

THE COUNCIL OF THE CITY OF NEW YORK

Finance Division



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Hearing  
on the Fiscal 2010 Executive Budget  
for the  
**Department of Transportation**

May 13, 2009

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**Hon. Christine C. Quinn**  
Speaker

**Hon. David I. Weprin**  
Chair, Committee on Finance

**Hon. John C. Liu**  
Chair, Committee on Transportation

**Preston Niblack**  
Director

**Jeffrey Rodus**  
First Deputy Director

**Jonathan Rosenberg**  
Deputy Director

**Chima Obichere**  
Supervising Legislative Financial  
Analyst



# Department of Transportation (841)

## Agency Overview

The Department of Transportation (DOT) manages approximately 5,800 miles of streets and highways and 790 bridge structures, including six tunnels. The Department ensures traffic safety and mobility by mitigating the effects of construction on traffic; implementing engineering improvements; and installing and maintaining traffic signals at more than 11,900 signalized intersections. DOT also maintains over 1.3 million signs, over 300,000 streetlights, 69 million linear feet of markings and approximately 63,000 parking meters.

The Department encourages the use of mass transit by operating the Staten Island Ferry and promoting new private ferry routes. Additionally, DOT also encourages the use of alternative modes of transportation and administers a citywide program advancing the use of alternative fuels.

## Expense Budget Highlights

The Department of Transportation's Fiscal 2010 Executive Budget totals \$706.6 million which amounts to an increase of \$800,000 when compared to the Fiscal 2009 Adopted Budget of \$705.8 million. This increase is primarily attributable to increases in collective bargaining agreements and increased energy costs. Because the City's fiscal year and the State and Federal fiscal years do not coincide, the Department reports only baseline funding and grants that it anticipates from the other two branches of government at the beginning of each year and makes adjustments throughout the year as additional funds are received.

Since the January Plan, additional funding changes have been proposed for DOT. The changes include \$1.4 million in programs to eliminate the gap (PEG), and an aggregate of \$5 million in other adjustments. As part of the funding adjustment, revenue of \$20.2 million anticipated from increased red light cameras was eliminated. In the January Plan, DOT assumed that the State would grant the City the authority to double red light camera fines from \$50 to \$100 and increase red light cameras by 150 annually, for three years, beginning in Fiscal 2010. In the Executive Plan, this action is revised to reflect only 50 additional cameras for Fiscal 2010 only and without the increase in fines as authorized by the State. Additionally, DOT's budget contains \$10.1 million in federal stimulus funding in Fiscal 2010, 2011 and 2012.

Since the Fiscal 2009 Budget was adopted last June, total changes affecting DOT's Fiscal 2010 Executive Budget include the following: savings of \$32.5 million from various traffic initiatives that include parking meter rate increases and an additional 20 red light cameras at existing locations; \$3.6 million from an energy efficient initiative to replace 250 and 150 watt light bulbs; \$4.9 million savings resulting from switching communication link between traffic signals and the Traffic Management Center to DOITT wireless network from Verizon; and \$4.5 million from various overtime and headcount reductions.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$344,024,210	\$311,372,956	\$322,719,233	\$326,645,071
Other than Personal Services	\$353,761,590	\$394,445,154	\$380,222,490	\$379,932,140
<b>Total</b>	<b>\$697,785,800</b>	<b>\$705,818,110</b>	<b>\$702,941,723</b>	<b>\$706,577,211</b>
<b>Funding</b>				
City	NA	\$477,687,336	\$471,029,009	\$446,129,492
Other Categorical	NA	\$429,000	\$32,750	\$32,750
Capital IFA	NA	\$169,934,029	\$168,927,219	\$170,110,683
State	NA	\$42,570,535	\$42,174,535	\$44,347,209
Federal - Other	NA	\$13,788,137	\$19,369,137	\$44,548,004
Intra-City	NA	\$1,409,073	\$1,409,073	\$1,409,073
<b>Total</b>	<b>NA</b>	<b>\$705,818,110</b>	<b>\$702,941,723</b>	<b>\$706,577,211</b>
<b>Headcount</b>				
Full-time Positions	4,348	4,220	4,267	4,242

## Capital Budget

The Executive 2010 Capital Commitment Plan includes \$6.1 billion in Fiscals 2009-2013 for the Department of Transportation (including City and Non-City funds). This represents 12.9 percent of the City's total \$47.1 billion Executive Plan for Fiscals 2009-2013. The agency's Executive Commitment Plan for Fiscals 2009 - 2013 is 7.8 percent less than the \$6.6 billion January Commitment Plan, a decrease of \$515 million.

Over the past five years the Department of Transportation has only committed an average of 55.3 percent of its annual capital plan. Therefore, it is assumed that a large portion of the agency's Fiscal 2009 capital plan will be rolled into Fiscal 2010 thus greatly increasing the size of the Fiscal 2010-2014 capital plan. Since the January Plan, the Capital Commitment Plan for Fiscal 2009 has decreased from \$2.2 billion to \$1.2 billion, a reduction of approximately \$1 billion or 44.5 percent.

Currently, DOT's appropriations total \$3.8 billion in city-funds for Fiscal 2009. These appropriations are to be used to finance the Department's \$730 million city-funded Fiscal 2009 capital commitment program. The agency has approximately five times more funding than it needs to meet its entire capital commitment program for the current fiscal year.

In January the Mayor announced his intention to reduce the City's capital plan by 30 percent. The objective of the capital cut is to reduce the amount of the City's general obligation (GO) debt service as a percentage of total revenues. The 30 percent reduction in the Ten-Year Capital Plan Fiscals 2010 – 2019 would reduce the long-term average annual growth in debt service costs to 3.4 percent, equal to the level of forecast growth in City revenues. The 2010 Executive Capital Budget includes \$47.0 billion in planned commitments for Fiscals 2010 – 2019. This total includes \$12.84 billion in commitments for capital projects for the Department of Environmental Protection (DEP) which are funded primarily by non-GO debt. The GO-funded portion of the Fiscal 2010 – 2019 Executive Capital Plan is \$34.17 billion; this is \$6.93 billion or 16.86 percent less than the \$41.1 billion Preliminary Fiscal 2010 – 2019 Capital Plan.

### Agency X Capital Commitment Plan, 2009-2013

*Millions of dollars*

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
January Plan						
City	\$1,486	\$1,112	\$685	\$434	\$928	\$4,645
Non-City	735	674	362	23	140	1,934
<b>Total</b>	<b>\$2,221</b>	<b>\$1,786</b>	<b>\$1,047</b>	<b>\$457</b>	<b>\$1,068</b>	<b>\$6,579</b>
Executive Plan						
City	\$730	\$1,362	\$496	\$360	\$682	\$3,630
Non-City	503	1,009	597	118	207	2,434
<b>Total</b>	<b>\$1,233</b>	<b>\$2,371</b>	<b>\$1,093</b>	<b>\$478</b>	<b>\$889</b>	<b>\$6,064</b>
Difference						
City	(\$756)	(\$250)	(\$189)	(\$74)	(\$246)	(\$1,015)
Non-City	(\$232)	335	235	95	67	500
<b>Total</b>	<b>(\$988)</b>	<b>\$585</b>	<b>\$46</b>	<b>\$21</b>	<b>(\$179)</b>	<b>(\$515)</b>
Percent Change.	<b>-44.50%</b>	<b>32.70%</b>	<b>4.40%</b>	<b>4.60%</b>	<b>-16.80%</b>	<b>-7.80%</b>

## Program Budget Overview

DOT's Program Budget consists of the following programs.

Program	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
Bridge Engineering and Administration	\$24,989,083	\$26,941,046	\$25,804,353	\$26,232,950
Bridge Maintenance, Repair & Operations	\$56,331,960	\$45,739,361	\$46,077,104	\$46,238,223
DOT Management & Administration	\$48,211,853	\$49,992,594	\$42,158,547	\$43,252,477
DOT Vehicles & Facilities Mgmt & Maintenance	\$18,421,352	\$31,622,279	\$28,216,811	\$28,477,399
Ferry Administration & Surface Transit	\$6,815,940	\$3,687,030	\$3,694,498	\$3,777,922
Municipal Ferry Operation & Maintenance	\$82,924,253	\$88,458,392	\$81,938,275	\$89,321,039
Pre-K Bus Program Intra-City	\$4,236	\$0	\$0	\$0
Roadway Construction Coordination & Admin.	\$9,230,225	\$9,215,485	\$10,641,567	\$11,409,121
Roadway Repair, Maintenance & Inspection	\$175,015,035	\$179,450,548	\$172,336,205	\$173,591,296
Traffic Operations & Maintenance	\$255,397,332	\$257,549,904	\$281,033,617	\$272,861,284
Traffic Planning Safety & Administration	\$20,413,927	\$13,161,471	\$11,040,746	\$11,415,500
WTC Disaster Related Expenses	\$30,603	\$0	\$0	\$0
<b>Total</b>	<b>\$697,785,799</b>	<b>\$705,818,110</b>	<b>\$702,941,723</b>	<b>\$706,577,211</b>

### Headcount

Bridge Engineering and Administration	292	345	350	350
Bridge Maintenance, Repair & Operations	426	458	458	458
DOT Management & Administration	416	376	387	387
DOT Vehicles & Facilities Mgmt & Maintenance	139	138	138	138
Ferry Administration & Surface Transit	53	50	50	50
Municipal Ferry Operation & Maintenance	582	634	618	632
Roadway Construction Coordination & Admin	123	106	114	114

Roadway Repair Maintenance & Inspection	1,048	1,012	1,007	1,007
Traffic Operations & Maintenance	1,118	1,029	1,069	1,030
Traffic Planning Safety & Administration	151	72	76	76
<b>Total</b>	<b>4,348</b>	<b>4,220</b>	<b>4,267</b>	<b>4,242</b>

## Bridge Engineering and Administration

This program area is responsible for designing and supervising consultant designs of bridge projects and to oversee capital budget work on City-owned bridges. The funding for bridge engineering and design is provided primarily from the City's capital budget through intra-fund agreements (IFA).

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$22,122,315	\$22,890,732	\$24,105,804	\$24,360,682
Other than Personal Services	\$2,866,768	\$4,050,314	\$1,698,549	\$1,872,268
<b>Total</b>	<b>\$24,989,083</b>	<b>\$26,941,046</b>	<b>\$25,804,353</b>	<b>\$26,232,950</b>
<b>Funding</b>				
City	NA	\$9,493,619	\$7,396,894	\$7,569,854
Capital IFA	NA	\$17,447,427	\$18,407,459	\$18,419,003
State	NA	\$0	\$0	\$244,093
<b>Total</b>	<b>NA</b>	<b>\$26,941,046</b>	<b>\$25,804,353</b>	<b>\$26,232,950</b>
<b>Headcount</b>				
Full-time Positions	292	345	350	350

## Bridge Maintenance, Repair and Operations

The Department's Division of Bridges is responsible for the inspection, maintenance, repair and operation of approximately 800 city-owned bridges and tunnels, including the four East River bridges. In addition, the Bridge Division designs and supervises consultant designs of bridge projects and oversees major bridge reconstruction and construction work.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$41,885,580	\$36,013,740	\$37,707,580	\$37,870,899
Other than Personal Services	\$14,446,380	\$9,725,621	\$8,369,524	\$8,367,324
<b>Total</b>	<b>\$56,331,960</b>	<b>\$45,739,361</b>	<b>\$46,077,104</b>	<b>\$46,238,223</b>
<b>Funding</b>				
City	NA	\$42,194,594	\$42,020,351	\$41,228,619
Capital IFA	NA	\$1,509,694	\$1,521,680	\$1,521,680
State	NA	\$1,750,000	\$2,250,000	\$3,202,851
Intra-City	NA	\$285,073	\$285,073	\$285,073
<b>Total</b>	<b>NA</b>	<b>\$45,739,361</b>	<b>\$46,077,104</b>	<b>\$46,238,223</b>
<b>Headcount</b>				
Full-time Positions	426	458	458	458

The Fiscal 2010 Executive Budget includes \$46.2 million of City tax-levy funds in Fiscal 2010 for Bridge Maintenance and Repair Operations - an increase of less than one percent compared to the Fiscal 2009 Adopted Budget of \$46 million.

Since the Fiscal 2009 Budget was adopted last June, specific actions affecting the Bridge Maintenance, Repair and Operation program area include the elimination of painter vacancies and the inclusion of additional State Consolidated Highway Improvement Programs funds.

- **Elimination of Painter Vacancies.** The DOT anticipates savings of \$478,000 in Fiscal 2010, \$482,000 in Fiscal 2011, \$486,000 in Fiscal 2012, and \$490,000 in Fiscal 2013 from the elimination of five vacant bridge painter positions in its arterial maintenance division.

- **Consolidated Highway Improvement Programs (CHIPs) Funding.** The Department of Transportation will use State CHIPs funding for eligible bridge maintenance related expenses, resulting in City tax-levy savings of \$2.7 million in Fiscal 2010 and \$500,000 in Fiscal 2011 and the outyears.

## DOT Management and Administration

This program area consists of the commissioner's office and all other agency-wide administrative services, including management information and analysis, management planning, finance, personnel, labor relations, general procurement services, data processing, general counsel, public information and information systems.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$29,102,776	\$25,421,003	\$27,256,381	\$27,844,146
Other than Personal Services	\$19,109,077	\$24,571,591	\$14,902,166	\$15,408,331
<b>Total</b>	<b>\$48,211,853</b>	<b>\$49,992,594</b>	<b>\$42,158,547</b>	<b>\$43,252,477</b>
<b>Funding</b>				
City	NA	\$46,130,244	\$37,400,871	\$38,489,478
Capital IFA	NA	\$2,835,750	\$3,731,076	\$3,736,399
State	NA	\$800,000	\$800,000	\$800,000
Federal - Other	NA	\$177,600	\$177,600	\$177,600
Intra-City	NA	\$49,000	\$49,000	\$49,000
<b>Total</b>	<b>NA</b>	<b>\$49,992,594</b>	<b>\$42,158,547</b>	<b>\$43,252,477</b>
<b>Headcount</b>				
Full-time Positions	416	376	387	387

The Fiscal 2010 Executive Budget includes \$43.2 million for DOT Management and Administration program area in Fiscal 2010, which is \$6.7 million less than the Fiscal 2009 Adopted Budget amount of \$49.9 million. The decrease in funding for this program area is the net effect of budgetary actions that include increase funding for collective bargaining agreements and a reduction of \$8.2 million in gasoline costs in Fiscal 2010 and the outyears.

## DOT Vehicles, Facilities Management and Maintenance

Funding in this program area provides for the maintenance of the Department's vehicles and facilities citywide.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$10,576,669	\$9,869,733	\$10,020,698	\$10,162,528
Other than Personal Services	\$7,844,683	\$21,752,546	\$18,196,113	\$18,314,871
<b>Total</b>	<b>\$18,421,352</b>	<b>\$31,622,279</b>	<b>\$28,216,811</b>	<b>\$28,477,399</b>
<b>Funding</b>				
City	NA	\$31,372,279	\$27,966,811	\$28,227,399
Capital IFA	NA	\$250,000	\$250,000	\$250,000
<b>Total</b>	<b>NA</b>	<b>\$31,622,279</b>	<b>\$28,216,811</b>	<b>\$28,477,399</b>
<b>Headcount</b>				
Full-time Positions	139	138	138	138

The Fiscal 2010 Executive Budget includes \$28.5 million for DOT Vehicles, Facilities Management and Maintenance program area. This reflects a decrease of \$3.1 million, primarily in OTPS needs, compared to the Fiscal 2009 adopted Budget. The headcount remains unchanged when compared to the Fiscal 2009 Adopted Budget.

The Fiscal 2010 Executive Budget Plan actions affecting DOT Vehicles, Facilities Management and Maintenance program area are listed below:

**Fleet Related Expense Reduction.** Embracing an alternative savings proposal made by the City Council, OMB included in the November Plan lump sum reductions in City funds associated with a citywide fleet reduction. These lump sum reductions included \$20 million in Fiscal 2010 associated with the purchase of fewer vehicles, and \$2 million annually beginning in Fiscal 2011 associated with lowered vehicle maintenance costs. The Executive Plan now zeroes out this lump sum figure and apportions the savings throughout the City's many agencies. For the DOT, the Executive Plan shows a fleet reduction savings of \$831,000 in Fiscal 2009 and \$223,000 in Fiscal 2010 and the outyears.

## Ferry Administration and Surface Management

This program area is responsible for the supervision of private ferries, in addition to subsidized franchised bus companies, including the MTA bus companies.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$4,402,677	\$3,620,970	\$3,630,103	\$3,713,527
Other than Personal Services	\$2,413,263	\$66,060	\$64,395	\$64,395
<b>Total</b>	<b>\$6,815,940</b>	<b>\$3,687,030</b>	<b>\$3,694,498</b>	<b>\$3,777,922</b>
<b>Funding</b>				
City	NA	\$3,540,817	\$3,574,608	\$2,218,249
Capital IFA	NA	\$146,213	\$119,890	\$119,890
State	NA	\$0	\$0	\$1,100,000
Federal - Other	NA	\$0	\$0	\$339,783
<b>Total</b>	<b>NA</b>	<b>\$3,687,030</b>	<b>\$3,694,498</b>	<b>\$3,777,922</b>
<b>Headcount</b>				
Full-time Positions	53	50	50	50

## Municipal Ferry Operation and Maintenance

This program area is responsible for the operation of the Staten Island Ferry and the Hart Island Ferry services, as well as the maintenance of dock and ferry terminal facilities.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$47,399,599	\$52,280,733	\$49,500,439	\$51,226,040
Other than Personal Services	\$35,524,654	\$36,177,659	\$32,437,836	\$38,094,999
<b>Total</b>	<b>\$82,924,253</b>	<b>\$88,458,392</b>	<b>\$81,938,275</b>	<b>\$89,321,039</b>
<b>Funding</b>				
City	NA	\$53,443,820	\$46,840,013	\$37,605,628
Capital IFA	NA	\$1,765,856	\$1,849,546	\$1,852,847
State	NA	\$29,873,575	\$29,873,575	\$28,773,575
Federal - Other	NA	\$2,300,141	\$2,300,141	\$20,013,989
Intra-City	NA	\$1,075,000	\$1,075,000	\$1,075,000
<b>Total</b>	<b>NA</b>	<b>\$88,458,392</b>	<b>\$81,938,275</b>	<b>\$89,321,039</b>
<b>Headcount</b>				
Full-time Positions	582	634	618	632

The Fiscal 2010 Executive Budget includes \$89.3 million in Fiscal 2010 for Municipal Ferry Operation and Maintenance – an increase of \$863,000 compared to the Fiscal 2009 Adopted Budget amount of \$88 million. Over \$20 million of the \$89.3 million for municipal ferry operations in Fiscal 2010 is federally funded, an increase of \$18 million compared to the Fiscal 2009 Adopted Budget. The increase in federal funding is reflective of federal stimulus funding of \$10.1 million in Fiscal 2010, Fiscal 2011 and Fiscal 2012 for ferry transit maintenance. In addition, not reflected in the Fiscal 2010 Executive Expense Budget is federal stimulus funding of \$277 million in Fiscal 2009 only for various capital projects. The funded projects include the reconstruction of ramps at the St. George Ferry Terminal and the dry-docking of six Molinari and Barberi class ferryboats.

The Fiscal 2010 Executive Budget Plan actions affecting Municipal Ferry Operation and Maintenance program area are listed below:

- **Eliminate Vacant Elevator Mechanic Position in Ferries.** DOT anticipates a savings of \$81,000 in Fiscal 2010 and in the outyears from the elimination of one vacant elevator mechanic position.
- **Eliminate Vacant High Pressure Plant Position.** By eliminating one unfilled high pressure plant position, DOT anticipates savings of \$760,000 in Fiscal 2010 and in the outyears.
- **Ferries Pilot Overtime Saving.** The Department anticipates overtime savings of \$538,000 in Fiscal 2010 only from ferry pilots.
- **FTA Funding Switch.** The Department of Transportation will use federal funding for eligible ferry maintenance costs, resulting in City tax-levy savings of \$2 million in Fiscal 2010, Fiscal 2011 and Fiscal 2012.

## Pre-K Bus Program Intra-City

Prior to Fiscal 2007, the Department of Transportation managed the transportation of special needs students in Pre-Kindergarten for the Department of Education. The Department's contracts with private companies for Pre-K transportation services were transferred from the DOT's budget to the Department of Education's budget in Fiscal 2007.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$4,236	\$0	\$0	\$0
<b>Total</b>	<b>\$4,236</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Funding</b>				
Intra-City	\$4,236	\$0	\$0	\$0
<b>Total</b>	<b>\$4,236</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Because Pre-K Bus Program was transferred to the Department of Education in Fiscal 2007, the Fiscal 2010 Executive Budget contains no action for Pre-K Bus program.

## Roadway Construction Coordination and Administration

The Department supervises street resurfacing and repair work, permit management, and maintains and repairs vehicles and equipment used for street and arterial maintenance programs.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$8,851,122	\$8,554,682	\$9,983,669	\$10,755,831
Other than Personal Services	\$379,103	\$660,803	\$657,898	\$653,290
<b>Total</b>	<b>\$9,230,225</b>	<b>\$9,215,485</b>	<b>\$10,641,567</b>	<b>\$11,409,121</b>
<b>Funding</b>				
City	NA	\$7,664,983	\$8,490,395	\$9,228,538
Capital IFA	NA	\$1,550,502	\$2,151,172	\$2,180,583
<b>Total</b>	<b>NA</b>	<b>\$9,215,485</b>	<b>\$10,641,567</b>	<b>\$11,409,121</b>
<b>Headcount</b>				
Full-time Positions	123	106	114	114

The Fiscal 2010 Executive Budget contains \$11.4 million for Roadway Construction Coordination and Administration program area, a net increase of \$2.2 million, when compared to the Fiscal 2009 adopted Budget amount of \$9.2 million. This increase is primarily due to increased intra-funds agreements (IFAs) funding in Fiscal 2010. IFAs are funding shifts from the capital budget to the expense budget for capital work performed by the Department's staff. In Fiscal 2010, IFA funding for this program is \$2.2 million, an increase of \$700,000 compared to the \$1.5 million in the Fiscal 2009 Adopted Budget.

## Roadway Repair, Maintenance and Inspection

The Department's Roadway Repair, Maintenance and Inspection program is responsible for the maintenance and inspection of city streets and arterial highways. The Division also monitors "street cut" activity by utilities, private contractors and other agencies to ensure that repairs meet required standards.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$99,561,942	\$89,931,935	\$90,690,106	\$91,950,285
Other than Personal Services	\$75,453,093	\$89,518,613	\$81,646,099	\$81,641,011
<b>Total</b>	<b>\$175,015,035</b>	<b>\$179,450,548</b>	<b>\$172,336,205</b>	<b>\$173,591,296</b>
<b>Funding</b>				
City	NA	\$40,410,882	\$37,581,503	\$37,705,241
Capital IFA	NA	\$131,172,706	\$126,887,742	\$128,019,095
State	NA	\$7,866,960	\$7,866,960	\$7,866,960
<b>Total</b>	<b>NA</b>	<b>\$179,450,548</b>	<b>\$172,336,205</b>	<b>\$173,591,296</b>
<b>Headcount</b>				
Full-time Positions	1,048	1,012	1,007	1,007

The Fiscal 2010 Executive Budget contains \$173 million in Fiscal 2010 for Roadway Repair, Maintenance and Inspections, \$6 million less than the amount allocated in the Fiscal 2009 Adopted Budget. This decrease in funding is primarily attributable to streamlining actions taken since the Fiscal 2009 Budget was adopted. These actions include the elimination of non-emergency preventive maintenance overtime for a savings of \$1.1 million in Fiscal 2010 and the outyears and the elimination of five vacancies in arterial maintenance for savings of approximately \$480,000 in Fiscal 2010 and the outyears.

## Traffic Operations and Maintenance

The Division of Traffic Operations is responsible for all activities aimed at facilitating traffic flow and enforcing regulations that support those activities. The division installs and maintains streetlights, traffic control devices, parking meters, and bus stops.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$69,451,075	\$55,749,166	\$62,495,185	\$60,945,011
Other than Personal Services	\$185,946,257	\$201,800,738	\$218,538,432	\$211,916,273
<b>Total</b>	<b>\$255,397,332</b>	<b>\$257,549,904</b>	<b>\$281,033,617</b>	<b>\$272,861,284</b>
<b>Funding</b>				
City	NA	\$230,424,483	\$248,966,817	\$232,690,986
Other Categorical	NA	\$429,000	\$32,750	\$32,750
Capital IFA	NA	\$13,106,025	\$13,758,654	\$13,761,186
State	NA	\$2,280,000	\$1,384,000	\$2,359,730
Federal - Other	NA	\$11,310,396	\$16,891,396	\$24,016,632
<b>Total</b>	<b>NA</b>	<b>\$257,549,904</b>	<b>\$281,033,617</b>	<b>\$272,861,284</b>
<b>Headcount</b>				
Full-time Positions	1,118	1,029	1,069	1,030

The Fiscal 2010 Executive Budget contains \$273 million for Traffic Operations and Maintenance - an increase of \$15.3 million compared to the Fiscal 2009 Adopted Budget of \$257 million. However, the Fiscal 2010 Executive Budget for Traffic Operations and Maintenance is 8.2 million less than the Preliminary Budget. The decrease in funding from the Preliminary Budget is the result of a proposal in the Fiscal 2010 Budget to eliminate 15 vacancies in DOT's Borough Engineering Division for a savings of \$1 million in Fiscal 2010 and in the outyears.

Since the Fiscal 2009 Budget was adopted last June, additional actions affecting the Traffic Operations and Maintenance program area have produced significant savings. These actions include revenue PEGs from parking meters (\$27 million), additional 20 red light cameras to be installed at existing locations (\$7.4 million) and an initiative to replace 250 and 150 watt light bulbs with energy efficient bulbs (\$3.6 million).

In the Fiscal 2010 Executive Budget, specific actions affecting the Traffic Operations and Maintenance program area include:

- **Additional Revenue from Multi Space Meters.** The Department anticipates additional revenue of \$3.3 million in Fiscal 2010 and \$7.5 million in Fiscal 2011 and the outyears from multi-space meters in commercial parking zones. The revenues will be offset by \$852,000 in Fiscal 2010 and \$550,000 in Fiscal 2011 and the outyear for related parking expenses. In Fiscal 2010, total parking meter revenue is expected to be \$139.4 million, growing to \$143.6 million in Fiscal 2011 and the outyears. In Fiscal 2008, revenue generated from parking meters was \$112.5 million and is projected to be \$119.2 million in Fiscal 2009.
- **Legislation to Expand Red Light Camera Program.** In the January Plan, DOT assumed that the State would grant the City the authority to double red light camera fines from \$50 to \$100 and increase red light cameras by 150 annually, for three years, beginning in Fiscal 2010. Because DOT received State authorization for 50 additional cameras only, the Executive Budget includes a revenue reduction of \$20.2 million from red light cameras. It is anticipated that the additional cameras will increase red light camera revenue by \$17.2 million, bringing total red light cameras revenue in Fiscal 2010 to \$56.4 million.
- **Traffic Management Center – Federal Funding Switch.** The Department of Transportation will use federal funds for eligible traffic maintenance costs, resulting in City tax-levy savings of \$7.1 million in Fiscal 2010 and in the outyears.

## Traffic Planning Safety and Administration

This program area is responsible for the supervision, planning and research, and general support of the Department's traffic and parking programs.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$10,635,616	\$7,040,262	\$7,329,268	\$7,816,122
Other than Personal Services	\$9,778,311	\$6,121,209	\$3,711,478	\$3,599,378
<b>Total</b>	<b>\$20,413,927</b>	<b>\$13,161,471</b>	<b>\$11,040,746</b>	<b>\$11,415,500</b>
<b>Funding</b>				
City	NA	\$13,011,615	\$10,790,746	\$11,165,500
Capital IFA	NA	\$149,856	\$250,000	\$250,000
<b>Total</b>	<b>NA</b>	<b>\$13,161,471</b>	<b>\$11,040,746</b>	<b>\$11,415,500</b>
<b>Headcount</b>				
Full-time Positions	151	72	76	76

The Fiscal 2010 Executive Budget contains \$11.4 million for Traffic Planning and Administration - a decrease of \$1.7 million compared to the Fiscal 2009 Adopted Budget of \$13.2 million.

## WTC Disaster Related Expenses

Funding for World Trade Center Disaster-Related expenses are in this program area.

	2008 Actual Expenses	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget
<b>Spending</b>				
Personal Services	\$30,603	\$0	\$0	\$0
<b>Total</b>	<b>\$30,603</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Funding</b>				
Federal - Other	NA	\$0	\$0	\$0
<b>Total</b>	<b>NA</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The Fiscal 2010 Executive Budget contains no actions for WTC Disaster Related Expenses program area.

## Executive Capital Commitment Plan, 2009-2013

In the Department's Executive Plan, city-funded commitments for Fiscal 2009 -2013 decreased by approximately \$1 billion while non-city commitments increased by \$500 million, resulting in a net decrease of \$515 million or 7.8 percent, when compared to the agency's Fiscal 2010 Preliminary Capital Budget.

Specifically, City funding for Highway Bridges is decreased by \$80.7 million; Waterway Bridges is decreased by \$34.1 million; Ferries and Aviation is decreased by \$39.4 million; Highways is decreased by \$300.9 million; Transportation Equipment is decreased by \$13.2 million; and Traffic is decreased by \$48.6 million. Non-City funding includes federal, state, and private monies.

### Major project changes in the Executive Plan that resulted in the net 7.8 percent decrease include:

- **Brooklyn Bridge Seismic Project.** Planned commitments totaling \$50.9 million for the retrofit of the Brooklyn Bridge Seismic have been moved from the current plan to the 2014-2019 Plan.
- **Pier 7 Staten Island.** Planned commitments of \$19 million for the reconstruction of Pier 7 in Staten Island have been reduced by \$16 million in Fiscal 2009.
- **Midtown Ferry Terminal.** Funding for Pier 79 Midtown Ferry Terminal is reduced by \$6.3 million.
- **Park Avenue Tunnel Project.** Planned commitments totaling \$30 million for Park Avenue Tunnel project from East 34<sup>th</sup> Street to East 39<sup>th</sup> Street have been removed from the Plan and moved to the 2014-2019 Plan.
- **Bridge Protective Coating.** Planned commitments for bridge protective coating projects citywide have been reduced by \$10.7 million in the Executive Plan.
- **Woodside Reconstruction Project.** Planned commitments of \$32 million for the Woodside/LIRR reconstruction project have been pushed beyond 2013.
- **Borden Ave / Dutch Kills Project.** Planned commitments of \$36.3 million for Borden Avenue / Dutch Kills reconstruction project have been pushed beyond 2013. \$39.6 million was added to this program in the January Plan to help reconstruct the west abutments and wing-walls.
- **West 31<sup>st</sup> Street Bridge Project.** \$21.3 million for West 31<sup>st</sup> Bridge / Amtrak layup track project is moved from current Plan the 2014-2019 Plan.

### Other Projects

- **Brooklyn Bridge #6:** \$431.3 million has rolled from Fiscal 2009 to Fiscal 2010, and planned commitments have increased by \$171.2 million. Total planned commitments for this project are currently \$637.9 million.
- **Manhattan Bridge #14:** The Executive Plan includes an additional \$1.9 million in Fiscal 2009 and \$127 million in Fiscal 2010 for this project. Total planned commitments for this project are now \$337 million, reflecting the most recent cost estimate. The construction component of this project will now commence in Fiscal 2010 rather than Fiscal 2009.

- **Citywide Milling:** Funding is reduced by \$14.4 million in Fiscal 2009 but increased by \$37.6 million in Fiscal 2010 for DOT milling program - where asphalt is grinded up in preparation for highway work. The Department produces approximately 50 percent of its annual asphalt needs at its Hamilton Avenue Asphalt Plant using 40 percent reclaimed materials. The additional funding reflects current market costs and trends.
- **Bike Network:** In the Fiscal 2010 Executive Plan, \$12.5 million is added for the continued build-out of the City’s Bicycle Master Plan to create 1,800 lane mile networks of bicycle routes and car-free greenways citywide.
- **Reconstruction of the Roosevelt Avenue Bridge:** \$2.4 million has rolled from Fiscal 2009 to Fiscal 2010, and planned commitments have increased by \$12.5 million. Total planned commitments for this project now stands at \$113.9 million.

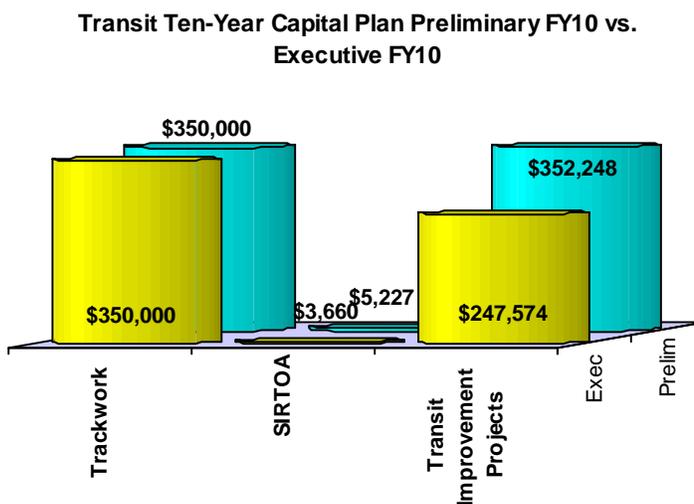
## Executive Ten-Year Capital Strategy, 2010-2019

**Ten Year Capital Strategy:** The Department of Transportation’s Fiscal 2010-2019 Executive Ten-Year Capital Strategy can be grouped into five main program areas that include bridges, highways, traffic, transit/ferries and equipment. The Executive Ten-Year Capital Strategy for Fiscal 2010-2019 provides approximately \$8.8 billion, a decrease of \$800 million when compared to the Preliminary Budget amount of \$9.6 billion, to the Department of Transportation.

DOT’s Ten-Year Capital Bridges program totals \$4.6 billion, which is 50 percent of the Department’s Ten-Year Capital Plan. The Plan includes \$794.6 million for continued reconstruction of the four East River Bridges, \$2.2 billion for the continued reconstruction of eight structures currently rated “poor” that will be committed for reconstruction by 2011 and 42 other structures rated “fair” including the St. George Terminal Ramps in Staten Island. Of the \$4.6 billion in bridge funding, \$2.8 billion or 61 percent is City-funded.

The Plan includes \$3.2 billion for the Highway Program, a decrease of \$500 million when compared to the January Plan, these funds are allocated for the rehabilitation of 2,282 linear miles (7,534 lane miles) of City streets, the installation of approximately 10 retaining walls, replacement of 39.3 million square feet of sidewalk, and pedestrian ramps at 21,700 corners citywide. Of the \$3.2 billion in highway funding, \$2.8 billion or 89 percent is City-funded.

DOT’s Ten-Year Capital Strategy for Fiscal Years 2010-2019 includes \$841.4 million for the Traffic Program, of which 38 percent is City-funds. This funding is \$135 million less than the January Plan amount of \$976 million. The funding is to be used for various traffic programs including \$257 million for signal installation and computerization, \$247.8 million for signal and streetlights associated with highway and bridge reconstruction, and \$197 million for the upgrade and installation of lampposts and



luminaries and \$51.5 million for approximately 100 million linear feet of plastic markings for traffic control.

In addition, the Ten-Year Capital Strategy for Fiscal Years 2010-2019 includes funding of \$139.7 million for ferries. It includes \$105 million for the reconstruction and replacement of ferry boats, \$15 million for the replacement of various floating equipment and \$34 million for ferry terminal and facility improvements.

Lastly, the Ten-Year Capital Plan includes \$68.1 million for the purchase of equipment for DOT. Of that amount, \$30.7 million is for data processing equipment and \$37.4 million is for automotive and other equipment needs.

## Supplemental Tables

### Executive Budget Actions

The following table summarizes changes to the Fiscal 2009 and 2010 budgets since the Preliminary Budget. The Non-City actions include State, Federal, Other Categorical, Intra-City and Capital Inter-Fund Agreement (IFA) funding changes.

Description	Fiscal 2009			Fiscal 2010		
	City	Non-City	Total	City	Non-City	Total
<b>Agency Budget as per the January Plan</b>	<b>\$477,971</b>	<b>\$336,509</b>	<b>\$814,480</b>	<b>\$471,030</b>	<b>\$231,913</b>	<b>\$702,943</b>
<b>Executive Plan Programs to Eliminate the Gap (PEGs)</b>						
Eliminate vacant High Pressure Plant Position	\$0		\$0	(\$76)		(\$76)
Eliminate Vacant Elevator Mech Position - Ferries	\$0		\$0	(\$81)		(\$81)
Ferries Pilot Overtime Savings	\$0		\$0	(\$538)		(\$538)
Congestion Mitigation Savings	(\$1,700)		(\$1,700)	(\$300)		(\$300)
Eliminate Traffic Vacancies - Boro Engineering Div	\$0		\$0	(\$1,000)		(\$1,000)
Additional Revenue - Multi Space Meters	\$0		\$0	\$852		\$852
State CHIPS Funding Switch	\$0	\$0	\$0	(\$2,173)	\$2,173	\$0
FTA Funding Switch- Ferry Maintenance	\$0	\$0	\$0	(\$1,984)	\$1,984	\$0
Traffic Mgmt Ctr - Federal Funding Switch	\$0		\$0	(\$7,125)	\$7,125	\$0
Fleet Related Expenses	(\$831)		(\$831)	(\$223)		(\$223)
<b>Total PEGs</b>	<b>(\$2,531)</b>	<b>\$0</b>	<b>(\$2,531)</b>	<b>(\$12,648)</b>	<b>\$11,282</b>	<b>(\$1,366)</b>
<b>Executive Plan New Needs</b>						
<b>Total New Needs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Executive Plan Other Adjustments</b>						
Collective Bargaining	\$1,439	\$1,120	\$2,559	\$2,786	\$1,183	\$3,969
Fringe Benefit Offset	\$0	\$0	\$0	\$278		\$278
Bridge Repair CHIPS	\$0	\$820	\$820		\$0	\$0
Traffic Control and Engineering	\$0	\$1,441	\$1,441		\$0	\$0
Ferry FY10 Night Service and Security	\$0	\$0	\$0	\$0	\$5,997	\$5,997
ARRA Federal Stimulus Funding	\$0	\$0	\$0	\$0	\$10,073	\$10,073
Downtown Brooklyn Intermodal	\$0	\$448	\$448	\$0	\$0	\$0
Safe Streets for Seniors	\$0	\$382	\$382	\$0	\$0	\$0
TMC - Additional Funds	\$0	\$1,500	\$1,500	\$0	\$0	\$0
Variable Pilot Pricing Program	\$0	\$558	\$558	\$0	\$0	\$0
Anti Icing ERB -PM Program	\$0	\$531	\$531	\$0	\$0	\$0
Broadway Junction Project	\$0	\$300	\$300	\$0	\$0	\$0
TMC - Funding for Modems	\$0	\$7,328	\$7,328	\$0	\$0	\$0
Retiming of Traffic Signals	\$0	\$258	\$258	\$0	\$0	\$0
IC Bud Mod	\$0	\$1,000	\$1,000	\$0	\$0	\$0
Programmatic Roll	(\$900)	\$0	(\$900)	\$900		\$900
Legislation to Expand Red Light Camera Program	\$0	\$0	\$0	(\$20,200)	\$0	(\$20,200)
DOT - DUMBO Historic District	(\$8)	\$0	(\$8)	\$0	\$0	\$0
Heat, Light and Power	\$2,195	\$0	\$2,195	\$10,484	\$0	\$10,484
Fuel	(\$161)	\$2	(\$159)	(\$196)	\$0	(\$196)
Gasoline	(\$5,280)	\$0	(\$5,280)	(\$8,165)		(\$8,165)
Lease Adjustment	\$0	\$0	\$0	\$1,861		\$1,861
Other Non-City FY 09 Actions	\$0	\$42	\$42	\$0	\$0	\$0
<b>Total Other Adjustments</b>	<b>(\$2,715)</b>	<b>\$15,730</b>	<b>\$13,015</b>	<b>(\$12,252)</b>	<b>\$17,253</b>	<b>\$5,001</b>
<b>Total Executive Plan Budget Changes</b>	<b>(\$5,246)</b>	<b>\$15,730</b>	<b>\$10,484</b>	<b>(\$24,900)</b>	<b>\$28,535</b>	<b>\$3,635</b>
<b>Agency Budget as per the Executive Plan</b>	<b>\$472,725</b>	<b>\$352,239</b>	<b>\$824,964</b>	<b>\$446,130</b>	<b>\$260,448</b>	<b>\$706,578</b>

## Summary of Changes Since June 2009 Plan

City Funds only, \$\$ 000's

	2009	2010	2011	2012	2013
<b>June 2009 Plan</b>	<b>\$477,687</b>	<b>\$446,829</b>	<b>\$452,654</b>	<b>\$452,505</b>	<b>\$439,209</b>
New Needs	\$3,536	\$314	\$314	\$314	\$314
Collective Bargaining	\$7,499	\$11,773	\$12,175	\$12,175	\$11,436
Other Adjustments	(\$4,158)	\$16,721	\$9,126	\$9,140	\$9,236
PEGs	(\$11,840)	(\$29,509)	(\$28,660)	(\$28,689)	(\$12,734)
<b>Exec 2010 Plan</b>	<b>\$472,724</b>	<b>\$446,128</b>	<b>\$445,609</b>	<b>\$445,445</b>	<b>\$447,461</b>

## Units of Appropriation

All funds, \$000's

U/A#	U/A Name	2009 Adopted Budget	2010 Preliminary Budget	2010 Executive Budget	Percent Change from 2009 Adoption
	Executive Admin & Plan				
001	Management	\$34,370,242	\$36,355,033	\$37,084,628	7.90%
002	Highway Operations	\$99,407,111	\$101,595,821	\$103,628,162	4.25%
003	Transit Operations	\$55,901,703	\$53,130,542	\$54,939,567	-1.72%
004	Traffic Operations	\$62,789,428	\$69,824,453	\$68,761,133	9.51%
006	Bureau of Bridges	\$58,904,472	\$61,813,384	\$62,231,581	5.65%
	<b>Total PS</b>	<b>\$311,372,956</b>	<b>\$322,719,233</b>	<b>\$326,645,071</b>	<b>4.90%</b>
007	Bureau of Bridges	\$13,775,935	\$10,068,073	\$10,239,592	-25.67%
	Executive Admin & Plan				
011	Management	\$46,324,137	\$33,098,279	\$33,723,202	-27.20%
012	Highway Operations	\$90,179,416	\$82,303,997	\$82,294,301	-8.74%
013	Transit Operations	\$36,243,719	\$32,502,231	\$38,159,394	5.29%
014	Traffic Operations	\$207,921,947	\$222,249,910	\$215,515,651	3.65%
	<b>Total OTPS</b>	<b>\$394,445,154</b>	<b>\$380,222,490</b>	<b>\$379,932,140</b>	<b>-3.68%</b>
	<b>Total Agency</b>	<b>\$705,818,110</b>	<b>\$702,941,723</b>	<b>\$706,577,211</b>	<b>0.11%</b>