Report on the Mayor’s 2017 Preliminary Budget
Mayor’s Office of Contract Services
March 23, 2016

John Russell, Unit Head
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Mayor’s Office of Contract Services Overview

The Mayor’s Office of Contract Services (MOCS) is responsible for overseeing, supporting and promoting the City’s procurement system by discharging the Mayor’s contracting responsibilities under the City Charter, Procurement Policy Board (PPB) rules and applicable local laws. MOCS establishes policies, procedures and guidelines for the implementation of PPB rules and local laws. MOCS is authorized to perform pre- and post-audit reviews and to provide all necessary determinations, approvals and certifications related to agency procurement actions. MOCS is also responsible for maintaining the City’s central contract registry.

There are three goals that guide MOCS’ efforts. First, MOCS aims to achieve the best value for the taxpayers’ dollar, high quality goods and services, with timely delivery, at fair and reasonable prices. Second, MOCS seeks responsible business partners, i.e., vendors whose records of integrity, financial capacity and successful performance justify the use of tax dollars. And third, so that the City can continue to obtain the best value from responsible partners, MOCS ensures that the contracting process delivers fair treatment to all vendors. MOCS accomplishes its mission by:

- Working with and overseeing the activities of each Agency Chief Contracting Officer (ACCO) in the development and approval of their procurement actions;
- Ensuring that the vendors the City does business with are responsible;
- Maintaining a comprehensive vendor information system known as VENDEX;
- Supporting continued outreach to the vendor community, and maintaining the Public Access Center where the general public can access public contract information;
- Conducting public hearings prior to the awarding of contracts; and
- Working in conjunction with the Financial Information Services Agency (FISA) and most Mayoral agencies, maintaining centralized, citywide bidder lists, which agencies use to solicit vendors.

This report provides a review of MOCS’ Preliminary Budget, the City’s Contract Budget for Fiscal 2017, and the Fiscal 2015 Agency Procurement Indicators Report (Procurement Report). MOCS’ budget is within the Mayor’s budget (Agency 002). In the section below, the Fiscal 2017 budget is presented in a chart which details MOCS’ Personal Services (PS) and Other Than Personal Services (OTPS) spending and its headcount. The second section discusses and provides an overview of the City’s contract budget. The third section of the report includes the key performance indicators that MOCS must track.
Fiscal 2017 Budget Overview

Table 1 - MOCS Financial Summary

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Spending</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal Services</td>
<td>$3,628</td>
<td>$9,217</td>
<td>$9,217</td>
<td>$9,338</td>
<td>$121</td>
</tr>
<tr>
<td>Other Than Personal Services</td>
<td>222</td>
<td>787</td>
<td>787</td>
<td>732</td>
<td>$(55)</td>
</tr>
<tr>
<td>Total</td>
<td>$3,850</td>
<td>$10,004</td>
<td>$10,004</td>
<td>$10,070</td>
<td>$66</td>
</tr>
</tbody>
</table>

*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.

The Fiscal 2017 Preliminary Budget for MOCS totals $10 million, including $9.3 million for Personal Services to support 143 full-time positions. Of the 143 full-time positions, 35 positions work on contracts related to capital projects and are funded through Inter-fund agreements. When compared to the Fiscal 2016 Adopted Budget, MOCS’ Fiscal 2017 Preliminary Budget increases slightly, primarily due to scheduled collective bargaining adjustments. In the Fiscal 2016 Budget, MOCS’ budgeted headcount nearly doubles as it undertakes efforts to review and overhaul citywide procurement policies and procedures. MOCS is currently working on major initiatives that include improving procurement operations at the Department of Education and providing greater access to smaller non-government organizations, including M/WBEs, seeking to contract with the City.

At the request of the Council, beginning in Fiscal 2016, OMB has assigned MOCS its own units of appropriation which provides greater budget transparency. For Fiscal 2017, MOCS’ budget accounts for approximately eight percent of the Mayoralty’s total budget of $123.2 million.

Expense Contract Budget Highlights

The New York City Charter mandates the preparation of a Contract Budget to identify expenditures for contractual services, which are defined as any technical, consultant or personal service provided to the City by means of a contract. The Contract Budget is a subset of the OTPS portion of the City’s Expense Budget and sets forth anticipated contractual spending for each agency.

Table 2 - Contract Budget Financial Summary

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract Budget</td>
<td>$11,323</td>
<td>$12,338</td>
<td>$13,246</td>
<td>$14,460</td>
<td>$13,169</td>
<td>($77)</td>
<td></td>
</tr>
<tr>
<td>Number of contracts</td>
<td>16,925</td>
<td>17,074</td>
<td>17,613</td>
<td>17,818</td>
<td>17,666</td>
<td>53</td>
<td></td>
</tr>
</tbody>
</table>

*The difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.

The Fiscal 2017 Preliminary Contract Budget totals $13.16 billion, which represents approximately 16 percent of the City’s total Budget. The Fiscal 2017 Preliminary Contract Budget proposes 17,666 contracts, slightly more than the Fiscal 2016 Adopted Contract Budget. Although total funding for the Fiscal 2017 Contract Budget remains flat when compared to the Fiscal 2016 Adopted Budget, it is expected to increase as many programs have yet to be fully
funded. The Fiscal 2017 Preliminary Contract Budget includes funding for new needs including HIV/AIDS Services, citywide IT security, and mental health services across multiple agencies. It also increases annual payments to Charter schools funded through State aid. However, it does not include Council discretionary funding, which amounted to nearly $150 million in Fiscal 2016, or full funding for other programs, most notably homeless shelters, which are evaluated on a year to year basis. Additionally, a significant portion of federal grants for contractual services has yet to be recognized for Fiscal 2017.

For Fiscal 2016, the Contract Budget increases by $1.2 billion since Adoption. The increase can be largely attributed to the recognition of federal grants in the November Financial Plan. Major programs funded through these grants include New York City Housing Authority security, housing development, and Superstorm Sandy recovery efforts.

The table below lists the 10 City agencies with the largest proposed contractual spending for Fiscal 2017. Collectively, these agencies are responsible for 89 percent of total contract expenditures for the fiscal year. Education contracts alone, not including school construction, account for 42 percent of the total contract budget. Appendix B provides comparison information on the Contract Budget by Agency and Appendix C provides information on the Contract Budget by Type.

<table>
<thead>
<tr>
<th>Agency Name</th>
<th>2017</th>
<th>Number of contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of Education</td>
<td>$5,622,376</td>
<td>5,601</td>
</tr>
<tr>
<td>Administration for Children's Services</td>
<td>1,833,769</td>
<td>1,328</td>
</tr>
<tr>
<td>Department of Homeless Services</td>
<td>869,739</td>
<td>539</td>
</tr>
<tr>
<td>Department of Health and Mental Hygiene</td>
<td>753,498</td>
<td>1,274</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>634,068</td>
<td>1,227</td>
</tr>
<tr>
<td>Department of Sanitation</td>
<td>506,475</td>
<td>181</td>
</tr>
<tr>
<td>Department of Youth and Community Development</td>
<td>456,562</td>
<td>1,154</td>
</tr>
<tr>
<td>Department of Design and Construction</td>
<td>419,805</td>
<td>130</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>308,902</td>
<td>76</td>
</tr>
<tr>
<td>Department of Information Technology and Telecommunications</td>
<td>261,941</td>
<td>147</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$11,667,136</strong></td>
<td><strong>11,657</strong></td>
</tr>
</tbody>
</table>
Procurement Indicators

According to MOCS’ Procurement Indicators report, New York City procured $13.8 billion of goods and services through more than 68,000 transactions in Fiscal 2015. These transactions resulted in direct services to New Yorkers, helped maintain the City’s infrastructure, and secured the operation of City government. MOCS tracks procurement in six major industry categories: architecture/engineering, goods, construction services, human services, professional services, and standard services.

Table 4 illustrates Fiscal 2015 citywide procurement by category. Procurement for Professional Services and Construction Services account for slightly over half of the total. Professional Services include spending for: accountants; lawyers; doctors; computer programmers; and an array of consulting services, including medical, information technology, and management consulting. Construction Services funded primarily by the Capital Budget provide for the construction, renovation, rehabilitation, repair, alteration, improvement, demolition, and excavation of physical structures, excluding the performance of routine maintenance.

<table>
<thead>
<tr>
<th>Industry</th>
<th>Fiscal 2015</th>
<th>Contract Value (In Thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architecture/Engineering</td>
<td>455</td>
<td>$394,297</td>
</tr>
<tr>
<td>Construction Services</td>
<td>11,606</td>
<td>3,293,562</td>
</tr>
<tr>
<td>Goods</td>
<td>34,453</td>
<td>1,431,751</td>
</tr>
<tr>
<td>Human Services</td>
<td>6,239</td>
<td>2,324,362</td>
</tr>
<tr>
<td>Professional Services</td>
<td>4,067</td>
<td>4,123,457</td>
</tr>
<tr>
<td>Standardized Services</td>
<td>12,039</td>
<td>2,223,093</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>68,859</strong></td>
<td><strong>$13,790,521</strong></td>
</tr>
</tbody>
</table>

Source: Fiscal 2015 Agency Procurement Indicators, MOCS

Table 5 lists the 15 largest contracts awarded in Fiscal 2015. These contracts represent different initiatives by several agencies to strengthen the City’s economy and infrastructure, maintain the cleanliness of the City, support families, and reduce the human impact on the environment. These 15 contracts are responsible for 37 percent of the City’s procurement spending in Fiscal 2015. The Department of Small Business Services awarded two contracts totaling $1.9 billion to the New York City Economic Development Corporation (NYCEDC).

NYCEDC markets, sells, and leases city-owned commercial and industrial properties; plans and prepares sites for development through infrastructure improvement; carries out capital improvements in neighborhood shopping districts and public spaces; and provides technical assistance to guide projects through the necessary public approval process. NYCEDC is also involved in property management and the development of the City’s marine terminals, wholesale and retail markets, heliports, rail yards, and industrial parks.
Table 5 - Top 15 Largest Contracts of Fiscal 2015

<table>
<thead>
<tr>
<th>Agency</th>
<th>Vendor Name</th>
<th>Purpose</th>
<th>Contract Value (in thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>SBS</td>
<td>NYC Economic Development Corp</td>
<td>Citywide Economic Development Services</td>
<td>$1,686,097</td>
</tr>
<tr>
<td>DEP</td>
<td>Kiewit-Shea Constructors, AJV</td>
<td>Delaware-Rondout Aqueduct Bypass Tunnel</td>
<td>706,606</td>
</tr>
<tr>
<td>ACS</td>
<td>YMS Management Associates, Inc</td>
<td>Payment Agent ACS Voucher Program</td>
<td>452,678</td>
</tr>
<tr>
<td>DDC</td>
<td>Sullivan Land Services, Ltd. Construction</td>
<td>Construction Services for Hurricane Sandy Related Residential Community Recovery, Staten Island</td>
<td>292,673</td>
</tr>
<tr>
<td>DDC</td>
<td>Tishman Construction Corp. of NY</td>
<td>Construction Services for Hurricane Sandy Related Residential Community Recovery, Queens</td>
<td>281,497</td>
</tr>
<tr>
<td>DDC</td>
<td>LiRo Program &amp; Construction, PC</td>
<td>Construction Services for Hurricane Sandy Related Residential Community Recovery, Brooklyn</td>
<td>275,531</td>
</tr>
<tr>
<td>DOT</td>
<td>Mill Basin Bridge Constructors, LLC</td>
<td>Reconstruction of the Mill Basin Bridge</td>
<td>263,684</td>
</tr>
<tr>
<td>SBS</td>
<td>NYC Economic Development Corp</td>
<td>Citywide Maritime Economic Development Services</td>
<td>237,524</td>
</tr>
<tr>
<td>DSNY</td>
<td>Tully Environmental Inc. ANS Environmental Co.</td>
<td>Export of Municipal Solid Waste from Queens</td>
<td>181,286</td>
</tr>
<tr>
<td>DSNY</td>
<td>Waste Management of NY, LLC</td>
<td>Export of Municipal Solid Waste from Brooklyn</td>
<td>171,615</td>
</tr>
<tr>
<td>DEP</td>
<td>Southland Renda JV</td>
<td>Schoharie Reservoir Low Level Outlet, Upstate NY</td>
<td>142,636</td>
</tr>
<tr>
<td>DSNY</td>
<td>Waste Management of NY, LLC</td>
<td>Export of Municipal Solid Waste from Brooklyn</td>
<td>128,711</td>
</tr>
<tr>
<td>DCAS</td>
<td>Wheeled Coach Industries, Inc.</td>
<td>FDNY Ambulances</td>
<td>114,657</td>
</tr>
<tr>
<td>HRA</td>
<td>FJC Security Services, Inc.</td>
<td>Task Order for Citywide Security Guards and Related Services</td>
<td>114,255</td>
</tr>
<tr>
<td>DOT</td>
<td>DeFoe Corp.</td>
<td>Reconstruction of Harlem River Drive Viaduct between 127th St and 2nd Ave</td>
<td>105,800</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td><strong>$5,155,250</strong></td>
</tr>
</tbody>
</table>

Source: Fiscal 2015 Agency Procurement Indicators, MOCS

**Minority and Women-Owned Businesses (M/WBE)**

Established by local law, the M/WBE Program aims to correct the imbalance between the quantity of M/WBE firms within the City that were ready, willing, and able to work on City contracts, and the number of City contracts actually awarded to them. Under the law, agencies are directed to set aspirational M/WBE participation goals on standardized services contracts.

As table 6 below shows, prime contracts subject to the M/WBE Program accounted for seven percent of all applicable contracts with a total value of $397 million. In Fiscal 2014, M/WBE’s comprised 6.8 percent of all applicable contracts.
Table 6 Utilization of Prime Contracts Subject to the M/WBE Program by Industry and Size - Fiscal 2015

<table>
<thead>
<tr>
<th>Industry / Size Group</th>
<th>Total M/WBE</th>
<th>Total Applicable Contracts</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Dollars in Thousands)</td>
<td>Count</td>
<td>Contract Value</td>
</tr>
<tr>
<td>Construction Services</td>
<td>3,462</td>
<td>$126,238</td>
</tr>
<tr>
<td>Goods</td>
<td>5,656</td>
<td>39,105</td>
</tr>
<tr>
<td>Professional Services</td>
<td>290</td>
<td>177,364</td>
</tr>
<tr>
<td>Standardized Services</td>
<td>1,829</td>
<td>53,875</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>11,237</strong></td>
<td><strong>$396,581</strong></td>
</tr>
<tr>
<td>≤$20K</td>
<td>10,563</td>
<td>$35,325</td>
</tr>
<tr>
<td>&gt;$20K, ≤$100K</td>
<td>544</td>
<td>29,115</td>
</tr>
<tr>
<td>&gt;$100K, ≤$1M</td>
<td>66</td>
<td>35,202</td>
</tr>
<tr>
<td>&gt;$1M, ≤$5M</td>
<td>43</td>
<td>108,186</td>
</tr>
<tr>
<td>&gt;$5M, ≤$25M</td>
<td>21</td>
<td>188,752</td>
</tr>
<tr>
<td>&gt;$25M</td>
<td>0</td>
<td>$0</td>
</tr>
</tbody>
</table>

*Source: Fiscal 2015 Agency Procurement Indicators, MOCS*

**M/WBE Bond Surety and Loan Program.** The Fiscal 2017 Preliminary Plan establishes a Bond Surety Fund, and Loan program to help M/WBEs gain City contracts. The Fiscal 2017 Preliminary Plan includes $10 million to assist certified M/WBEs with securing bonding in order to be able to bid on and take up City projects and another $10 million in predevelopment funds to enable developers to purchase land and make other necessary up-front investments.

**Contracts Cost Overruns**

Local Law 18 requires MOCS to provide a quarterly report of contracts for construction or services originally valued over $10 million with a contract modification or extension that results in a total revised maximum expenditure that exceeds the original contract maximum expenditure by twenty percent or more. Subsequent increases of ten percent or more must also be reported.

In the last two quarterly reports from the July 1, 2015 to December 31, 2015, 13 contracts with increased costs were reported. Of these 13 contracts, five contracts were administered by the Department of Design and Construction (DDC), three by Department of Information Technology and Telecommunications (DoITT), two by the Department of Environmental Protection (DEP), and one each for the Department of Transportation (DOT), Department of Small Business Services (SBS) and the Human Resources Administration (HRA). Appendix D lists contracts with modifications that exceeded their total contract value by ten percent or more during the first two quarters of Fiscal 2016.
## Appendix A: Contract Budget by Agency

### Dollars in thousand

<table>
<thead>
<tr>
<th>Agency Name</th>
<th>FY 2016 Adopted</th>
<th>FY 2016 Number of contracts</th>
<th>FY 2017 Number of contracts</th>
<th>FY 2017 Number of contracts</th>
<th>% Change *</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of Education</td>
<td>$5,437,859</td>
<td>5,550</td>
<td>$5,459,217</td>
<td>5,551</td>
<td>3.4%</td>
</tr>
<tr>
<td>Administration for Children’s Services</td>
<td>1,815,182</td>
<td>1,328</td>
<td>1,850,001</td>
<td>1,333</td>
<td>1.0%</td>
</tr>
<tr>
<td>Department of Homeless Services</td>
<td>871,349</td>
<td>539</td>
<td>1,067,762</td>
<td>538</td>
<td>(0.2%)</td>
</tr>
<tr>
<td>Dept. of Health and Mental Hygiene</td>
<td>724,053</td>
<td>1,257</td>
<td>773,462</td>
<td>1,277</td>
<td>4.1%</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>653,449</td>
<td>1,226</td>
<td>701,417</td>
<td>1,236</td>
<td>(3.0%)</td>
</tr>
<tr>
<td>Department of Sanitation</td>
<td>482,993</td>
<td>178</td>
<td>442,618</td>
<td>187</td>
<td>4.9%</td>
</tr>
<tr>
<td>Dept. of Youth and Community Devel</td>
<td>569,425</td>
<td>1,176</td>
<td>546,100</td>
<td>1,183</td>
<td>(19.8%)</td>
</tr>
<tr>
<td>Department of Design and Construction</td>
<td>437,730</td>
<td>84</td>
<td>483,083</td>
<td>105</td>
<td>(4.1%)</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>324,781</td>
<td>101</td>
<td>451,237</td>
<td>102</td>
<td>(4.9%)</td>
</tr>
<tr>
<td>Department of Info Tech and Telecomm</td>
<td>216,405</td>
<td>147</td>
<td>320,768</td>
<td>148</td>
<td>17.0%</td>
</tr>
<tr>
<td>Department for the Aging</td>
<td>263,131</td>
<td>1,394</td>
<td>271,258</td>
<td>1,394</td>
<td>(11.6%)</td>
</tr>
<tr>
<td>Department of Transportation</td>
<td>210,737</td>
<td>581</td>
<td>256,008</td>
<td>586</td>
<td>2.7%</td>
</tr>
<tr>
<td>Department of Environmental Protection</td>
<td>155,509</td>
<td>372</td>
<td>323,648</td>
<td>374</td>
<td>(12.0%)</td>
</tr>
<tr>
<td>Department of Small Business Services</td>
<td>171,223</td>
<td>68</td>
<td>303,620</td>
<td>77</td>
<td>(27.1%)</td>
</tr>
<tr>
<td>Debt Service</td>
<td>139,564</td>
<td>2</td>
<td>97,718</td>
<td>2</td>
<td>(14.6%)</td>
</tr>
<tr>
<td>Police Department</td>
<td>71,843</td>
<td>436</td>
<td>116,290</td>
<td>445</td>
<td>24.3%</td>
</tr>
<tr>
<td>Housing Preservation and Development</td>
<td>112,968</td>
<td>206</td>
<td>286,893</td>
<td>194</td>
<td>(32.7%)</td>
</tr>
<tr>
<td>Fire Department</td>
<td>81,657</td>
<td>222</td>
<td>95,714</td>
<td>237</td>
<td>(7.6%)</td>
</tr>
<tr>
<td>Department of Citywide Admin Services</td>
<td>73,499</td>
<td>158</td>
<td>81,465</td>
<td>167</td>
<td>(8.1%)</td>
</tr>
<tr>
<td>Department of Finance</td>
<td>60,227</td>
<td>64</td>
<td>67,549</td>
<td>63</td>
<td>(1.1%)</td>
</tr>
<tr>
<td>Department of Parks and Recreation</td>
<td>42,707</td>
<td>288</td>
<td>59,829</td>
<td>304</td>
<td>(4.0%)</td>
</tr>
<tr>
<td>Department of Correction</td>
<td>41,530</td>
<td>62</td>
<td>62,420</td>
<td>62</td>
<td>(6.6%)</td>
</tr>
<tr>
<td>Financial Information Services Agency</td>
<td>31,105</td>
<td>64</td>
<td>30,456</td>
<td>64</td>
<td>(0.1%)</td>
</tr>
<tr>
<td>Department of Cultural Affairs</td>
<td>48,934</td>
<td>660</td>
<td>48,747</td>
<td>658</td>
<td>(41.1%)</td>
</tr>
<tr>
<td>Law Department</td>
<td>35,923</td>
<td>428</td>
<td>43,346</td>
<td>430</td>
<td>(19.9%)</td>
</tr>
<tr>
<td>Office of the Comptroller</td>
<td>24,356</td>
<td>77</td>
<td>25,041</td>
<td>79</td>
<td>0.3%</td>
</tr>
<tr>
<td>Board of Elections</td>
<td>47,659</td>
<td>39</td>
<td>45,727</td>
<td>39</td>
<td>(50.0%)</td>
</tr>
<tr>
<td>Department of Buildings</td>
<td>23,367</td>
<td>10</td>
<td>21,732</td>
<td>9</td>
<td>(9.1%)</td>
</tr>
<tr>
<td>Department of Probation</td>
<td>19,148</td>
<td>36</td>
<td>20,259</td>
<td>36</td>
<td>(7.3%)</td>
</tr>
<tr>
<td>City University of New York</td>
<td>10,224</td>
<td>76</td>
<td>30,167</td>
<td>75</td>
<td>0.0%</td>
</tr>
<tr>
<td>Mayoralty</td>
<td>11,048</td>
<td>75</td>
<td>13,598</td>
<td>93</td>
<td>(29.8%)</td>
</tr>
<tr>
<td>All Other</td>
<td>36,103</td>
<td>709</td>
<td>62,533</td>
<td>770</td>
<td>(15.4%)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$13,245,689</td>
<td>17,613</td>
<td><strong>$14,459,682</strong></td>
<td><strong>17,818</strong></td>
<td><strong>(0.6%)</strong></td>
</tr>
</tbody>
</table>

*The percentage difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.*
## Appendix B: Contract Budget by Type

<table>
<thead>
<tr>
<th>Type / Object Code</th>
<th>2016 Adopted</th>
<th>Number of contracts</th>
<th>FY 2016</th>
<th>Number of contracts</th>
<th>FY 2017</th>
<th>Number of contracts</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pmts Contract/Corporat School</td>
<td>$2,851,528</td>
<td>1,966</td>
<td>$2,851,528</td>
<td>1,966</td>
<td>$3,099,230</td>
<td>1,966</td>
<td>8.7%</td>
</tr>
<tr>
<td>Contractual Services General</td>
<td>1,256,856</td>
<td>817</td>
<td>1,816,246</td>
<td>849</td>
<td>1,235,094</td>
<td>863</td>
<td>(1.7%)</td>
</tr>
<tr>
<td>Transportation Of Pupils</td>
<td>1,136,217</td>
<td>344</td>
<td>1,136,837</td>
<td>344</td>
<td>1,158,120</td>
<td>344</td>
<td>1.9%</td>
</tr>
<tr>
<td>Day Care Of Children</td>
<td>838,269</td>
<td>687</td>
<td>841,792</td>
<td>687</td>
<td>824,023</td>
<td>687</td>
<td>(1.7%)</td>
</tr>
<tr>
<td>Prof Serv Direct Educ Serv</td>
<td>806,400</td>
<td>1,252</td>
<td>751,000</td>
<td>1,257</td>
<td>717,822</td>
<td>1,253</td>
<td>(11.0%)</td>
</tr>
<tr>
<td>Homeless Family Services</td>
<td>591,435</td>
<td>363</td>
<td>654,467</td>
<td>365</td>
<td>582,992</td>
<td>362</td>
<td>(1.4%)</td>
</tr>
<tr>
<td>Mental Hygiene Services</td>
<td>453,260</td>
<td>472</td>
<td>467,853</td>
<td>473</td>
<td>500,082</td>
<td>472</td>
<td>10.3%</td>
</tr>
<tr>
<td>Childrens Charitable Institutn</td>
<td>450,559</td>
<td>70</td>
<td>445,037</td>
<td>71</td>
<td>452,724</td>
<td>70</td>
<td>0.5%</td>
</tr>
<tr>
<td>Education &amp; Rec For Youth Prgm</td>
<td>477,076</td>
<td>642</td>
<td>447,757</td>
<td>642</td>
<td>395,960</td>
<td>629</td>
<td>(17.0%)</td>
</tr>
<tr>
<td>Waste Disposal</td>
<td>367,827</td>
<td>31</td>
<td>355,386</td>
<td>32</td>
<td>387,426</td>
<td>32</td>
<td>5.3%</td>
</tr>
<tr>
<td>Payments To Delegate Agencies</td>
<td>439,994</td>
<td>1,949</td>
<td>477,580</td>
<td>1,949</td>
<td>360,734</td>
<td>1,916</td>
<td>(18.0%)</td>
</tr>
<tr>
<td>Homeless Individual Services</td>
<td>336,107</td>
<td>138</td>
<td>436,678</td>
<td>138</td>
<td>325,126</td>
<td>138</td>
<td>(3.3%)</td>
</tr>
<tr>
<td>Prof Serv Other</td>
<td>366,331</td>
<td>1,160</td>
<td>487,118</td>
<td>1,181</td>
<td>311,574</td>
<td>1,154</td>
<td>(14.9%)</td>
</tr>
<tr>
<td>Maint &amp; Oper Of Infrastructure</td>
<td>312,272</td>
<td>691</td>
<td>365,420</td>
<td>697</td>
<td>297,884</td>
<td>691</td>
<td>(4.6%)</td>
</tr>
<tr>
<td>Data Processing Equipment</td>
<td>249,613</td>
<td>522</td>
<td>299,678</td>
<td>530</td>
<td>282,855</td>
<td>523</td>
<td>13.3%</td>
</tr>
<tr>
<td>Aids Services</td>
<td>249,464</td>
<td>117</td>
<td>237,411</td>
<td>117</td>
<td>256,112</td>
<td>117</td>
<td>2.7%</td>
</tr>
<tr>
<td>Child Welfare Services</td>
<td>216,057</td>
<td>341</td>
<td>243,849</td>
<td>341</td>
<td>248,127</td>
<td>341</td>
<td>14.8%</td>
</tr>
<tr>
<td>Head Start</td>
<td>164,986</td>
<td>89</td>
<td>175,615</td>
<td>89</td>
<td>165,686</td>
<td>89</td>
<td>0.4%</td>
</tr>
<tr>
<td>Maint &amp; Rep General</td>
<td>153,540</td>
<td>982</td>
<td>189,807</td>
<td>985</td>
<td>153,077</td>
<td>984</td>
<td>(0.3%)</td>
</tr>
<tr>
<td>Employment Services</td>
<td>151,344</td>
<td>74</td>
<td>147,190</td>
<td>75</td>
<td>150,522</td>
<td>74</td>
<td>(0.5%)</td>
</tr>
<tr>
<td>Security Services</td>
<td>125,257</td>
<td>192</td>
<td>130,362</td>
<td>200</td>
<td>122,530</td>
<td>192</td>
<td>(2.2%)</td>
</tr>
<tr>
<td>Prof Serv Computer Services</td>
<td>124,394</td>
<td>271</td>
<td>171,922</td>
<td>287</td>
<td>120,568</td>
<td>302</td>
<td>(3.1%)</td>
</tr>
<tr>
<td>Prof Serv Legal Services</td>
<td>117,384</td>
<td>124</td>
<td>127,336</td>
<td>129</td>
<td>115,077</td>
<td>124</td>
<td>(2.0%)</td>
</tr>
<tr>
<td>Legal Aid Society</td>
<td>106,471</td>
<td>2</td>
<td>105,062</td>
<td>2</td>
<td>105,595</td>
<td>1</td>
<td>(0.8%)</td>
</tr>
<tr>
<td>Costs Assoc With Financing</td>
<td>100,710</td>
<td>10</td>
<td>86,104</td>
<td>11</td>
<td>104,303</td>
<td>10</td>
<td>3.6%</td>
</tr>
<tr>
<td>Prof Serv Curric &amp; Prof Devel</td>
<td>98,412</td>
<td>602</td>
<td>91,901</td>
<td>604</td>
<td>103,502</td>
<td>603</td>
<td>5.2%</td>
</tr>
<tr>
<td>Home Care Services</td>
<td>90,903</td>
<td>118</td>
<td>90,903</td>
<td>118</td>
<td>90,903</td>
<td>118</td>
<td>0.0%</td>
</tr>
<tr>
<td>Telecommunications Maint</td>
<td>53,277</td>
<td>272</td>
<td>63,016</td>
<td>269</td>
<td>48,578</td>
<td>274</td>
<td>(8.8%)</td>
</tr>
<tr>
<td>Payments To Counterparties</td>
<td>71,620</td>
<td>1</td>
<td>49,774</td>
<td>1</td>
<td>47,858</td>
<td>1</td>
<td>(33.2%)</td>
</tr>
<tr>
<td>Temporary Services</td>
<td>39,834</td>
<td>274</td>
<td>52,810</td>
<td>290</td>
<td>44,794</td>
<td>275</td>
<td>12.5%</td>
</tr>
<tr>
<td>Economic Development</td>
<td>85,048</td>
<td>40</td>
<td>157,762</td>
<td>40</td>
<td>37,740</td>
<td>42</td>
<td>(55.6%)</td>
</tr>
<tr>
<td>Pay To Cultural Institutions</td>
<td>54,795</td>
<td>655</td>
<td>54,541</td>
<td>654</td>
<td>34,673</td>
<td>654</td>
<td>(36.7%)</td>
</tr>
<tr>
<td>Printing Contracts</td>
<td>33,813</td>
<td>343</td>
<td>40,740</td>
<td>365</td>
<td>34,165</td>
<td>344</td>
<td>1.0%</td>
</tr>
<tr>
<td>Hospitals Contracts</td>
<td>42,070</td>
<td>6</td>
<td>43,829</td>
<td>6</td>
<td>29,932</td>
<td>6</td>
<td>(28.9%)</td>
</tr>
<tr>
<td>Type / Object Code</td>
<td>2016 Adopted Number of contracts</td>
<td>FY 2016 Number of contracts</td>
<td>FY 2017 Number of contracts</td>
<td>% Change *</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>------------------------------------</td>
<td>----------------------------------</td>
<td>----------------------------</td>
<td>----------------------------</td>
<td>------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cleaning Services</td>
<td>24,244</td>
<td>30,230</td>
<td>26,061</td>
<td>7.5%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Consultant Contracts</td>
<td>29,358</td>
<td>34,562</td>
<td>24,266</td>
<td>(17.3%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Protective Services For Adults</td>
<td>19,272</td>
<td>20,303</td>
<td>21,479</td>
<td>11.5%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prof Serv Accting &amp; Auditing</td>
<td>20,407</td>
<td>21,674</td>
<td>21,477</td>
<td>5.2%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Homemaking Services</td>
<td>24,569</td>
<td>24,569</td>
<td>18,486</td>
<td>(24.8%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Training Prgm City Employees</td>
<td>19,223</td>
<td>33,255</td>
<td>18,037</td>
<td>(6.2%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prof Serv Engineer &amp; Architect</td>
<td>14,041</td>
<td>41,519</td>
<td>17,174</td>
<td>22.3%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maint &amp; Rep Motor Veh Equip</td>
<td>13,941</td>
<td>18,668</td>
<td>13,739</td>
<td>(1.4%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment Costs</td>
<td>13,579</td>
<td>13,534</td>
<td>13,579</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation Expenditures</td>
<td>17,232</td>
<td>19,187</td>
<td>13,480</td>
<td>(21.8%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special Clinical Services</td>
<td>12,953</td>
<td>13,118</td>
<td>12,721</td>
<td>(1.8%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non Grant Charges</td>
<td>11,042</td>
<td>11,136</td>
<td>11,042</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office Equipment Maintenance</td>
<td>10,802</td>
<td>11,786</td>
<td>10,410</td>
<td>(3.6%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>In Rem Maintenance Costs</td>
<td>1,550</td>
<td>469</td>
<td>1,510</td>
<td>(2.6%)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank Charges Public Asst Acct</td>
<td>299</td>
<td>404</td>
<td>299</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bus Transp Reimbursable Prgms</td>
<td>53</td>
<td>53</td>
<td>53</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Social Services General</td>
<td>0</td>
<td>70,906</td>
<td>0</td>
<td>0.0%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$13,245,689</strong></td>
<td><strong>$14,459,682</strong></td>
<td><strong>$13,169,198</strong></td>
<td><strong>(0.6%)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*The percentage difference of Fiscal 2016 Adopted Budget compared to Fiscal 2017 Preliminary Budget.
Continuation from Previous Page
## Appendix C: Contract Cost Overruns

Reporting Period: Fiscal 2016 Quarters 1 and 2 (7/1/2015-12/31/2015)

This appendix provides information on contracts required to be reported under of Local Law 18 per the following criteria:

- Contracts registered with a maximum contract value of more than $10 million;
- Connected with the capital budget;
- Having a contract modification registered in the reporting period; and
- Current maximum contract value exceeds the last reported value by 10 percent or more.

<table>
<thead>
<tr>
<th>AGENCY</th>
<th>DESCRIPTION</th>
<th>VENDOR NAME</th>
<th>START DATE</th>
<th>END DATE</th>
<th>ORIG. END DATE</th>
<th>ORIG. VALUE</th>
<th>MAX CONTRACT AMOUNT</th>
<th>PERCENTAGE INCREASE</th>
</tr>
</thead>
<tbody>
<tr>
<td>HRA</td>
<td>VIRTUAL CLIENT SERVICES CENTER (ACCESS NYC EXPANSION) ORIGINAL AGENCY PIN: 069143100013</td>
<td>Accenture Federal Services, LLC</td>
<td>1/20/2014</td>
<td>9/15/2016</td>
<td>11/20/2015</td>
<td>$17,977,181</td>
<td>$23,179,240</td>
<td>28%</td>
</tr>
<tr>
<td>DSBS</td>
<td>FA - WCS - New York Aquarium Ocean Wonders: SHARK! 51750001</td>
<td>NYC ECONOMIC DEVELOPMENT CORP</td>
<td>3/17/2014</td>
<td>12/14/2018</td>
<td>12/14/2018</td>
<td>$65,970,000</td>
<td>$100,715,000</td>
<td>52%</td>
</tr>
<tr>
<td>DDC</td>
<td>Reconstruction of Select Bus service, Brooklyn</td>
<td>CAC INDUSTRIES INC</td>
<td>1/3/2013</td>
<td>6/26/2014</td>
<td>5/19/2014</td>
<td>$14,945,699</td>
<td>$18,082,206</td>
<td>20%</td>
</tr>
<tr>
<td>DEP</td>
<td>Structures &amp; equipment Gowanus facilities upgrade</td>
<td>NORTHEAST REMSCO CONSTRUCTION., INC.</td>
<td>9/14/2009</td>
<td>10/20/2015</td>
<td>6/30/2013</td>
<td>$116,948,969</td>
<td>$140,737,636</td>
<td>20%</td>
</tr>
<tr>
<td>DOITT</td>
<td>SOFTWARE UPGRADE</td>
<td>SOFTWARE AG USA INC</td>
<td>12/31/2010</td>
<td>12/31/2015</td>
<td>12/31/2015</td>
<td>$14,127,600</td>
<td>$19,785,513</td>
<td>10%</td>
</tr>
<tr>
<td>DDC</td>
<td>RECONSTRUCTION OF GATEWAY ESTATES AREA PHASE D</td>
<td>PERFETTO CONTRACTING CORP</td>
<td>1/6/2014</td>
<td>6/3/2016</td>
<td>10/29/2015</td>
<td>$14,973,048</td>
<td>$18,748,213</td>
<td>20%</td>
</tr>
<tr>
<td>DDC</td>
<td>Phase III reconstruction of the Museum of the City of New York</td>
<td>EW HOWELL CO LLC</td>
<td>6/4/2013</td>
<td>12/31/2015</td>
<td>7/1/2015</td>
<td>$17,543,390</td>
<td>$21,173,744</td>
<td>20%</td>
</tr>
<tr>
<td>DDC</td>
<td>THE FORUM AT QUEENS BORO HALL</td>
<td>WORTH CONSTRUCTION CO INC</td>
<td>1/5/2012</td>
<td>12/31/2015</td>
<td>12/4/2016</td>
<td>$12,171,359</td>
<td>$14,608,287</td>
<td>20%</td>
</tr>
<tr>
<td>DEP</td>
<td>Bypass Program Engineering Support, Dutchess County</td>
<td>JA UNDERGROUND</td>
<td>7/5/2021</td>
<td>7/5/2021</td>
<td>7/5/2021</td>
<td>$20,000,000</td>
<td>$25,749,694</td>
<td>28%</td>
</tr>
<tr>
<td>DOITT</td>
<td>Provision of Serv and Eqpt for Network CPE for 9-1-1 System</td>
<td>TELESECTOR RESOURCES GROUP INC, A VERIZON SERVICES GROUP</td>
<td>10/1/2013</td>
<td>6/11/2017</td>
<td>6/11/2017</td>
<td>$90,627,562</td>
<td>$127,965,517</td>
<td>41%</td>
</tr>
</tbody>
</table>