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Report on the Committees on Finance and General Welfare
on the Fiscal Year 2016 Executive Budget for the

Department of Homeless Services

May 19, 2015

Executive Budget Summary

- **Expense Budget:** The Department for Homeless Services (DHS) Fiscal 2016 Executive Budget totals $1.07 billion.
- **Expense Budget Overview:** The Fiscal 2016 Executive Budget is $121.6 million more than DHS' Fiscal 2015 Adopted Budget of $954.8 million.
    - Approximately $551.6 million, or 51 percent of DHS' Fiscal 2016 budget is City tax-levy (CTL) funding, $386.5 million, or 36 percent is from federal funding sources, and $134.5 million, or 12 percent is from State funding sources.
    - DHS' overall headcount for Fiscal 2016 is 2,307 positions. This represents an increase of 358 positions when compared to the Fiscal 2015 Adopted Budget.
- **New Needs and Other Adjustments:** The agency's Fiscal 2016 Executive Budget includes $38.4 million in new needs ($26.9 million CTL, $1.5 million State, $9.9 million federal) for the remainder of Fiscal 2015, $48.5 million in new needs in Fiscal 2016 ($28.4 million CTL, $2.7 million State, $17.4 million federal) and $11.1 million in other adjustments for Fiscal 2015.
- **Citywide Savings Program:** DHS' Fiscal 2016 Executive Budget includes $4.6 million in City tax-levy savings for Fiscal 2016 and $3 million in savings for Fiscal 2017 and the outyears.
- **Ten-Year Capital Strategy:** DHS' Ten-Year Capital Strategy for 2016-2025 totals $212 million, of which $76.8 million are City funds. The majority of the Capital Strategy funds exterior and interior improvements at family and single adult shelter facilities and technology and equipment upgrades.
- **Capital Budget**: The agency's Fiscal 2016 capital budget totals $36.6 million and is entirely City-funded. The majority of DHS' Fiscal 2016 capital budget will fund shelter improvements, as reflected in the agency's Ten-Year Capital Strategy.

DHS Overview

This report provides an overview of the Department of Homeless Services (DHS) Fiscal 2016 Executive Budget, a review of the significant new needs and changes included in the Executive Budget, a summary of the Department's Ten-Year Capital Strategy, and highlights of the Capital Commitment Plan for Fiscal 2016. Appendices 1 and 2 report the changes made to the Fiscal 2015 and Fiscal 2016 Budgets since Adoption of the Fiscal 2015 Budget. For additional information on DHS' budget and its various programs, please refer to the Fiscal 2016 Preliminary Budget Report for DHS at http://council.nyc.gov/html/budget/2016/Pre/dhs.pdf

DHS Financial Summary

	2013	2014	2015	Executive Plan		*Difference
Dollars in Thousands	**Actual**	**Actual**	**Adopted**	**2015**	**2016**	**2015 - 2016**
Spending						
Personal Services	$116,905	$118,785	$122,494	$134,139	$149,298	$26,804
Other Than Personal Services	867,361	924,497	832,339	1,027,867	927,188	94,849
TOTAL	**$984,266**	**$1,043,282**	**$954,833**	**$1,162,006**	**$1,076,486**	**$121,653**
Budget by Program Area						
Adult Shelter Administration & Support	$10,237	$9,590	$8,201	$11,578	$11,503	$3,302
Adult Shelter Intake and Placement	7,805	7,837	8,907	8,311	8,907	0
Adult Shelter Operations	309,977	326,414	318,290	354,183	315,739	(2,551)
Family Shelter Administration & Support	7,539	7,341	8,559	8,235	11,736	3,177
Family Shelter Intake and Placement	21,662	21,667	24,309	25,786	27,269	2,960
Family Shelter Operations	461,444	504,530	436,113	565,888	495,731	59,618
General Administration	77,894	69,677	61,065	79,377	90,683	29,618
Outreach, Drop-in and Reception Services	34,352	35,305	31,818	40,352	49,169	17,351
Prevention and Aftercare	31,273	35,597	32,697	42,890	40,636	7,939
Rental Assistance and Housing Placement	22,084	25,324	24,874	25,406	25,114	240
TOTAL	**$984,266**	**$1,043,282**	**$954,833**	**$1,162,006**	**$1,076,487**	**$121,653**
Funding						
City Funds	$472,031	$497,070	$468,244	$572,035	$551,610	$83,366
Other Categorical	204	14	0	3,000	3,000	3,000
State	121,357	140,617	127,917	143,199	134,547	6,630
Federal - Community Development	6,180	4,612	4,098	4,098	4,098	0
Federal - Other	383,248	398,506	353,723	437,946	382,379	28,656
Intra City	1,246	2,463	851	1,727	851	0
TOTAL	**$984,266**	**$1,043,282**	**$954,833**	**$1,162,005**	**$1,076,485**	**$121,653**
Budgeted Headcount						
Full-Time Positions	1,827	1,856	1,948	2,267	2,306	358
Full-Time Equivalent Positions	21	1	1	1	1	0
TOTAL	**1,848**	**1,857**	**1,949**	**2,268**	**2,307**	**358**

**The difference of Fiscal 2015 Adopted Budget compared to Fiscal 2016 Executive Budget.*

The City's Fiscal 2016 Executive Budget totals $78.3 billion, $3.3 billion more than the Fiscal 2015 Adopted Budget of $75 billion. City funds (City tax-levy and non-tax revenues) total $58.1 billion, compared to the Fiscal 2015 Adopted Budget amount of $56.1 billion. For the

Department of Homeless Services, the Fiscal 2016 Executive Budget totals $1.07 billion. This represents approximately 1.3 percent of the City's total budget.

DHS' Fiscal 2016 Executive Budget of $1.07 billion is $121.6 million more than its Fiscal 2015 Adopted Budget of $954.8 million. The $121.6 million increase is due to growth in the Personal Services (PS) budget of $26.8 million and in the Other Than Personal Services (OTPS) budget of $94.8 million. The majority of this increase can be attributed to the agency's large investment in the City's new homeless rental assistance program known as Living in Communities (LINC), shelter security, and mental health services in family shelters. The proposed budget is approximately $42.6 million more than DHS' Fiscal 2016 Preliminary Budget.

Since the adoption of the Fiscal 2015 Budget, several initiatives have impacted both the agency's budget and headcount for Fiscal 2015 and Fiscal 2016. For Fiscal 2015 these include $115.7 million in new needs and $168.6 million in other adjustments. For Fiscal 2016 these include $82.9 million in new needs and $86.2 million in other adjustments. Combined, the above actions reconcile the agency to its current budget of $1.16 billion for Fiscal 2015 and $1.07 billion for Fiscal 2016. (See Appendix 2 for a list of all budget actions since adoption.)

The Department's Executive Budget for Fiscal 2016 shows a $121.6 million increase from Fiscal 2015 to 2016, but an $85.5 million decrease when compared to the current Fiscal 2015 budget. Most of this decrease in funding when comparing the current Fiscal 2015 budget to the proposed Fiscal 2016 budget can be attributed to re-estimates for adult and family shelters for Fiscal 2015, but not for Fiscal 2016. For Fiscal 2015, changes introduced in the Executive Plan include $38.4 million in new needs and $11.1 million in other adjustments. For Fiscal 2016, changes include $7.6 million in savings from the Citywide Savings Program, $48.5 million in new needs, and $1.6 million in other adjustments. The agency's overall headcount shows an increase of 358 positions from Fiscal 2015 to 2016. (See Appendix 1 for a list of all Executive Budget changes.)

Below is a summary of key funding changes by program area and source when comparing DHS' Fiscal 2016 Executive Budget to its Fiscal 2015 Adopted Budget.

- **Increase in City Funds.** Approximately $551.6 million or 51 percent of DHS' Fiscal 2016 budget is City funding and compared to the Fiscal 2015 Adopted Budget, DHS' City funding increases by $83.3 million. The majority of the increase in City funding can be attributed to the newly established homeless rental assistance program known as Living in Communities (LINC), increased funding for family shelter operations to accommodate the current homeless census population, as well as increased investments in homeless prevention programs and outreach services.
- **Increased Funding for Family Shelter Operations.** To accommodate the current population of homeless families with children, DHS' Fiscal 2016 budget for family shelter operations increases by $59.6 million. DHS will use the majority of this increase for contracted provider-run family shelters.
- **Increased Funding for Outreach, Drop-In, and Reception Services.** DHS' Outreach, Drop-In, and Receptions Services increases by $17.3 million in Fiscal 2016. This increase can be attributed to increases in funding for drop-in center capacity, and safe haven and stabilization bed capacity that serve street homeless individuals.
- **Increased Funding for Prevention and Aftercare Services.** For Fiscal 2016, funding for Prevention and Aftercare Services increased by $7.9 million. This increase can be attributed

to additional investment in homeless prevention programs such as HomeBase, as well as aftercare services related to the LINC homeless rental assistance program.

New in the Executive Budget

The Fiscal 2016 Executive Budget increases the Department's budget by $121.6 million when compared to the Fiscal 2015 Adopted Budget. The Fiscal 2016 Executive Budget includes $38 million in new needs for the remainder of Fiscal 2015, of which $26.9 million is City-tax levy, $48 million in new needs for Fiscal 2016, of which, $90 million is City tax-levy, and $142.6 million in new needs in Fiscal 2017, of which $102.6 million is City tax-levy. The majority of the new needs in Fiscal 2016 funds LINC, shelter security, and mental health services in family shelters. In addition, the Fiscal 2016 Executive Budget introduces efficiencies measures to save $4.6 million in CTL in Fiscal 2016 and $3 million in CTL savings in Fiscal 2017 and the outyears.

- **Adult Shelter Security.** DHS' Fiscal 2016 Executive Budget includes $3.6 million in Fiscal 2016 and in the outyears for enhanced security at the Barrier Free Living shelter in Manhattan, the Bronx Boulevard Project Renewal men's shelter in the Bronx, and the George Daly House shelter in Manhattan. DHS will increase headcount by 77 positions and these additional resources will aid in coordinating services and minimize the interaction between high risk individuals and other shelter residents.
- **Adult Shelter Housing Specialists.** DHS' Fiscal 2016 Executive Budget includes $1 million in Fiscal 2016 for 16 housing specialists who will work in adult shelters directly operated by DHS. Housing specialists will work to transition homeless clients out of shelter and into stable housing in an effort to reduce the shelter census.
- **Shelter Maintenance and Repairs.** In an effort to improve conditions in DHS operated and provider operated shelters, the agency's Fiscal 2016 Executive Budget includes $9.8 million in Fiscal 2016 and in the outyears for shelter maintenance and repairs. This funding will address shelter conditions highlighted in a recent Department of Investigation report on shelter conditions. A copy of this report can be found at (http://www.nyc.gov/html/doi/downloads/pdf/2015/mar15/pr08dhs_31215.pdf.)
- **Mental Health Services in Family Shelters.** As part of a broader citywide initiative to improve access to mental health services, DHS' Fiscal 2016 Executive Budget includes $16.3 million, of which $5.3 million is City funding, in Fiscal 2016 and $27.2 million, of which $8.9 million is City funding, in Fiscal 2017 and in the outyears for mental health services in all contracted family shelters. Licensed social workers will provide the mental health services and a caseload ratio of 25 cases per case worker will be maintained.
- **Street Solutions.** DHS seeks to expand the number of low intensity shelter beds targeted at chronically homeless individuals by 300 to 1,100 in 2016, and by an additional 300 to 1,400 by 2018. DHS' Fiscal 2016 Executive Budget includes $6.8 million in Fiscal 2016, $9.2 million in Fiscal 2017, and $18.8 million in Fiscal 2018 and in the outyears for safe haven beds for the chronically homeless. There are an estimated 1,700 chronically street homeless individuals that DHS outreach teams are in regular contact to bring them into shelter from the street.
- **Additional Support Staff for Living in Communities (LINC).** DHS' Fiscal 2016 Executive Budget includes $1.4 million in Fiscal 2016 and the outyears for 30 additional staff to support the Living in Communities (LINC) program. Additional staff will assist in moving

clients out of shelter, accompany clients to lease signings, and provide transportation to lease signings.

- **Citywide Savings Program.** Along with the Fiscal 2016 Executive Budget, the Office of Management and Budget (OMB) released a Citywide Savings Program that outlines plans to reduce City spending by $589 million in Fiscal 2015 and $465.5 million in Fiscal 2016. To develop the program, OMB asked all agencies to identify efficiencies, alternative funding sources and programmatic changes that would yield budgetary savings without reducing service levels. DHS has proposed CTL savings totaling $4.6 million in Fiscal 2106; less than one percent of DHS' budget. DHS' savings plan is as follows:
    - **Reducing Conditional Stays for Families Efficiency.** DHS will streamline the family shelter application process by hiring additional staff. The additional staff will decrease the application processing time, which will save the agency time and resources. DHS anticipates $1.5 million in CTL savings from this efficiency in Fiscal 2016.
    - **Job Corp Contracts.** DHS will eliminate duplicative Job Corp contracts, which will result in CTL savings of $324,000 in Fiscal 2016 and in the outyears. Clients will still be eligible to participate in Job Corps and the elimination of duplicative contracts will not reduce services.
    - **Administrative Savings.** DHS will save $1.5 million in CTL in Fiscal 2016 and in the outyears by consolidating administrative functions and not filling 22 existing administrative vacancies.
    - **Reduce Food Waste at Shelters.** DHS will improve the monitoring and planning of food at shelters to reduce food waste. The agency will save $750,000 in CTL in Fiscal 2016 and in the outyears through this efficiency.
    - **IT Consultant In-Sourcing.** DHS will convert two contracted staff to full-time employees beginning in Fiscal 2016. This conversion will save the agency $413,000 in CTL in Fiscal 2016 and in the outyears.

DHS Budget Highlights

Although the Department's Fiscal 2016 Budget does not include any major decreases in funding across most of the agency's program areas, there are many significant financial plan actions across DHS reflected in the agency's overall budget. In the Fiscal 2016 Preliminary Plan, DHS added significant funding for LINC, homeless prevention services, and rental assistance programs. Below are some of the key highlights from the agency's Fiscal 2016 Preliminary Budget, State budget items, significant program area funding changes in the Fiscal 2016 Executive Budget, as well as overall agency issues and concerns.

- **Aftercare for LINC Programs.** The Fiscal 2016 Preliminary Plan included over $3 million in Fiscal 2015 and $5.6 million for Fiscal 2016 for the LINC programs, specifically aftercare for LINC II families, aftercare for LINC IV individuals and LINC support. This is an addition to the funding for LINC II case management and aftercare services included in the November Plan which totaled $900,000 in Fiscal 2015 and $6.3 million in Fiscal 2016. DHS' LINC Aftercare budget for Fiscal 2016 totals $6.3 million.
- **Rental Assistance Programs.** The Fiscal 2016 Preliminary Plan included $2 million in Fiscal 2015 and $2.7 million in Fiscal 2016 and $212,000 in Fiscal 2017 for a conditional

rental assistance program for homeless adults in shelter. In addition, the Plan included $200,000 in Fiscal 2015 for funding to assist singles at risk of homelessness in maintaining housing stability.

- **PATH Community-Based Demonstration Project.** The Fiscal 2016 Preliminary Plan included $1.6 million in Fiscal 2015 and $4.3 million in Fiscal 2016 and in the outyears to improve homeless prevention efforts at family shelter intake and included funding for 25 new staff. Efforts will be improved by focusing on communities that have been the most affected by homelessness.
- **Fiscal 2016 Preliminary Budget Response.** In April 2015, the Council released its response to the Administration's Fiscal 2016 Preliminary Budget, and called for the Fiscal 2016 Executive Budget to aligning the LINC funding in appropriate program areas. The Department of Homeless Services' (DHS) proposed Fiscal 2016 Budget included over $15 million in funding for LINC. Funding for LINC was only reflected in DHS' General Administration budget, and did not align with the purpose of this program area. The Council called upon the Administration to accurately reflect LINC funding in the appropriate program areas in DHS' budget for transparency purposes. DHS' Fiscal 2016 Executive Budget shifted aftercare funding for LINC previously in the general administration program area to the prevention and aftercare program area.
- **Investment in Homeless Services.** The State Budget capped the Office of Children and Family Services (OCFS) youth facility billings to local social service districts at a cumulative $275 million through 2018 to 2019, saving local districts approximately $425 million. New York City is required to invest its share of savings, estimated to be $220 million, in rental assistance programs such as the LINC program or other services for the homeless population. The Administration is still determining how to invest this savings and how funding will be allocated between DHS and the Human Resources Administration (HRA) both of which fund various portions of the LINC program and homeless prevention services.
- **Establish a New York City Share for Emergency Assistance to Needy Families (EAF) Expenditures.** The State Budget established a ten percent local share for New York City to support the Emergency Assistance to Needy Families (EAF) program, which provides short-term assistance in crisis situations to eligible families earning less than 200 percent of the Federal Poverty Line (FPL). In order to comply with this State policy, DHS will transfer $10 million in federal funding to City funds, which will create no impact on the agency's overall budget.
- **DHS' Response to DOI Report on the State of Shelters.** A recent Department of Investigation (DOI) report cited poor conditions at family shelters, including hundreds of health and safety violations. Violations include vermin infestations and fire-safety issues. The report found that these violations were not new, but in fact due to decades of neglect at family shelters.

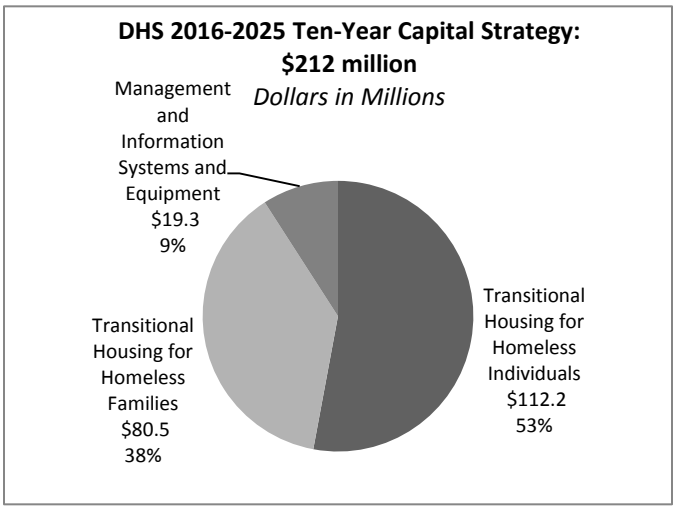
  In addition, the report found that the worst conditions are at cluster sites, which are private residential buildings with units operated by a non-profit that DHS contracts with, and where lease holding tenants also reside. Cluster sites were found to have lax security, vermin infestations, mold, locked exits, and broken fire and carbon monoxide detectors. The following highlights the actions that DHS has taken to address the violations cited in the report.

- **Shelter Repair Squad.** The Administration recently announced that it will deploy hundreds of special SWAT teams to accelerate critical repairs to homeless shelters across the City. The SWAT teams will be composed of staff from DHS, the Fire Department, the Department of Buildings, the Housing and Preservation Department, and the Department of Health. The SWAT teams will work closely with providers to fix violations in shelters within seven days of being identified, and address the backlog of repairs. For more complicated violations that cannot be remediated within seven days, capital repairs will begin within 30 days and be completed by the end of the year. Provider-run shelters that need additional assistance with repairs and maintenance of facilities will be placed in a streamlined corrective action process and will have their progress monitored by DHS. Funding for these repairs is reflected in DHS' shelter maintenance and repair new need.
- **Revising Contracts.** DHS is reviewing its contracting process with providers and incorporating language into contracts that include a clause for maintenance and repair provisions in order to prevent shelters from relapsing into disarray. In addition, contracts will explicitly outline DHS' expectations for shelter conditions in an effort to enforce accountability to ensure shelters remain up to code.
- **Submitting a Corrective-Action Plan to the State.** The Cuomo Administration recently announced it would withhold State funding for 16 City shelters that have persistent code violations. After a series of discussion between the City and the State Office for Temporary Disability Assistance (OTDA), the State will no longer withhold funding, and the City will now have to submit a correction-action plan that will address the violations at these 16 shelters by May 19, 2015.

DHS Capital Program

Ten-Year Capital Strategy

The Ten-Year Capital Strategy (the Strategy) is created every other year, as prescribed by the City's Charter, and represents the Administration's priorities for maintaining the City's core infrastructure, moving the City's infrastructure towards a state of good repair and meeting legal mandates. The Strategy is broken into unique Ten-Year Plan Categories for each City agency which describe the different types of work being done. The Strategy also plays a key role in establishing the planned capital commitments for the City's five-year Executive Capital Commitment Plan, which is a subset of this long term strategic document.



The Ten-Year Capital Strategy released by the Mayor on May 7, 2015 totals $83.8 billion (all funds) an increase of $16.1 billion or 23.8 percent from the Preliminary Ten Year Capital Strategy total of $67.7 billion. DHS' Ten-Year Capital Strategy for Fiscal 2016-2025 totals approximately $212 million.

Agency Acronym Fiscal 2016-2025 Ten-Year Capital Strategy											
Dollars in Thousands	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Shelters for Homeless Individuals	$28,805	$8,609	$8,569	$8,103	$9,164	$9,163	$9,161	$9,159	$10,750	$10,750	$112,233
Equipment	1,084	94	1,967	3,318	3,172	3,175	3,178	3,182	0	0	19,170
Shelters for Homeless Families	6,760	3,000	6,693	5,920	9,164	9,162	9,161	9,159	10,750	10,750	80,519
Purchase of Vehicles	0	82	0	0	0	0	0	0	0	0	82
Total	**$36,649**	**$11,785**	**$17,229**	**$17,341**	**$21,500**	**$21,500**	**$21,500**	**$21,500**	**$21,500**	**$21,500**	**$212,004**
Source: Office of Management and Budget (OMB) Executive Ten-Year Capital Strategy Fiscal Years 2016-2025											

The majority of DHS' Ten-Year Capital Strategy funds capital investments in shelters for homeless individuals and families. Details regarding the agency's Ten-Year Capital Strategy is provided below.

- **Transitional Housing for Homeless Individuals and Families.** The primary focus of DHS' Ten-Year Capital Strategy is the maintenance of transitional housing for homeless families and single adults. The Ten-Year Capital strategy allocates 90 percent of the total Capital Strategy to the rehabilitation of these facilities and major priorities include ensuring shelters are code compliant, fire safety, and exterior building stabilization. Major projects included in DHS' Ten-Year Capital Strategy are the construction of the Bedford-Atlantic shelter community space, bathroom upgrades at Auburn Residence, and elevator replacements at the Bellevue-30th Street intake center. DHS' Fiscal 2016 Capital Commitment is larger in Fiscal 2016 when compared to the outyears because the agency plans to remediate all major capital repairs by the end of the year.
- **Management Information Systems and Equipment.** DHS' Ten-Year Capital Strategy for Management Information Systems (MIS) and equipment includes funding to meet ongoing technology needs, including periodic upgrades of computers and network infrastructure, as well as replacement of DHS vehicles.

Capital Commitment Plan

The Fiscal 2016 Executive Budget Capital Commitment Plan includes $108 million in Fiscal 2015-2019 for the Department of Homeless Services (including City and Non-City funds). This represents less than one percent of the City's total $73.8 billion Executive Plan for Fiscal 2015-2019. DHS' Executive Commitment Plan for Fiscal 2015-2019 is relatively unchanged when compared to the Fiscal 2016 Preliminary Commitment Plan.

The majority of capital projects span multiple fiscal years, and it is, therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2014, DHS committed $21.8 million or 59.3 percent of its annual capital plan. Therefore, it is assumed that a significant portion of DHS' Fiscal 2015 Capital Plan will be rolled into Fiscal 2016, thus increasing the size of the Fiscal 2016-2019 Capital Plan as reflected in the chart below.

DHS 2015-2019 Capital Commitment Plan						
Dollars in Thousands	2015	2016	2017	2018	2019	Total
Preliminary Plan	$52,994	$15,662	$8,426	$15,729	$14,998	**$107,809**
Executive Plan	25,073	36,649	11,785	17,229	17,341	**108,077**
Change	(27,921)	20,987	3,359	1,500	2,343	**268**
Percentage Change	(53%)	134%	40%	10%	16%	**0%**

Source: OMB Fiscal 2016 Executive Capital Commitment Plan

Executive Budget Highlights

DHS' 2016 Executive Capital Commitment Plan increased by $20.9 million, or 134 percent when compared to its 2016 Preliminary Capital Commitment Plan. DHS' increased capital budget will address conditions at adult and family shelters, especially in light of the DOI report.

DHS has 55 City-owned buildings and the Department is actively assessing its capital needs. In addition, DHS' contracts with providers have provisions for maintenance requests. For significant repairs, DHS works with providers to get a sense of larger new needs, such as roof repairs, before granting capital funding for the project. When DHS does not have adequate funding to address large new needs at non-City owned shelters, it works with the provider to find alternative sources of funding to make the necessary repairs.

Major capital projects that the agency will undertake in Fiscal 2016 are highlighted below.

- **Bathroom Upgrade at Auburn Shelter.** DHS' Fiscal 2016 Capital Commitment Plan includes $9.6 million to upgrade the bathrooms at the Auburn Adult Family Shelter located in Brooklyn.
- **Bedford Atlantic Recreation Center.** DHS' Fiscal 2016 Capital Commitment Plan includes $3.7 million for the construction of a community space at the Bedford Atlantic recreation center.
- **Elevator Rehabilitation at Bellevue Shelter.** In Fiscal 2016, DHS' Capital Commitment Plan reflects $5.5 million in funding for the rehabilitation of existing elevators at the Bellevue men's shelter in Manhattan.
- **Major Repairs and Building Upgrades.** DHS' Fiscal 2016 Capital Commitment Plan includes $3.7 million for the Bedford Atlantic recreation center.
- **Repairs and Upgrades.** DHS' Fiscal 2016 Capital Commitment Plan includes $3 million for major repairs and building upgrades for shelters.

Appendix 1: DHS Fiscal 2016 Executive Budget Actions

	Fiscal 2015			Fiscal 2016		
Dollars in Thousands	City	Non-City	Total	City	Non-City	Total
DHS Budget as of the Fiscal 2016 Preliminary Plan	**$540,473**	**$571,943**	**$1,112,416**	**$518,534**	**$515,363**	**$1,033,897**
Efficiencies						
Administrative Savings	$0	$0	$0	($1,591)	$0	($1,591)
Reduce Conditional Stays for Families			0	(1,546)	(3,138)	(4,684)
Reduce Food Waste	0	0	0	(750)	0	(750)
IT Consultant In-Sourcing	0	0	0	(413)	131	(281)
Job Corps	0	0	0	(324)	0	(324)
Subtotal Efficiencies	**$0**	**$0**	**$0**	**($4,623)**	**($3,007)**	**($7,630)**
New Needs						
Adult Shelter Housing Specialists	$0	$0	$0	$1,001	$0	$1,001
Adult Shelter Re-Estimate	19,933	0	19,933	0	0	0
Adult Shelter Security	0	0	0	3,637	0	3,637
Child Safety Team	0	0	0	602	1,169	1,771
Family Shelter Intake Staffing	0	0	0	911	0	911
Family Shelter Re-Estimate	3,934	7,987	11,921	0	0	0
Flexible Funding for At-Risk Singles	200	0	200	400	0	400
Furniture for LINC Move outs	467	867	1,333	0	0	0
Homebase Media Campaign	0	0	0	1,000	0	1,000
LINC IV Aftercare	(770)	0	(770)	278	0	278
LINC Support Staff	476	0	476	1,429	0	1,429
Mental Health: Family Shelter	0	0	0	5,389	10,942	16,331
Shelter Maintenance and Repairs	910	1,690	2,600	3,740	6,110	9,850
Shelter Security	1,692	975	2,666	3,217	1,949	5,166
Street Solutions	89	0	89	6,801	0	6,801
Subtotal New Needs	**$26,930**	**$11,518**	**$38,448**	**$28,405**	**$20,171**	**$48,576**
Other Adjustments						
CSBA Collective Bargaining	$101	$0	$101	$126	$0	$126
CTL FFFS Swap for 9550	0	0	0	0	0	0
CWA L1180 Collective Bargaining	260	0	260	259	0	259
FY15IC_DHS		36	36		0	0
Heat, Light and Power	(913)	0	(913)	(2,103)	0	(2,103)
Heating Fuel	(142)	0	(142)	(258)	0	(258)
Lease Adjustment	0	0	0	619	0	619
PS TO FAMILIES GROSS UP	0	7,251	7,251		0	0
PUT UP CY15 COC BUDGET		250	250		0	0
PUT UP CY15 HMIS REVENUE		1,298	1,298		0	0
PUT UP REVENUE FY15,16,17		3,000	3,000		3,000	3,000
State Budget: Emergency Assistance to Families	5,326	(5,326)	0	10,651	(10,651)	0
Subtotal Other Adjustments	**$4,632**	**$6,509**	**$11,141**	**$9,294**	**($7,651)**	**$1,643**
TOTAL All Changes	**$31,562**	**$18,027**	**$49,590**	**$33,076**	**$9,513**	**$42,589**
DHS Budget as of the Fiscal 2016 Executive Plan	**$572,035**	**$589,970**	**$1,162,006**	**$551,610**	**$524,876**	**$1,076,486**

Appendix 2: DHS Budget Actions since Fiscal 2015 Adoption

	FY 2015			FY 2016		
Dollars in Thousands	City	Non-City	Total	City	Non-City	Total
DHS Budget as of the Fiscal 2015 Adopted Plan	**$468,244**	**$486,589**	**$954,833**	**$465,734**	**$483,503**	**$949,237**
Efficiencies						
Administrative Savings	$0	$0	$0	($1,591)	$0	($1,591)
Reduce Conditional Stays for Families			0	(1,546)	(3,138)	(4,684)
Reduce Food Waste	0	0	0	(750)	0	(750)
IT Consultant In-Sourcing	0	0	0	(413)	131	(281)
Job Corps	0	0	0	(324)	0	(324)
Subtotal Efficiencies	**$0**	**$0**	**$0**	**($4,623)**	**($3,007)**	**($7,630)**
New Needs						
Adult Shelter Re-estimate	$11,855		$11,855			-
Apartment Inspections	427		427	270		270
Family Shelter Re-estimate	23,617	24,969	48,586	-		-
Family Shelter Security	124	252	376	-		-
LINC II Case Management and Aftercare	900		900	6,300		6,300
Preventive Maintenance Team				1,483		1,483
Safe Haven and Stabilization Bed Capacity	3,385		3,385	6,759		6,759
Shelter Security	1,108		1,108	1,490		1,490
Adult Shelter Housing Specialists	500		500			-
Aftercare for LINC II Families	1,250		1,250			-
Aftercare for LINC IV Individuals	770		770	2,563		2,563
Auburn and Catherine Street Shelter Staff	347		347	833		833
Child Safety Campaign	300		300			
Conditional Rental Assistance for Singles	1,992		1,992	2,713		2,713
Drop-In Center Capacity	354		354	850		850
Family Shelter Intake Staffing	456		456			
Flexible Funding for At-Risk Singles	200		200			
Homebase Media Campaign	708		708			
LINC Support	1,026		1,026	3,079		3,079
Office of Public-Private Partnerships	123		123	369		369
PATH Community-Based Demonstration Project	1,615		1,615	4,306		4,306
Permanency Specialist	624		624	1,873		1,873
Prevention Team	114		114	342		342
Routine Site Review Inspections	303		303	1,212		1,212
Adult Shelter Housing Specialists	0	0	0	1,001	0	1,001
Adult Shelter Re-Estimate	19,933	0	19,933	0	0	0
Adult Shelter Security	0	0	0	3,637	0	3,637
Child Safety Team	0	0	0	602	1,169	1,771
Family Shelter Intake Staffing	0	0	0	911	0	911

	Fiscal 2015			Fiscal 2016		
Dollars in Thousands	**City**	**Non-City**	**Total**	**City**	**Non-City**	**Total**
Family Shelter Re-Estimate	$3,934	$7,987	$11,921	$0	$0	$0
Flexible Funding for At-Risk Singles	200	0	200	400	0	400
Furniture for LINC Move outs	467	867	1,333	0	0	0
Homebase Media Campaign	0	0	0	1,000	0	1,000
LINC IV Aftercare	(770)	0	(770)	278	0	278
LINC Support Staff	476	0	476	1,429	0	1,429
Mental Health: Family Shelter	0	0	0	5,389	10,942	16,331
Shelter Maintenance and Repairs	910	1,690	2,600	3,740	6,110	9,850
Shelter Security	1,692	975	2,666	3,217	1,949	5,166
Street Solutions	89	0	89	6,801	0	6,801
Subtotal New Needs	**$79,028**	**$36,739**	**$115,767**	**$62,847**	**$20,171**	**$83,018**
Other Adjustments						
Collective Bargaining, DC37	$1,992	$139	$2,131	$3,115	$217	$3,331
Collective Bargaining, L237	30		30	27		27
Collective Bargaining, L300	22		22	21		21
EAF/FEPS for Homebase		3,007	3,007			
LINC II Rental Assistance Program	2,916	8,206	11,121			
Member Item Reallocation	(84)		(84)			
plaNYC Energy Manager		43	43			
plaNYC ExCEL Program - DHS		248	248			
PS Adjustments	783		783	1,002		1,002
Put Up FY15 Sandy Budget		24	24			
Put Up Revenue		234	234			
Shelter Savings Adjustments	14,192	30,350	44,543	14,192	30,350	44,543
FY15 MRT/EPVA Increase		1,709	1,709			
FY15/16 MRT/EPVA Increase		1,308	1,308		1,292	1,292
Lease Adjustment	270		270			
Member Item Reallocation	10		10			
Miscellaneous Revenue		14,866	14,866			
CSBA Collective Bargaining	101	0	101	126	0	126
CTL FFFS Swap for 9550	0	0	0	0	0	0
CWA L1180 Collective Bargaining	260	0	260	259	0	259
FY15IC_DHS		36	36		0	0
Heat, Light and Power	(913)	0	(913)	(2,103)	0	(2,103)
Heating Fuel	(142)	0	(142)	(258)	0	(258)
Lease Adjustment	0	0	0	619	0	619
PS TO FAMILIES GROSS UP	0	7,251	7,251		0	0
PUT UP CY15 COC BUDGET		250	250		0	0
PUT UP CY15 HMIS REVENUE		1,298	1,298		0	0

Dollars in Thousands	Fiscal 2015			Fiscal 2016		
	City	**Non-City**	**Total**	**City**	**Non-City**	**Total**
PUT UP REVENUE FY15,16,17		$3,000	$3,000		$3,000	$3,000
State Budget: Emergency Assistance to Families	5,326	(5,326)	0	10,651	(10,651)	0
Subtotal Other Adjustments	**$24,762**	**$66,643**	**$91,405**	**$27,652**	**$24,208**	**$51,860**
TOTAL All Changes	**$103,791**	**$103,381**	**$207,172**	**$85,876**	**$41,372**	**$127,248**
DHS Budget as of the Fiscal 2016 Executive Plan	**$572,035**	**$589,970**	**$1,162,006**	**$551,610**	**$524,876**	**$1,076,486**

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