capital Commitment Plan includes \$33.8 million for the construction of Freshkills South Park. The project is currently in the design phase and the scheduled date for completion is October 2021.
- **Orchard Beach.** The Fiscal 2021 Executive Capital Commitment Plan includes \$65.3 million for the reconstruction of Orchard Beach Pavilion. The funding for this project includes \$10 million provided by the City Council in Fiscal 2018 and \$5 million in Fiscal 2020. The project is scheduled to be completed by the end of 2022.
- **Crotona Park.** The Fiscal 2021 Executive Capital Commitment Plan includes \$3.4 million for improvements to Crotona Park in the Bronx. The improvements include the reconstruction of the Nature Center, the reconstruction of the pool perimeter and fence, as well as pool towers. All the projects in the Crotona Park are scheduled to be completed in 2020.

Appendix 1: Fiscal 2021 Budget Actions since Fiscal 2020 Adoption

<i>Dollars in Thousands</i>	FY20			FY21		
	City	Non-City	Total	City	Non-City	Total
DPR Budget as of the FY20 Adopted Budget	\$462,639	\$124,582	\$587,221	\$424,551	\$121,361	\$545,912
New Needs						
Brownsville Action Plan	437	0	437	583	0	583
Dyckman Marina Staffing	160	0	160	320	0	320
IFA Baselined Funding Increase	0	535	535	0	900	900
Subtotal, New Needs	\$597	\$535	1,132	\$903	\$900	\$1,803
Other Adjustments						
OTPS Accrual Savings	(6000)	0	(6000)	0	0	0
PS Savings	(1000)	0	(1000)	0	0	0
Fair Play Expense to Capital Reallocation	(3826)	0	(3826)	0	0	0
Citipostal Revenue Reallocation	920	0	920	0	0	0
Seasonal Accrual Savings	(3300)	0	(3300)	0	0	0
Brooklyn Bridge Park	0	1649	1649	0	0	0
FMCP Improvement Fund	0	3383	3383	0	23	23
HRP PEP Officers	0	3333	3333	0	0	0
Riverside South Park	0	1213	1213	0	0	0
Collective Bargaining	1641	37	1678	1884	41	1925
Trees and Sidewalks Exp. to Cap. Reallocation	0	0	0	(5000)	0	(5000)
City-funds Adjustments	(1480)	0	(1480)	(93)	0	(93)
Other Categorical Adjustments	0	9273	9273	0	559	559
State Adjustments	0	2305	2305	0	119	119
CDBG	0	6143	6143	0	(13)	(13)
Other Federal Adjustments	0	985	985	0	31	31
Inter-City Adjustments	0	2330	2330	0	0	0
Subtotal, Other Adjustments	(\$13,045)	\$30,651	\$17,606	(\$3,209)	\$760	(\$2,449)
TOTAL, All Changes	(\$12,448)	\$31,186	\$18,738	(\$2,306)	\$1,660	(\$646)
DPR Budget as of the FY21 Preliminary Budget	\$450,191	\$155,768	\$605,959	\$422,245	\$123,021	\$545,266
New Needs –Exec. 2021						
Zoo Shortfall	5,500	0	5,500	0	0	0
Subtotal, New Needs	\$5,500	\$0	\$5,500	\$0	\$0	\$0
Other Adjustments- Exec. 2021						
Collective Bargaining	1,384	142	1,526	1,852	220	2,072
Heat, Light, Power	1872	0	1872	66	0	66
Motor Fuel	(901)	0	(901)	(380)	0	(380)
Silver Stars	0	0	0	(310)	0	(310)
Heating Fuel Adjustment	(427)	0	(427)	(113)	0	(113)
Lease Adjustment	0	0	0	360	0	360
Hudson River Park PEPs	0	(659)	(659)	0	0	0
City Funds	(865)	0	(865)	408	0	408
Other Categorical	0	552	552	0	120	120
Capital IFA	0	(1100)	(1100)	0	0	0
State	0	53	53	0	23	23
Federal CD	0	0	0	0	0	0
Federal Other	0	46	46	0	0	0
Intra-City	0	57	57	0	0	0
Subtotal, Other Adjustments	\$1,917	(\$909)	\$1,008	\$2,009	\$363	\$2,372
PEG Restorations and Substitutions- Exec. 2021						
Closure of Outdoor Pools	0	0	0	(12,000)	0	(12,000)
Emerald Ash Borer Program Delay	0	0	0	(3,100)	0	(3,100)

GreenThumb Exp to Cap Realloc	(680)	0	(680)	0	0	0
OTPS Accrual Savings	(10000)	0	(10000)	(1,500)	0	(1,500)
POP Accrual Savings		(3000)	(3000)	0	0	0
Seasonal Plan Delay	(5000)	0	(5000)	(6,000)	0	(6,000)
Summer Camp Suspension	0	0	0	(634)	0	(634)
Tree Pruning Reduction	0	0	0	(5,700)	0	(5,700)
Tree Stump Removal Reduction	0	0	0	(1,000)	0	(1,000)
Trees and Sidewalk Reduction	0	0	0	(6,000)	0	(6,000)
Vacancy Reductions	(831)	0	(831)	(2,493)	0	(2,493)
Subtotal, PEG Restorations and Substitutions	(\$16,511)	(\$3,000)	(\$19,511)	(\$38,427)	\$0	(\$38,427)
TOTAL, All Changes Exec. 2021	(\$9,094)	(\$3,909)	(\$13,003)	(\$36,418)	\$363	(\$36,055)
DPR Budget as of the Fiscal 2021 Executive Plan	\$441,097	\$151,858	\$592,954	\$385,827	\$123,383	\$509,211