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Report to the Committee on Finance, the Subcommittee on Capital Budget and the
Committee on Public Housing on the Fiscal 2019 Executive Budget for the

New York City Housing Authority

May 16, 2018

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New York City Housing Authority Executive Budget Overview

\$3.33 billion – 2018 Operating Budget Revenue

\$3.32 billion – 2018 Operating Budget Expenditures

59% Federally funded

\$143 million in City funds

10,684 headcount

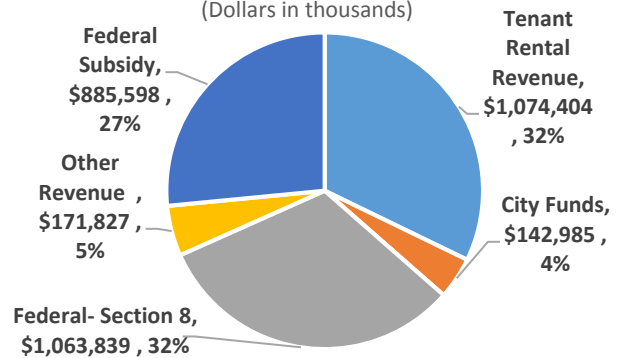
\$3.3 billion in Revenues

\$1.3 billion in Personal Services expenses

\$12 million Operating Surplus

2018 Funding Sources

(Dollars in thousands)



Total All Funds Revenues: \$3.33 billion

Major Changes since the Preliminary Budget

- City additions totaling \$143.7 million in operating expenses for Fiscal 2018-2022 include:
 - NYCHA Senior Centers;
 - NYCHA Repairs; and
 - Green Thumb NYCHA Gardens.
- State issued Executive Order and \$250 million allocation in emergency State resources are in the Executive Plan.
- Federal Consolidated Appropriations Act of 2018 allocates additional funding for NYCHA operations, including \$144 million in Public Housing Capital Funds and \$36 million in Public Housing Operating Funds.

Council’s 2019 Budget Response

Included in the Executive Budget

- \$3.1 million for the operation of 14 NYCHA managed senior centers through June 30, 2019

Not Included in the Executive Budget

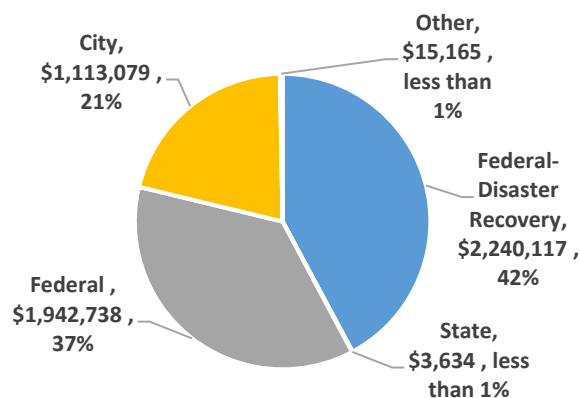
- \$2.45 billion in Capital funds for critical needs repairs, boiler repairs and senior housing development

Major Agency Issues

- There is chronic federal underfunding and cumulative disinvestment totaling \$1.4 billion in federal operating subsidies and \$1.6 billion in federal capital grants from 2001-2017.
- Aging infrastructure and total estimated capital repair backlog of \$25 billion contribute to NYCHA’s many issues.

2018-2022 Adopted Capital Plan

(Dollars in thousands)



Total All Funds: \$5.3 billion

City Capital Budget: Fiscal 2018 – 2022

- \$897.8 million in appropriations
- \$1.47 billion in commitments
- 340 Projects
- 7 Budget Lines

New York City Housing Authority Overview

This report provides a review of NYCHA's 2018-2022 Adopted Operating and Capital Plans. The first section provides a review of initiatives funded by the City followed by a review of recent State and Federal budget actions. Analysis and highlights of NYCHA's Fiscal 2018 - 2022 Capital Commitment Plan follows the discussion of the expense budget. Finally, the appendices are included to provide additional details on the various components of the 2018-2022 Operating Budget and the senior centers funded in the Fiscal 2019 Executive Budget. For additional information on the Authority's budget and its various programs, please refer to the Fiscal 2019 Preliminary Budget Report for NYCHA at: <https://council.nyc.gov/budget/wp-content/uploads/sites/54/2018/03/FY19-New-York-City-Housing-Authority.pdf>

NYCHA Financial Plan Summary						
<i>Dollars in Millions</i>	2017 Year End	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan
Revenues						
Tenant Rental Revenue	\$1,031.2	\$1,074.4	\$1,087.3	\$1,097.2	\$1,106.7	\$1,116.0
Federal Subsidies	1,986.2	2,007.6	2,001.8	1,990.6	2,015.6	2,050.4
Other Revenue	279.7	256.7	223.7	238.3	211.3	200.6
Total Revenues	\$3,297.1	\$3,338.7	\$3,312.8	\$3,326.1	\$3,333.6	\$3,367.0
Expenditures						
Personal Service	\$1,296.6	\$1,318.9	\$1,331.4	\$1,344.2	\$1,361.4	\$1,379.3
Other Than Personal Service	1,988.3	2,007.8	2,010.2	2,010.9	1,999.9	2,002.7
Total Expenditures	\$3,284.9	\$3,326.7	\$3,341.6	\$3,355.1	\$3,361.3	\$3,382.0
Surplus/(Deficit)	\$12.2	\$12.0	(\$28.7)	(\$29.0)	(\$27.7)	(\$15.0)

The 2017 Year-End Operating Budget for NYCHA reflects an end of year surplus of \$12.2 million for calendar year 2017, a decrease of approximately \$8.9 million from the \$21.1 million surplus originally projected in the 2017 Adopted Operating Budget. NYCHA's budget is not part of the City's budget and NYCHA's fiscal year follows the calendar year. On December 20, 2017, the NYCHA Board approved its five-year 2018-2022 Operating and Capital Plans, which for 2018 projects an overall surplus of \$12 million. The increase is attributable to several revenue generating strategies proposed as part of *NextGeneration NYCHA*, a ten-year strategic action plan that has introduced several new initiatives and actions intended to generate operating funds, reduce operating costs and structural deficits, pursue development opportunities, and improve property management service delivery.

City-Funded Initiatives

The Fiscal 2019 Executive Budget includes new needs totaling \$15.9 million in Fiscal 2018 and \$39.5 million in Fiscal 2019. Overall, the Fiscal 2019 Executive Budget provides an outlay of \$143.7 million in City Operating funds for the Fiscal 2018-2022 period for ongoing operating costs, work order repairs and other core services at NYCHA. These actions are further outlined below.

NYCHA Additions in the City's Fiscal 2019 Executive Budget							
Operating Funds (FY2018-FY2022)	Agency	FY2018	FY2019	FY2020	FY2021	FY2022	Five-Year Total
<i>New Needs</i>							
NYCHA Senior Centers	Misc.	\$0	\$3,090	\$0	\$0	\$0	\$3,090
NYCHA Repairs	HPD	19,492	33,860	40,531	30,531	31,853	156,267
Green Thumb NYCHA Gardens	DPR	0	409	417	426	263	1,515
<i>New Needs subtotal</i>		\$19,492	\$37,359	\$40,948	\$30,957	\$32,116	\$160,873
<i>Other Adjustments</i>							
Collective Bargaining Transfer	Misc.	(\$2,520)	(\$3,961)	(\$5,023)	(\$5,379)	(\$5,419)	(\$22,302)
NYCHA Services Employees	DOP	2,300	0	0	0	0	2,300
NYCHA Budget Rollover	HPD	(3,351)	3,351	0	0	0	0
NYCHA Budget Alignment	HPD	0	2,800	0	0	0	2,800
<i>Other Adjustments subtotal</i>		(\$3,571)	\$2,190	(\$5,023)	(\$5,379)	(\$5,419)	(\$17,202)
Fiscal 2019 Executive Budget Total		\$15,921	\$39,549	\$35,926	\$25,578	\$26,697	\$143,670

- **NYCHA Senior Centers.** City funds of \$3.1 million are added in Fiscal 2019 for the ongoing operating support for 14 NYCHA managed senior centers through June 30, 2019 (See Appendix 5 for a list of centers.)
- **NYCHA Repairs.** City funds of \$10 million are added in Fiscal 2019 and Fiscal 2020 for citywide work order repairs. This funding will facilitate work order repairs for 50,000 open work orders. As of March 2018, there are over 150,000 open work orders across NYCHA's portfolio; this is larger than the Authority's manageable workload of about 90,000 work orders. In addition, the City's Fiscal 2019 Executive Budget provides \$23.7 million in federal Community Development Block Grant (CDBG) funds in Fiscal 2019 and \$30.5 million in Fiscal 2020 for NYCHA repairs.
- **Green Thumb NYCHA Gardens.** The Fiscal 2019 Executive Budget includes baseline funding of \$409,000 in Fiscal 2019 for four headcount positions for the Department of Parks and Recreation's Green Thumb NYCHA Community Gardens Program. This action would allow the Department to further expand the Green Thumb program.

Budget Issues

The Council's response to the Fiscal 2019 Preliminary Budget included several recommendations for NYCHA. The following proposal was funded in the Fiscal 2019 Executive Budget, however it was not baselined as called for in the Council's Preliminary Budget Response.

- **Restore Funding for 14 NYCHA Managed Senior Centers.** The Council called for \$2.8 million to baseline ongoing operational support for the remaining 14 senior centers that remain under NYCHA management. The Fiscal 2019 Executive Budget included \$3.1 million, with the increase allocated to cost of living adjustments for staff. The funding was not baselined and is a one-year addition through June 30, 2019 (See Appendix 5 for a list of centers.)

In addition to the above, the Council called for the following in the Fiscal 2019 Preliminary Budget Response, which were not included as part of the Fiscal 2019 Executive Budget.

- **Dedicated Annual Capital Funds for Critical Repairs.** The Council called for an annual capital investment of \$1 billion to address ongoing capital needs. Currently, there is an estimated \$25 billion gap between NYCHA's projected federal capital funding and the cost to maintain its properties in a state of good repair over the next five years. In addition, from 2001 to 2017, NYCHA has experienced a cumulative federal capital grant funding loss of \$1.45 billion compared to eligibility. As the capital needs of its aging buildings grow, operating costs, such as maintenance and repair, has continued to increase. As of March 2018, there are over 150,000 open work orders across NYCHA's portfolio; this is larger than the Authority's manageable workload of about 90,000 work orders.
- **Expand the Development of Senior Housing at NYCHA.** The Council called for a \$500 million investment for the development of 15,000 units of senior housing on under-utilized NYCHA land. Currently, under the Mayor's Housing New York 2.0 plan, only 1,000 senior housing units are slated to be developed on NYCHA land.
- **Boiler Repairs and Heating Equipment Technology.** The Council called for a \$950 million investment for heating system improvements and boiler replacements citywide. This investment would provide the remaining funding needed to repair the most critical boilers at NYCHA.

Other Budget Issues

New York State Budget Actions

On April 2, 2018, Governor Cuomo issued an executive order to address health hazards and improve living conditions at NYCHA through a \$250 million allocation in emergency State resources, which will be paired with design-build authority in order to expedite necessary repairs, construction and upgrades for residents. The design build act is expected to decrease the cost of construction projects by six percent and expedite the timeline for the completion of construction projects. The declaration also appointed an independent monitor who will oversee expedited repairs at NYCHA facilities citywide. The monitor is to be appointed within 60 days, by June 1, 2018, and will be selected by the Mayor, the City Council Speaker, and the president of the Citywide Council of Presidents. This monitor will also oversee the disbursement of the recently awarded \$250 million in funds to carry out repairs as well as previous State capital allocations. A summary of the State's capital funding for capital repairs at NYCHA is provided below.

New York State Budget / State Housing Programs for Fiscal Years 2016- 2019 (\$ in 000s)					
New York State Housing Program	FY2016 Enacted Budget	FY2017 Enacted Budget	FY2018 Enacted Budget	FY2019 Enacted Budget	TOTAL
NYCHA Modernization Improvement Program	\$100,000	\$0	\$200,000	\$250,000	\$550,000

Federal Consolidated Appropriations Act of 2018

On March 23, 2018, the President signed into law the Omnibus Spending package totaling \$1.3 trillion, officially titled the Consolidated Appropriations Act of 2018, which funds federal

government programs through September 30, 2018. The legislation provides \$52.2 billion for programs administered by the U.S. Department of Housing and Urban Development (HUD), which represents a \$4.7 billion, or 10 percent, increase in funding for housing programs nationwide compared to Federal Fiscal 2017 enacted levels. Funding for several housing programs administered by NYCHA will increase this year, including the Public Housing Capital Fund (\$144 million) and Public Housing Operating Fund (\$36 million). In addition, funding for the Section 8 program will increase by about eight percent and support all 86,000 existing voucher holders. The table below summarizes the overall impact of the Consolidated Appropriations Act of 2018 on NYCHA.

FY18 Omnibus Spending Bill Impacts			
HUD Program	FY17 Enacted Funding	FY18 Omnibus Bill	NYCHA Impact (estimated)
Public Housing Capital Fund	\$1.9 billion	\$2.75 billion	\$144 million Capital increase
Public Housing Operating Fund	\$4.25 billion	\$4.55 billion	\$36 million Operating increase
Housing Choice Voucher (Section 8) Program	\$20.3 billion	\$22 billion	\$70 million increase
	\$18.4 billion for renewals	\$19.6 billion for renewals	

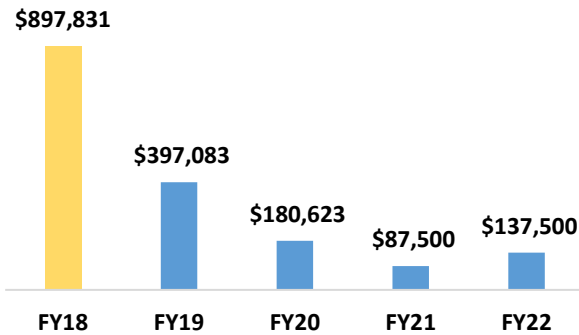
Federal Funding Outlook

Although future federal funding levels remain uncertain, the President's Federal Fiscal Year 2019 Budget Proposal requests \$39.2 billion for HUD, which would result in \$8.8 billion less or an 18.3 percent decrease in funding for housing programs nationwide. Under the proposal, several housing programs administered by NYCHA would be significantly reduced or eliminated, including the Public Housing Capital Fund (\$346 million) and Public Housing Operating Fund (\$330 million to \$466 million). In addition, funding for the Section 8 program would be reduced by 10 percent, and the budget proposal requests legislative reforms, which would increase tenant rent contributions and impose work requirements for Section 8 voucher holders.

Capital Program

Fiscal 2019 Executive Capital Budget and Commitment Plan for Fiscal 2018-2022

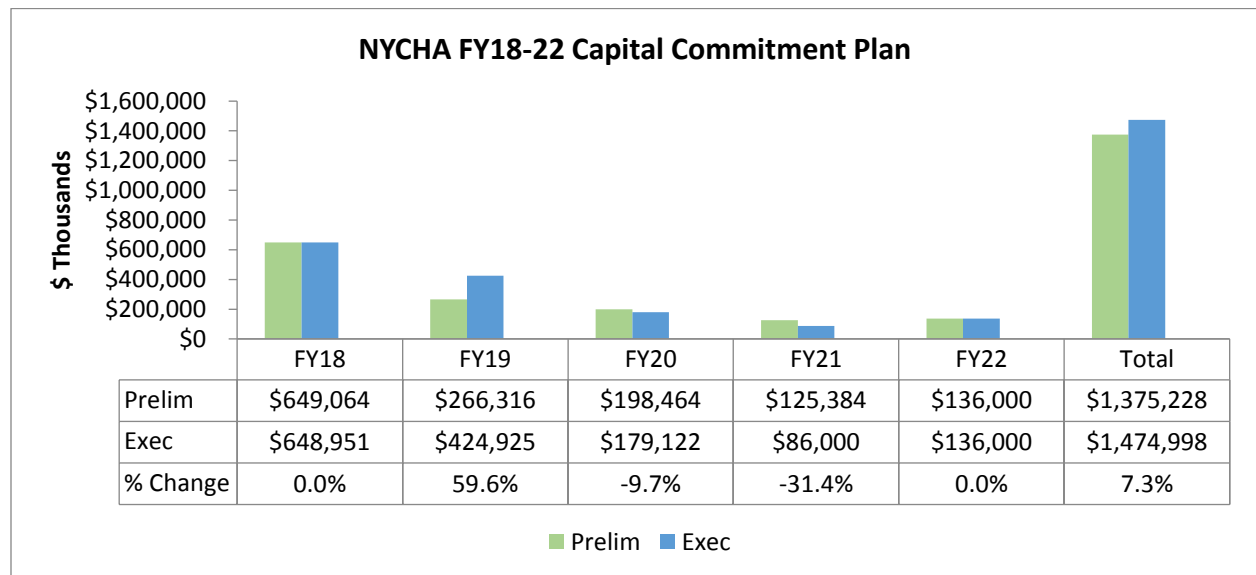
NYCHA Fiscal 2018 Available Appropriations and FY19-FY22 Capital Budget



NYCHA’s Fiscal 2019 Executive Capital Budget includes \$802.7 million in Fiscal 2019-2022, with \$424.9 million in Fiscal 2019.¹ This represents less than one percent of the City’s total \$49.4 billion Capital Budget for 2019-2022. Available appropriations for Fiscal 2018 totals \$897.8 million.

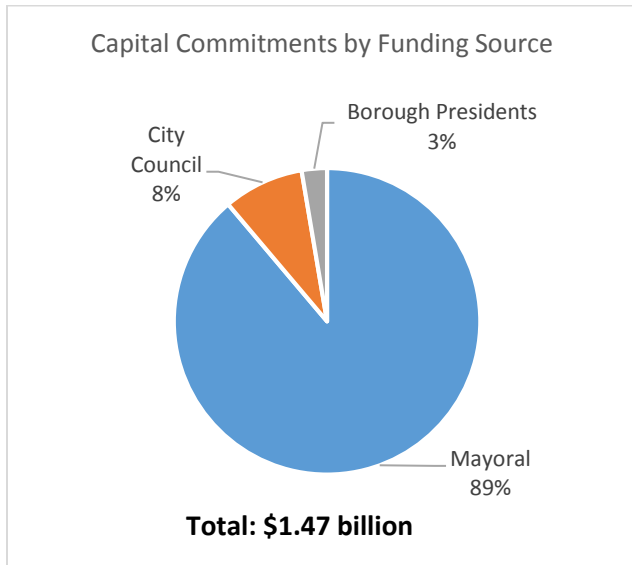
Capital Commitment Plan

The Authority’s Executive Commitment Plan includes \$1.47 billion in Fiscal 2018-2022. This represents two percent of the City’s total \$82 billion Executive Commitment Plan. The Authority’s Capital Budget is significantly less than the Capital Commitment Plan because it does not include the current appropriations for Fiscal 2018, or the amount of funding that may be re-appropriated or rolled into the Fiscal 2019 Adopted Budget. The following section will provide an overview of the Capital Budget and Commitment Plan for NYCHA.



¹ The Capital Budget provides the required appropriations for Fiscal 2019 and planned appropriations for the subsequent three-year capital program. Appropriations represent the legal authority to spend capital dollars and are what the Council votes on at budget adoption.

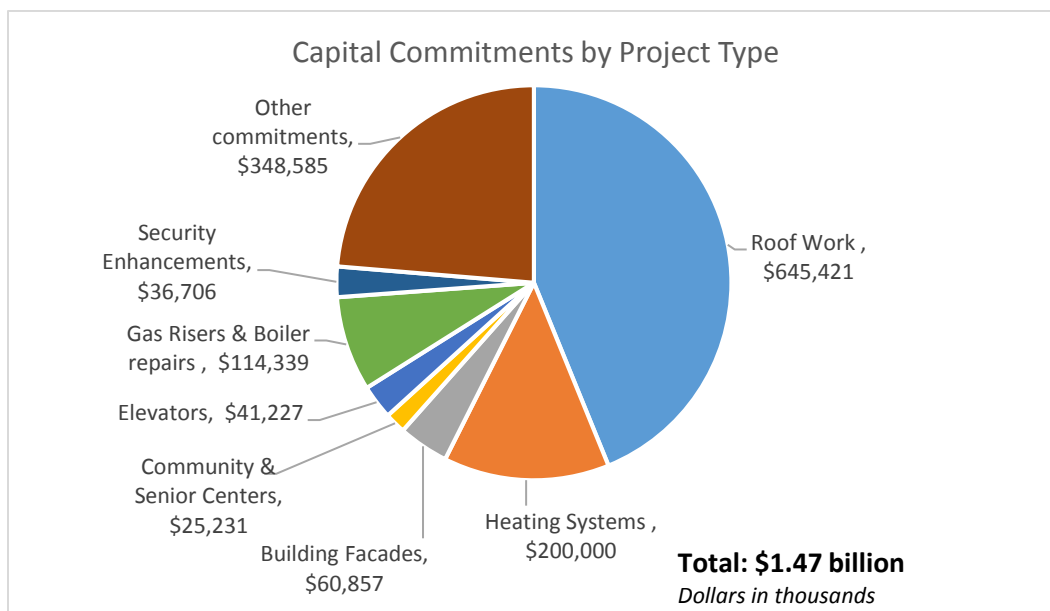
City Capital Funding by Source



The Fiscal 2019 Executive Capital Commitment Plan for NYCHA is comprised of 340 projects across seven budget lines totaling \$1.47 billion in Fiscal 2018-2022, comprised of mostly City funds. When consolidating the budget lines for the five borough presidents, NYCHA’s city capital budget can be further condensed into three main budget lines comprised of: \$1.3 billion in Mayoral allocations; \$125.2 million in City Council funds; and \$39.2 million from Borough Presidents, as demonstrated in the left chart.

City Capital Funding by Project Type

The Authority’s \$1.47 billion Executive Capital Commitment Plan for Fiscal 2018-2022 is seven percent greater than the \$1.36 billion scheduled in the Preliminary Commitment Plan, an increase of about \$97.1 million. This increase is primarily due to additional funding for several projects, including: \$40 million for general construction citywide; \$38.5 million for plumbing repairs at specific developments and \$29 million for boiler replacements at specific developments. Overall, about half of all commitments, or \$645.4 million, are allocated for a multi-phase roof repair program to address health related hazards at NYCHA. A \$200 million investment in boilers and heating system improvements comprise about 15 percent of NYCHA’s Capital Commitment Plan. These investments are further detailed in the below chart.



Appendix 1: 2018-2022 Operating Plan: All Funds

2018-2022 Operating Plan					
All Funds					
<i>(Dollars in Thousands)</i>					
Revenues	2018	2019	2020	2021	2022
Revenue from Operations:					
Tenant Rental Revenue	\$1,074,404	\$1,087,285	\$1,097,197	\$1,106,650	\$1,116,026
Other Revenue from Operations	21,977	21,977	21,977	21,977	21,977
Total Revenue from Operations	\$1,096,381	\$1,109,262	\$1,119,173	\$1,128,626	\$1,138,003
Other Revenues					
Federal Subsidies	\$885,598	\$885,598	\$888,025	\$910,629	\$937,538
Debt Services Subsidy	283	230	180	131	81
Section 8 Phased Conversion	58,120	56,377	58,811	61,245	63,680
Capital Fund Reimbursements	4,697	4,697	4,697	4,697	4,697
Interest on Investments	7,954	9,280	9,280	9,280	10,606
Other	74,958	68,493	73,852	57,624	58,738
Categorical Grants	3,838	1,186	788	288	288
Section 8 Subsidy	989,431	987,610	973,187	975,357	983,420
Section 8 Admin	74,408	72,256	70,580	68,384	65,737
City Funds	142,985	117,842	127,522	117,315	104,226
Total Other Revenues	\$2,242,272	\$2,203,569	\$2,206,923	\$2,204,950	\$2,229,010
Total Revenues	\$3,338,653	\$3,312,831	\$3,326,096	\$3,333,576	\$3,367,012
Expenditures					
Personnel Service:					
Salary F/T	\$658,428	\$653,661	\$647,590	\$645,425	\$643,584
Salary P/T	1,409	918	810	170	21
Seasonal	6,010	6,010	6,010	6,010	6,010
Overtime	66,743	66,688	66,685	66,666	66,647
Shift Differential	1,070	1,070	1,070	1,070	1,070
Retro	292	292	292	292	292
Fringe	571,884	590,117	609,130	629,203	649,077
Other Salary	13,079	12,626	12,617	12,609	12,601
Total Personnel Service	\$1,318,915	\$1,331,382	\$1,344,204	\$1,361,446	\$1,379,303
Other Than Personnel Service:					
Leases	\$42,422	\$43,143	\$45,740	\$46,461	\$47,502
Supplies	66,167	65,150	65,150	64,660	64,170
Equipment	18,000	13,318	12,185	12,145	12,349
Utilities	543,748	551,212	560,639	564,538	564,868
Contracts	305,073	281,496	265,875	248,264	248,351
Debt Services	534	455	376	296	214
Insurance	24,604	56,487	59,900	63,536	67,620
OTPS Other	22,839	18,407	18,417	18,287	18,134
Housing Assistance Payments	984,375	980,517	982,635	981,674	979,469
Total Other Than Personnel Service	\$2,007,762	\$2,010,185	\$2,010,917	\$1,999,861	\$2,002,676
Total Expenditures	\$3,326,677	\$3,341,567	\$3,355,122	\$3,361,307	\$3,381,979
Surplus/(Deficit)	\$11,975	(\$28,736)	(\$29,026)	(\$27,731)	(\$14,966)

Appendix 2: 2018-2022 Operating Plan: General Funds

2018-2022 Operating Plan					
General Funds					
<i>(Dollars in Thousands)</i>					
Revenues	2018	2019	2020	2021	2022
Revenue from Operations:					
Tenant Rental Revenue	\$1,074,404	\$1,087,285	\$1,097,197	\$1,106,650	\$1,116,026
Other Revenue from Operations	21,977	21,977	21,977	21,977	21,977
Total Revenue from Operations	\$1,096,381	\$1,109,262	\$1,119,173	\$1,128,626	\$1,138,003
Other Revenues					
Federal Subsidies	\$881,649	\$881,775	\$884,221	\$906,856	\$933,796
Debt Services Subsidy	283	230	180	131	81
Section 8 Phased Conversion	58,120	56,377	58,811	61,245	63,680
Section 8 Management Fees	12,960	12,529	12,194	11,755	11,225
Capital Fund Reimbursements	4,697	4,697	4,697	4,697	4,697
Interest on Investments	7,954	9,280	9,280	9,280	10,606
Other	73,550	67,085	72,444	56,216	57,330
City Funds	64,697	73,566	75,169	75,550	73,820
Total Other Revenues	\$1,103,910	\$1,105,539	\$1,116,997	\$1,125,730	\$1,155,235
Total Revenues	\$2,200,290	\$2,214,801	\$2,236,170	\$2,254,356	\$2,293,238
Expenditures					
Personnel Service:					
Salary F/T	\$626,570	\$622,588	\$616,513	\$614,357	\$612,525
Salary P/T	753	619	512	21	21
Seasonal	6,000	6,000	6,000	6,000	6,000
Overtime	66,042	66,038	66,035	66,031	66,028
Shift Differential	1,070	1,070	1,070	1,070	1,070
Retro	292	292	292	292	292
Fringe	547,396	565,135	583,253	602,406	621,369
Other Salary	12,033	12,023	12,014	12,005	11,997
Total Personnel Service	\$1,260,156	\$1,273,765	\$1,285,688	\$1,302,184	\$1,319,302
Other Than Personnel Service:					
Leases	\$37,331	\$37,966	\$40,252	\$40,886	\$41,802
Supplies	63,950	63,949	63,949	63,949	63,949
Equipment	15,004	10,810	9,812	9,776	9,959
Utilities	543,547	551,009	560,434	564,332	564,663
Contracts	295,121	275,447	259,796	243,260	244,044
Debt Services	267	216	166	116	67
Insurance	24,550	56,430	59,841	63,475	67,555
OTPS Other	14,692	14,045	14,067	14,089	14,089
Total Other Than Personnel Service	\$994,463	\$1,009,872	\$1,008,317	\$999,884	\$1,006,128
Total Expenditures	\$2,254,619	\$2,283,637	\$2,294,005	\$2,302,068	\$2,325,431
Surplus/(Deficit)	(\$54,329)	(\$68,836)	(\$57,835)	(\$47,711)	(\$32,193)

Appendix 3: 2018-2022 Operating Plan: Housing Choice Voucher

2018-2022 Operating Plan					
Housing Choice Voucher					
<i>(Dollars in Thousands)</i>					
Revenues	2018	2019	2020	2021	2022
Revenue from Operations:					
Tenant Rental Revenue	-	-	-	-	-
Other Revenue from Operations	-	-	-	-	-
Total Revenue from Operations	-	-	-	-	-
Other Revenues					
Other	\$1,408	\$1,408	\$1,408	\$1,408	\$1,408
Section 8 Subsidy	1,047,551	1,043,987	1,031,998	1,036,603	1,047,099
Section 8 Admin	74,408	72,256	70,580	68,384	65,737
Total Other Revenues	\$1,123,367	\$1,117,651	\$1,103,986	\$1,106,395	\$1,114,244
Total Revenues	\$1,123,367	\$1,117,651	\$1,103,986	\$1,106,395	\$1,114,244
Expenditures					
Personnel Service:					
Salary F/T	\$29,149	\$29,149	\$29,149	\$29,149	\$29,149
Seasonal	10	10	10	10	10
Overtime	598	598	598	598	598
Fringe	23,108	23,987	24,858	25,772	26,679
Other Salary	604	604	604	604	604
Total Personnel Service	\$53,468	\$54,348	\$55,219	\$56,133	\$57,040
Other Than Personnel Service:					
Leases	\$5,091	\$5,177	\$5,489	\$5,575	\$5,700
Supplies	76	76	76	76	76
Equipment	2,996	2,509	2,373	2,369	2,390
Utilities	201	203	205	205	205
Contracts	16,960	16,501	16,298	15,934	15,464
Insurance	54	56	59	61	64
OTPS Other	2,027	1,887	1,887	1,887	1,887
Housing Assistance Payments	1,042,494	1,036,894	1,041,446	1,042,920	1,043,149
Total Other Than Personnel Service	\$1,069,899	\$1,063,303	\$1,067,833	\$1,069,027	\$1,068,935
Total Expenditures	\$1,123,367	\$1,117,651	\$1,123,052	\$1,125,160	\$1,125,975
Surplus/(Deficit)	\$-	\$-	(\$19,066)	(\$18,766)	(\$11,731)

Appendix 4: 2018-2022 Operating Plan: Categorical Grants

2018-2022 Operating Plan					
Categorical Grants					
<i>(Dollars in Thousands)</i>					
Revenues	2018	2019	2020	2021	2022
Revenue from Operations:					
Tenant Rental Revenue	-	-	-	-	-
Other Revenue from Operations	-	-	-	-	-
Total Revenue from Operations	-	-	-	-	-
Other Revenues					
Federal Subsidies	\$3,949	\$3,823	\$3,804	\$3,773	\$3,741
Categorical Grants	3,838	1,186	788	288	288
City Funds	78,288	44,276	52,353	41,764	30,406
Total Other Revenues	\$86,075	\$49,285	\$56,945	\$45,825	\$34,435
Total Revenues	\$86,075	\$49,285	\$56,945	\$45,825	\$34,435
Expenditures					
Personnel Service:					
Salary F/T	\$2,709	\$1,924	\$1,928	\$1,919	\$1,911
Salary P/T	656	298	298	149	-
Overtime	103	52	52	36	20
Fringe	1,380	995	1,019	1,024	1,030
Other Salary	443	-	-	-	-
Total Personnel Service	\$5,291	\$3,269	\$3,297	\$3,129	\$2,961
Other Than Personnel Service:					
Supplies	\$2,141	\$1,125	\$1,125	\$635	\$145
Contracts	5,951	2,077	1,974	825	68
Debt Services	267	239	210	179	147
OTPS Other	6,121	2,475	2,463	2,310	2,158
Total Other Than Personnel Service	\$14,480	\$5,916	\$5,772	\$3,950	\$2,518
Total Expenditures	\$19,770	\$9,185	\$9,070	\$7,079	\$5,478
Surplus/(Deficit)	\$66,304	\$40,100	\$47,875	\$38,747	\$28,957

Appendix 5: 2018 NYCHA Managed Senior Centers

NYCHA Managed Senior Centers			
Number of Centers	Borough	Development	Council Member
1	Bronx	Highbridge Gardens	Gibson
2	Bronx	Sedgwick	Gibson
3	Bronx	Soundview	Diaz
4	Brooklyn	Brownsville	Ampry-Samuel
5	Brooklyn	Cypress Hills	Barron
6	Brooklyn	Glenmore Plaza	Espinal
7	Brooklyn	Hughes Apartments	Ampry-Samuel
8	Brooklyn	Sumner	Cornegy
9	Manhattan	Lincoln	Ayala
10	Manhattan	Taft	Perkins
11	Manhattan	Wagner	Ayala
12	Queens	Astoria	Constantinides
13	Queens	Baisley Park	Adams
14	Queens	Bland	Koo