

Grade



City of New York
Parks & Recreation

Department of Parks & Recreation



PILLAR	GRADE	INDICATORS
Leadership, Strategy, and Direction	C	Leadership and Governance B
		Strategy Development C
		Strategy Implementation C
Service Delivery for New Yorkers	B	Equity B
		Access B
		Meeting Demand C
Relationships and Collaboration	B	Stakeholder Engagement B
		Institutional Engagement B
Workforce Development	B	Staff Capacity C
		Staff Development A
Digital Government	B	Strategic Approach B
		Policy Levers B
		Implementation B
		Monitoring B
Measurement, Analysis, and Knowledge Management	B	Reporting and Data Availability B
		MMR Review and Evaluation B