

# THE COUNCIL OF THE CITY OF NEW YORK

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Report to the Committee on Finance and the Subcommittee on Capital on the Fiscal  
2020 Executive Plan, and Fiscal 2020 Executive Capital Commitment Plan

## Department of Design and Construction

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## Department of Design and Construction Overview

This report is a review of the Department of Design and Construction's (DDC or the Department) Fiscal 2020 Executive Budget. The first section presents an overview of the Department's expense budget and how it has changed during the course of Fiscal 2019, followed by a review of the significant expense budget actions introduced in the Fiscal 2020 Executive Budget. Major issues related to the Department's expense budget are then discussed. Analysis and highlights of DDC's Fiscal 2019 – 2023 Capital Commitment Plan follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2019 and Fiscal 2020 Budgets since Adoption of the Fiscal 2019 Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2020 Preliminary Budget Report for DDC at: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2019/03/850-DDC-2020.pdf>

Below is a summary of key funding changes by program area and source when comparing DDC's Fiscal 2020 Executive Budget to its Fiscal 2019 Adopted Budget.

DDC Financial Summary						
<i>Dollars in Thousands</i>						
	2017	2018	2019	Executive Plan		*Difference
	Actual	Actual	Adopted	2019	2020	2019 - 2020
<b>Spending</b>						
Personal Services	\$115,577	\$116,709	\$126,158	\$120,628	\$140,598	\$14,440
Other Than Personal Services	389,977	434,157	36,120	155,113	47,961	11,841
<b>TOTAL</b>	<b>\$505,554</b>	<b>\$550,867</b>	<b>\$162,278</b>	<b>\$275,741</b>	<b>\$188,559</b>	<b>\$26,281</b>
<b>Personal Services</b>						
Additional Gross Pay	\$3,924	\$4,784	\$3,363	\$3,571	\$2,102	(\$1,261)
Fringe Benefits	1	2	0	0	0	0
Full-Time Salaried - Civilian	108,118	108,578	120,050	114,363	136,856	16,807
Full-Time Salaried- Uniformed	0	7	0	0	0	0
Other Salaried	0	0	2	2	2	0
Overtime - Civilian	2,998	2,663	2,111	2,188	1,100	(1,011)
P.S. Other	(132)	(2)	0	0	0	0
Unsalaries	667	678	633	504	538	(95)
<b>SUBTOTAL</b>	<b>\$115,577</b>	<b>\$116,709</b>	<b>\$126,158</b>	<b>\$120,628</b>	<b>\$140,598</b>	<b>\$14,440</b>
<b>Other Than Personal Services</b>						
Contractual Services	\$305,150	\$373,606	\$2,206	\$104,304	\$14,149	11,944
Contractual Services	0	1	0	3	0	0
Contractual Services – Prof. Services	51,166	30,825	10,281	28,354	8,447	(1,834)
Contractual Services - Waste Export	2	8	2	8	2	0
Fixed & Misc. Charges	15,253	14,161	81	80	84	3
Other Services & Charges	14,321	12,290	19,729	18,134	22,759	3,030
Property & Equipment	2,388	1,788	2,566	2,390	1,267	(1,299)
Supplies & Materials	1,695	1,478	1,255	1,841	1,252	(3)
<b>SUBTOTAL</b>	<b>\$389,977</b>	<b>\$434,157</b>	<b>\$36,120</b>	<b>\$155,113</b>	<b>\$47,961</b>	<b>\$11,842</b>
<b>TOTAL</b>	<b>\$505,554</b>	<b>\$550,867</b>	<b>\$162,278</b>	<b>\$275,741</b>	<b>\$188,559</b>	<b>\$26,281</b>
<b>Funding</b>						
City Funds			\$17,197	\$21,455	\$29,947	\$12,750
Other Categorical			0	3,517	0	0
Capital- IFA			138,421	130,093	145,357	6,936
State			0	0	0	0
Federal - Community Development			5,845	109,138	13,172	7,327
Federal - Other			47	47	47	0
Intra City			767	11,491	37	(730)
<b>TOTAL</b>	<b>\$505,554</b>	<b>\$550,867</b>	<b>\$162,278</b>	<b>\$275,741</b>	<b>\$188,559</b>	<b>\$26,281</b>
<b>Budgeted Headcount</b>						
Full-Time Positions - Civilian	1,349	1,346	1,490	1,581	1,555	65
<b>TOTAL</b>	<b>1,349</b>	<b>1,346</b>	<b>1,490</b>	<b>1,581</b>	<b>1,555</b>	<b>65</b>

\* The difference of Fiscal 2019 Adopted Budget compared to Fiscal 2020 Executive Budget.

## Overall Increases and Decreases to DDC's Executive Budget

- Overall the Fiscal 2020 Executive Budget for DDC reflects a decrease of \$13.2 million in Fiscal 2019, an increase of \$7.3 million in Fiscal 2020 and \$6.7 million in Fiscal 2021 and beyond.
- Other adjustments increased the budget by \$735,000 in Fiscal 2019 and by a net of \$418,000 in Fiscal 2020 and beyond.
- For the Citywide Savings Program and the PEG, the Department of Design and Construction identified areas it can save City resources, including savings of \$885,000 in Fiscal 2019 and \$1.5 million in Fiscal 2020, and baselined savings of \$627,000 in Fiscal 2021 and beyond.

## New Needs

- **Borough-Based Jails Program.** The DDC's Fiscal 2020 Executive Plan includes additional IFA funding of \$3.3 million in Fiscal 2020 and \$4.5 million in Fiscal 2021 and in the outyears for 41 positions for the Borough-based Jails program. These 41 new employees will oversee the design, construction management, procurement and safety of the four major new borough-based jail facilities associated with the closure of Riker's Island, an \$8.7 billion capital project.
- **Front-End Planning Unit.** The DDC will receive baseline funding of \$1.3 million beginning in Fiscal 2020 for costs associated with 12 positions in its front-end planning unit.
- **IFA Adjustment.** The DDC's Fiscal 2020 Executive Plan includes a one-year technical budget adjustment in IFA funding of \$13 million in Fiscal 2019 in order to reduce the Personal Services (PS) budget accruals associated with staffing vacancies.
- **IT Upgrades.** The DDC's Fiscal 2020 Executive Plan includes a new need of \$1.1 million in Fiscal 2020 for costs associated with the upgrade of its IT systems.
- **On Call Emergency Contracts.** The DDC's Fiscal 2020 Executive Plan includes \$650,000 in Fiscal 2020 only to fund disaster recovery contracts. In 2015, the Mayor's Office directed the NYC Office of Emergency Management, DDC and the Office of Management and Budget (OMB) to coordinate to build emergency contracting capacity to support the NYC disaster response. The purpose of these contracts is to provide City agencies access to a range of emergency response services.
- **Pedestrian Ramps Program.** The DDC's Fiscal 2020 Executive Plan includes baselined funding of \$951,000 and 13 positions beginning in Fiscal 2020 for pedestrian ramp installations at street corners in order to become compliant with the Americans with Disability Act.

## Other Adjustments

- **East Side Coastal Resiliency Project (ESCR).** Due to a re-estimate, the DDC's Fiscal 2020 Executive Plan includes a funding reduction of \$1.2 million in Fiscal 2019 only for the ESCR project. The ESCR project was not fully staffed in Fiscal 2019 as a result of this adjustment.
- **Lease Adjustment.** Due to re-estimates, the DDC anticipates an increase of \$465,000 in Fiscal 2020 and in the outyears for costs associated with leased space.

## PEG Associated Savings

**Citywide Savings Program.** In conjunction with the Fiscal 2020 Executive Plan, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlined a plan to reduce City spending by \$916 million in Fiscal 2019 and Fiscal 2020 combined. To develop the program, OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes, including PEGs that would yield budgetary savings. The DDC was required to identify \$2.4 million in savings between Fiscal 2019 and Fiscal 2020. The DDC has identified the following savings totaling \$885,000 in Fiscal 2019 and \$1.5 million in Fiscal 2020.

- **Contract Savings.** The Department of Design and Construction anticipates savings of \$285,000 in Fiscal 2019 and \$627,000 in Fiscal 2020 and beyond from the reduction in expenses for excavations and design contracts related to World Trade Center.
- **Non-IFA Work Re-estimate.** Due to a re-estimate, DDC anticipates savings of \$200,000 in Fiscal 2020 only from OTPS costs needed to support expense funded projects.
- **PS Savings.** The Department of Design and Construction anticipates savings of \$600,000 in Fiscal 2019 and \$700,000 in Fiscal 2020 from PS savings achieved through delays in filling vacant positions.

## Budget Issues

The New York City Council has been an outspoken proponent for State approval of the Design-Build procurement process for capital construction projects in the City of New York. Currently, the State allows Design-Build procurement on select projects state-wide with the notable exception of New York City. To date no official reason has been given as to why the State has denied this approval to the City. However, the potential benefits to the City cannot be denied.

The Design-Build procurement method allows projects to be designed and built by the same firm. Not only does this save time and costs involved with putting out multiple bids for the same project, but it allows the City to hold the designer/constructor responsible for the timeframe and cost estimates given in the design phase. Costs are then saved by drastically reducing the need for change orders.

From conversations with City agencies, the time saved by the use of Design-Build is usually two years but it could be more. The reduction in change orders and claims is a huge catalyst for allowing projects to be finished sooner and is a savings to the project's budget. It has been estimated that the cost savings the City could expect would at minimum be six percent of the total project cost, but could be higher.

All 50 states, including the State of New York and the federal government, use Design-Build now. Every large municipality with the exception of New York City makes use of Design-Build as well. The City's infrastructure requires more tools and options to deliver more projects faster and on budget. Design-Build is one critical tool and New York City needs the State to authorize its use now.

## Capital Program

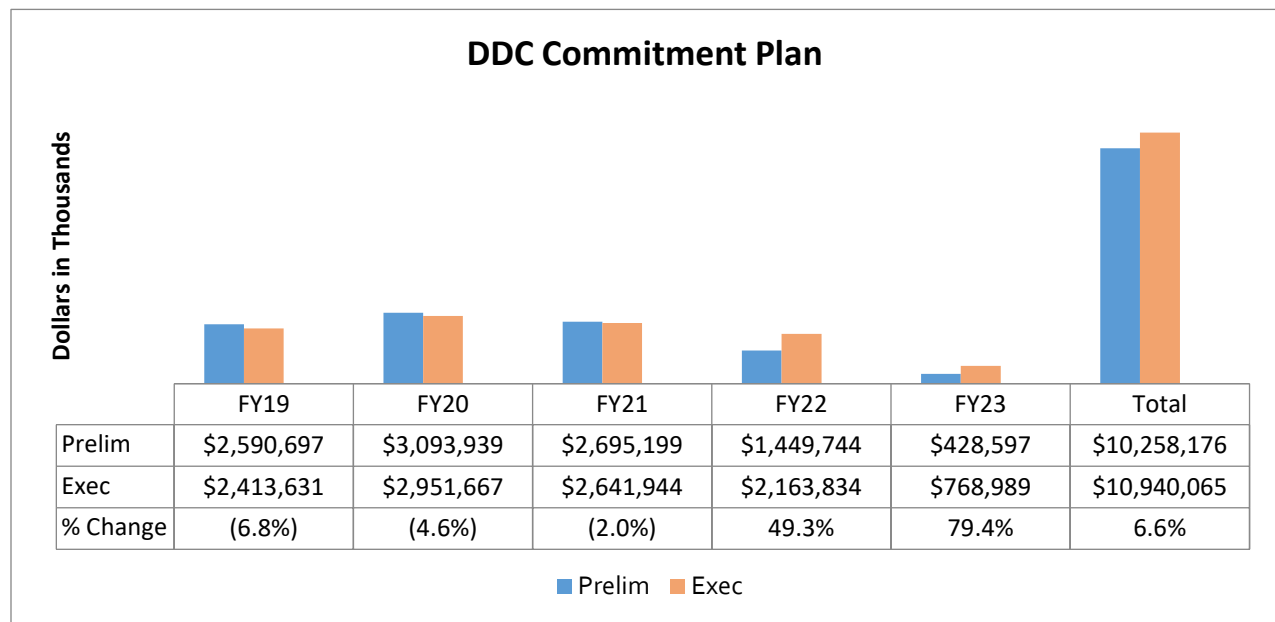
The Capital Budget provides the requested appropriations for Fiscal 2020 and planned appropriations for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption. The Commitment Plan, which is a five-year spending plan, is the plan to spend those appropriations.

The Department of Design and Construction is a unique agency as it was created by the Council solely to manage capital projects for other City agencies. As a result, DDC does not have any budget lines of its own and is therefore not directly represented in the Capital Budget.

### Fiscal 2020 Executive Capital Commitment Plan for Fiscal 2019-2023

DDC’s Fiscal 2020 Executive Capital Commitment Plan includes \$10.9 billion in Fiscal 2019-2023, with \$2.95 billion in Fiscal 2020. This represents 12.6 percent of the City’s total \$86.2 billion Capital Commitment Plan for Fiscal 2019-2023. The agency’s Executive Capital Commitment Plan for Fiscal 2019-2023 is over seven percent more than the \$10.2 billion scheduled in the Preliminary Capital Commitment Plan, an increase of \$682 million.

Figure1



It is important to note that the Department of Design and Construction does not have its own capital budget, nor does the Department get to choose the projects that it manages for other agencies.

Currently, DDC manages all or a portion of the capital budgets of 28 client agencies.

The chart below summarizes DDC's Fiscal 2020 Executive Capital Commitment Plan by client agency.

Client Agency	Dollars in Thousands		
	Preliminary Fiscal Years 19-23	Executive Fiscal Years 19-23	Variance Fiscal Years 19-23
Admin for children's services	\$70,971	\$66,443	(\$4,528)
Brooklyn Public Library	152,199	197,752	45,553
Correction	196	196	0
Courts	222,799	236,642	13,843
Cultural institutions	344,741	354,350	9,609
DEP equipment	60,169	32,277	(27,892)
Department for the Aging	15,073	20,287	5,214
Economic development	17,699	17,580	(119)
EDP equipment & fin costs	1,375,653	1,376,286	633
Fire	22,395	41,965	19,570
Health	193,080	189,316	(3,764)
Highway bridges	62,373	34,005	(28,368)
Highways	2,003,605	2,098,691	95,086
Homeless services	228,786	205,165	(23,621)
Housing & development	1,422	1,422	0
Housing authority	14,236	30,397	16,161
Human resources	11,620	11,662	42
New York Public Libraries	120,997	136,828	15,831
New York Research Library	32,094	32,094	0
Parks	301,091	307,749	6,658
Police	433,541	436,250	2,709
Public Buildings	508,420	507,170	(1,250)
Queens borough public library	124,484	150,053	25,569
Real property	8,721	8,721	0
Sanitation	281,882	314,764	32,882
Sewers	2,280,734	2,508,851	228,117
Traffic	26,201	38,831	12,630
Water mains	1,029,072	1,132,491	103,419
Water pollution control	313,885	409,126	95,241
<b>Grand Total</b>	<b>\$10,258,176</b>	<b>\$10,940,065</b>	<b>\$681,889</b>

DDC manages a portfolio of more than \$10.9 billion of active projects in the City's capital program. This represents a \$682 million increase when compared to the Fiscal 2020 Preliminary Capital Commitment Plan. The increase in funding is primarily due to the addition of approximately \$426 million in funding for infrastructure projects, with the majority of the projects in sewers, water mains and highways. Even though DDC manages projects for 28 agencies, nearly 59 percent of its budget and 50 percent of its total projects are for the Department of Environmental Protection and the Department of Transportation.

### Strategic Blueprint

On January 24, 2019 DDC announced a comprehensive plan to improve capital projects delivery. The plan lays out four overall themes to deliver essential public works projects faster and within budget. The tenets of the plan should be implemented by the end of 2019. The Department has already begun changes with a bottom-line focus of using City funds more efficiently and on reducing design and construction durations to minimize delays. Below are the four main themes of the plan.

**Improve the Pipeline.** DDC will streamline the review process and more effectively scope and budget capital projects. The agency will implement several efforts to better identify and prioritize needs of its partner agencies. Those efforts include front-end planning expansion, improved project initiation, Certificate to Proceed (CP) streamlining and acceleration, and enhance the City's Asset Information Management (AIMS) Program.

**Manage Projects More Effectively.** DDC will improve and standardize internal project management controls and processes. The agency will provide new training that will establish and reinforce industry best-practice standards for project managers and will empower them to oversee all aspects of the project. The strategies that DDC will implement in order to manage projects more effectively involve robust project management and controls, expedited change orders, streamlined DOB permitting and plan review, enhanced utility coordination, and proactive community engagement.

**Get More Out of Contractors and Construction Managers.** DDC will offer incentives that reduce contractor risk and speed payment, but it will also increase its expectations for contractors doing business with the agency. The agency will explore a range of options to restructure contracts to promote timely performance. For example, DDC will create a new Business Development Unit to broaden its engagement with the M/WBE community. Also, the agency will reform its Pre-Qualified Lists to more quickly procure contractors, will implement Performance Management Measures to get the most from the vendors that help deliver the project, and it will explore options like Design-Build and Construction-Manager-At-Risk.

**Modernize Internal Systems and Technology.** DDC will modernize internal systems and information technology to improve project execution and tracking which will allow staff to manage complex projects more effectively. DDC will implement a comprehensive information technology strategy and create and use Standard Operating Procedures (SOPs). Also, the agency will develop Complex Program Management Teams on efforts like the City's Coastal Resiliency Program, and the creation of a borough-based jail system.

#### [Fiscal 2020 Executive Capital Commitment Plan Highlights](#)

While DDC manages various large projects. Below is a list of the current capital projects of note with significant increases in DDC's Capital Commitment Plan. The infrastructure projects provide all five boroughs with clean water, working sewage distribution systems, and working roadways and sidewalks for all manners of use and transportation.

Below are some of the projects that DDC is handling the design and construction of on behalf of one or more client agencies.

##### **East Side Coastal Resiliency Project**

The Fiscal 2020 Capital Commitment Plan includes \$1.2 billion in funding for the East Side Coastal Resiliency (ESCR) project and represents the total capital cost of design and construction of the ESCR Project, running from Montgomery Street in the south, to 25<sup>rd</sup> Street in the north. The funding provides for a multi-year design process, installation of subsurface infrastructure, including extensive new sewers in the project area and bulkhead repairs; full reconstruction of East River Park and three other parks to be fully resilient; construction of a flood protection barrier system to prevent flooding that meets Federal Emergency Management Agency projections for a 100-year storm in the 2050s; replacement

of three access bridges and the foundations to NYC Park's flyover bridge for enhanced bike and pedestrian access at the 13<sup>th</sup> Street "pinch point".

#### **Red Hook Hazard Mitigation Grant Program (HMGP)**

The Fiscal 2020 Executive Capital Commitment Plan includes \$100 million in Fiscal 2022 for the advanced resiliency project in Red Hook, Brooklyn, to protect the neighborhood against sea level rise. The design phase is scheduled to start in the summer of 2019.

#### **Trunk Storm Sewer in JFK**

The Fiscal 2020 Executive Capital Commitment Plan includes \$200 million in Fiscal 2023 for a project that is a part of the Southeast Queens Initiative to alleviate flooding in the community. This project will install a double barrel trunk sewer into the ground to bring storm water to the outfall. The project is in the very early stages of design.

#### **Passerelle Bridge**

This project includes the total design and construction of an approximately 1,125-foot-long new pedestrian bridge in Flushing Meadows-Corona Park, as well as the rooftop of the Passerelle Building and ramp into the park. It will provide access between the No. 7 train's Mets-Willett's Point station to the north and the recreational area of the park and the United States Tennis Association (USTA) tennis center to the south. The project includes the demolition of the existing Passerelle Bridge, which was found to be in poor condition. The new bridge will re-use the existing foundations with modifications as necessary.

Under the Department of Parks and Recreation (DPR) Community Parks Initiative (CPI) program, \$18 million is included to cover the design, in addition to the \$106 million for construction costs.

DDC and DPR have been coordinating with the Port Authority on its plan to build an Air Train station at this location that links the 7 Train to LaGuardia Airport. The design began in 2016, but in November 2017, DPR put the project on hold due to the proposed MTA/PANYJ Air Train to LaGuardia.

#### **Reconstruction of Queens Boulevard**

Reconstruction of Queens Boulevard consists of three phases. Phase 1, with a current budget estimation of \$97 million, is projected for completion in June 2019. Phase 2, with a current budget of \$62 million, includes reconstruction of Queens Boulevard from 73rd Street to Eliot Avenue and is in the preliminary design stage that should be completed in March 2020. Phase 3, with an estimated total of \$86 million, is a Fiscal 2023 project and is in the pre-preliminary design stage.

The Department of Transportation (DOT) informed DDC of a revised Certificate to Proceed in September 2016. The funding amount, cost estimate, and project schedule were all amended. The funding changes reflect additional federal funding DOT received and the updated project schedule reflects the ongoing discussions between DOT and DDC. Funding for construction for Segment A is now programmed in Fiscal 2019 and Segment B in Fiscal 2020.

#### **Storm Sewer Outlet in 224th Street**

This project involves the placement of a storm sewer on 224th Street in Queens between 149<sup>th</sup> Avenue and Rockaway Boulevard. The proposed sewer will likely go through Idlewild



Park. The total estimated project cost is \$154 million. This project is currently in the final design phase with a planned phase completion date of December 2019.

### **Staten Island 1 and 3 Garage Construction**

The Department of Sanitation (DSNY) is planning to develop Staten Island district 1 and 3 campuses that will include a new garage and district repair shop serving both Districts, renovation of the existing borough repair shop, and site improvements. The Department of Sanitation developed a rough construction estimate which was used for the original Certificate to Proceed dated February 17, 2016. The project is currently in the design phase and the construction is projected to start in December 2019 and finish in 2022. Site improvements will include new grading and drainage, new covered salt storage, new outdoor fueling, new household special waste collection, outdoor DSNY truck parking and a new force main sanitary line to connect to the NYC Department of Environmental Protection sewer.

Several factors have contributed to the cost escalation between the original estimated construction cost of \$97 million and the \$145 million currently estimated in the budget. Some of these factors include: replacement of mechanical/electrical systems in the existing garage/repair shop; connection of the site to the NYC DEP sewer system; new storm sewer system needs to be put in place due to flooding; phasing of work to keep the site operational during construction; and the need for deep pile foundations for the new building, pump station and force main sewer connections.

### **4<sup>th</sup> Ave Safety Improvements**

This Vision Zero Great Streets' project will bring safety improvements along 4th Avenue from 18th Street to 33rd Street and 52nd Street to 60th Street in the Sunset Park section of Brooklyn. DOT combined different phases of the project into one, accounting for the variance. The project consists of two phases. Phase 1 is currently in procurement and construction is projected to start at the end of 2019. Phase 2 is still in design.

### **Replacement of Combined Sewer and Water Main Work on 70<sup>th</sup> Street**

This work will mitigate flooding conditions in the area by replacing and repairing combined sewers on 70<sup>th</sup> Street between 54<sup>th</sup> Avenue and Calamus Avenue in Queens. The current total estimated cost of this project is \$116 million. The project is currently in procurement and construction is projected to start in June 2019.

### **Facility Renovations at Crossroads Juvenile Facility in Brooklyn and Horizon Juvenile Facility in the Bronx**

In April of 2017, New York State enacted a new law commonly referred to as Raise the Age. The law prohibits the Department of Correction (DOC) from housing any juvenile inmate aged 16 and 17 years on Rikers Island after October 2018. As a result, 16 and 17 year-olds must be housed in a facility not on Rikers. Working with the Administration for Children's Services and DOC, DDC is redesigning and renovating both facilities to accommodate the new population.

The existing Horizon Juvenile Center was built in the 1990s to house youths under the age of 16 in a secure detention setting. The goal of the renovation is to provide a facility that is safe and secure while meeting residents' physical, medical, mental health and educational needs and connecting them to supportive services in the community. The renovations have been developed to support the need for innovative programming and providing a positive learning experience.

The existing Crossroads facility was built in the 1980s. Similarly to the Horizon facility, it was designed and used for youths 15 years old and younger. Renovations are being conducted to expand and improve spaces needed for education (increase seat capacity), recreation (renovating the gymnasium and outdoor recreation areas) and vocational training (cooking, beauty salon).

The construction cost of the Crossroads Juvenile Facility in Brooklyn is \$55.9 million, and the construction cost of the Horizon Juvenile Facility in the Bronx is \$68.98 million.

### **Rodman's Neck, Bronx**

The Fiscal 2020 Preliminary Plan includes \$275 million for new Firearms Training Facility. Currently New York Police Department conducts firearms and tactical training, as well as bomb detonation for recovered ordinance while DOC uses the facility for firearms training. The training facility is a conglomeration of temporary structures, modular units and a scattering of permanent structures. The modular facilities are used for classrooms, simulation training, administrative offices, weapons cleaning, locker rooms, equipment distribution, firearms repair, ammunition storage, food services, and restroom facilities. Thirty storage containers are used for equipment and records storage. Six outdoor firing ranges are used for firearms training. The existing ranges consist of a wood frame shed for shooter locations and stationary targets downrange. The bullets fired within the range are captured by large earthen berms requiring constant hazardous material remediation to clear the berms of spent ammunition. This cyclical remediation requires the ranges to be taken out of service resulting in reduced training capacity.

The prime objective of this project is to design and construct new buildings and structures to replace or augment the existing facilities at the Rodman's Neck Firearms and Tactics Facility for NYPD. The new facility will provide critically needed program spaces that include, but is not limited to, the following components: recruit and in-service Instructional spaces, administrative offices, lecture environments, tactical village environments, firearm ranges, food services, ammunition storage, parking areas, exterior site improvements, and site infrastructure. The completion of the design phase of this project is scheduled for the spring of 2021 and construction is scheduled for completion in the summer of 2020.

## Appendix 1: Fiscal 2020 Budget Actions since Fiscal 2019 Adoption

<i>Dollars in Thousands</i>	FY 2019			FY 2020		
	City	Non-City	Total	City	Non-City	Total
<b>DDC Budget as of the Fiscal 2019 Adopted Budget</b>	<b>\$17,197</b>	<b>\$145,081</b>	<b>\$162,278</b>	<b>\$17,241</b>	<b>\$146,916</b>	<b>\$164,157</b>
<b>New Needs –Prelim. 2020</b>						
Program Management Consultant for the Borough-Based Jail Program	\$4,500	\$0	\$4,500	\$11,500	\$0	\$11,500
<b>Subtotal, New Needs</b>	<b>\$4,500</b>	<b>\$0</b>	<b>\$4,500</b>	<b>\$11,500</b>	<b>\$0</b>	<b>\$11,500</b>
<b>Other Adjustments- Prelim. 2020</b>						
City Funds	\$643	\$0	\$643	\$763	\$0	\$763
Other Categorical	0	3,517	3,517	0	0	0
Capital IFA	0	3,155	3,155	0	5,419	5,419
State	0	0	0	0	0	0
Federal CD	0	104,494	104,494	0	452	452
Federal Other	0	0	0	0	0	0
Intra-City	0	10,304	10,304	0	0	0
<b>Subtotal, Other Adjustments</b>	<b>\$643</b>	<b>\$121,470</b>	<b>\$122,113</b>	<b>\$763</b>	<b>\$5,871</b>	<b>\$6,634</b>
<b>TOTAL, All Changes Prelim. 2020</b>	<b>\$5,143</b>	<b>\$121,470</b>	<b>\$126,613</b>	<b>\$12,263</b>	<b>\$5,871</b>	<b>\$18,134</b>
<b>DDC Budget as of the Fiscal 2020 Preliminary Plan</b>	<b>\$22,340</b>	<b>\$266,552</b>	<b>\$288,892</b>	<b>\$29,505</b>	<b>\$152,787</b>	<b>\$182,292</b>
<b>New Needs –Exec. 2020</b>						
Front End Planning Unit	\$0	\$0	\$0	\$1,320	\$0	\$1,320
On-Call Emergency Contracts	0	0	0	650	0	650
Borough-based Jail Program	0			0	3,338	3,338
IFA Adjustment	0	(13,000)	(13,000)	0	0	0
IT Upgrades	0	0	0	0	1,116	1,116
Pedestrian Ramps Program	0	0	0	0	951	951
<b>Subtotal, New Needs</b>	<b>\$0</b>	<b>\$(13,000)</b>	<b>\$(13,000)</b>	<b>\$1,970</b>	<b>\$5,405</b>	<b>\$7,375</b>
<b>Other Adjustments- Exec. 2020</b>						
City Funds	\$0	\$0	\$0	\$0	\$0	\$0
Other Categorical	0	0	0	0	0	0
Capital IFA	0	1,516	1,516	0	393	393
State	0	0	0	0	0	0
Federal CD	0	(1,200)	(1,200)	0	0	0
Federal Other	0	0	0	0	0	0
Intra-City	0	419	419	0	25	25
<b>Subtotal, Other Adjustments</b>	<b>\$0</b>	<b>\$735</b>	<b>\$735</b>	<b>\$0</b>	<b>\$418</b>	<b>\$418</b>
<b>PEG Restorations and Substitutions- Exec. 2020</b>						
Contracts Savings	\$(285)	0	\$(285)	\$(627)	0	\$(627)
NON_IFA Work Re-Estimate	0	0	0	200	0	200
PS Savings	(600)	0	(600)	(1,100)	0	(1,100)
<b>Subtotal, PEG Restorations and Substitutions</b>	<b>\$(885)</b>	<b>0</b>	<b>\$(885)</b>	<b>\$(1,527)</b>	<b>0</b>	<b>\$(1,527)</b>
<b>TOTAL, All Changes Exec. 2020</b>	<b>\$(885)</b>	<b>\$12,265</b>	<b>\$(13,151)</b>	<b>\$443</b>	<b>\$5,823</b>	<b>\$6,266</b>
<b>DDC Budget as of the Fiscal 2020 Executive Plan</b>	<b>\$21,455</b>	<b>\$254,286</b>	<b>\$275,741</b>	<b>\$29,948</b>	<b>\$158,611</b>	<b>\$188,559</b>