

THE COUNCIL OF THE CITY OF NEW YORK

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Report to the Committee on Finance and the Committee on Sanitation and Solid Waste Management on the Fiscal 2018 Executive Budget for Department of Sanitation May 12, 2017

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Executive Budget Summary

- **Expense Budget Overview.** The Department of Sanitation's (DSNY or the Department) Fiscal 2018 Executive Budget totals \$1.674 billion; nearly \$2.9 million less than DSNY's Fiscal 2017 Adopted Budget of \$1.676 billion. The personal services (PS) budget totals \$976.4 million and the other than personal services (OTPS) budget totals \$697.7 million.
 - Approximately \$1.656 billion, or 98 percent of DSNY's Fiscal 2018 Budget is City tax-levy (CTL) funding; \$11.4 million, or less than one percent is State dollars; and \$5.2 million, or less than one percent is Capital IFA.
 - DSNY's total headcount for Fiscal 2018 is 9,772 positions, consisting of 7,517 full-time uniform positions and 2,255 full-time civilian positions, for a net increase of six positions when compared to the Fiscal 2017 Adopted Budget.
- **Executive Budget Changes**
 - New needs total \$25.5 million in Fiscal 2018 and \$71.1 million in the outyears:
 - \$15.5 million for lot cleaning;
 - \$10.6 million for organics program expansion;
 - \$3.3 million for capitolly ineligible facility repairs; a new billing system; and training;
 - \$1.1 million for e-waste program expansion;
 - \$843,086 to reinstate the fall leaf collection program;
 - \$130,000 to hire a Chief Diversity Officer;
 - \$120,000 for a mobile litter patrol pilot program;
 - A reduction of \$2.7 million for a lease adjustment; and
 - A reduction of \$3.5 million for a snow budget adjustment.
 - A total reduction of \$27.2 million for other adjustments in Fiscal 2018.
 - Savings total \$36.1 million in Fiscal 2018 and \$38.4 million in the outyears:
 - \$12.3 million in savings resulting from delays in marine transfer stations becoming operational, as well as delays in the establishment of long-term waste export contracts;
 - \$9 million in savings due to lower than expected closure costs of the Fresh Kills Landfill;
 - \$9 million for landfill gas revenue; and
 - \$5.8 million in savings resulting from a personal services surplus and attrition.
- **Major Agency Issues**
 - **Bolster Transparency and Outreach in Achieving Zero Waste by 2030.** In the Preliminary Budget Response, the Council called for the Administration to include \$100,000 to increase public awareness regarding the Mayor's Office Zero Waste initiative, as well as establish a set of benchmarks leading to Zero Waste and include this in the Preliminary Mayor's Management Report. Although the Council called for

this funding and the establishment metrics, the Fiscal 2018 Executive Budget did not include them.

- **Capital Budget.** The Fiscal 2018 Executive Capital Commitment Plan includes \$2.2 billion in Fiscal 2017-2021 for DSNY. The Capital Commitment Plan largely supports garages and facilities, equipment, information technology and solid waste management.

DSNY Overview

This report presents a review of DSNY's Fiscal 2018 Executive Budget. The section below presents an overview of the Department's budget and how it has changed during the course of Fiscal 2017, followed by a review of the significant budget actions introduced in the Fiscal 2018 Executive Budget. Major issues related to the Department's budget are then discussed. Analysis and highlights of DSNY's Capital Commitment Plan for the Fiscal 2018 Executive Budget follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2017 and Fiscal 2018 Budgets since Adoption of the Fiscal 2017 Budget. For additional information on the Department's budget and its various programs, please refer to the Fiscal 2018 Preliminary Budget Report for the DSNY at:

<http://council.nyc.gov/budget/wp-content/uploads/sites/54/2017/03/827-DOS.pdf>

| DSNY Financial Summary | | | | | | |
|--|--------------------|--------------------|--------------------|-----------------------|--------------------|--------------------|
| <i>Dollars in Thousands</i> | 2015 | 2016 | 2017 | Executive Plan | | *Difference |
| | Actual | Actual | Adopted | 2017 | 2018 | 2017 - 2018 |
| Spending | | | | | | |
| Personal Services | \$886,768 | \$894,791 | \$959,614 | \$945,013 | \$976,350 | \$16,735 |
| Other Than Personal Services | 590,644 | 605,885 | 717,286 | 662,669 | 697,680 | (19,606) |
| TOTAL | \$1,477,412 | \$1,500,676 | \$1,676,900 | \$1,607,682 | \$1,674,030 | (\$2,871) |
| Budget by Program Area | | | | | | |
| Civilian Enforcement | \$4,410 | \$5,244 | \$4,324 | \$4,324 | \$4,344 | \$20 |
| Collection & Street Cleaning | 673,618 | 687,268 | 724,586 | 709,969 | 739,177 | 14,590 |
| Enforcement - General | 14,574 | 14,953 | 18,022 | 18,023 | 18,220 | 198 |
| Engineering | 8,852 | 7,598 | 7,393 | 7,796 | 7,102 | (291) |
| General Administration | 103,954 | 106,379 | 126,997 | 124,301 | 129,347 | 2,350 |
| Legal Services | 3,401 | 3,472 | 3,898 | 3,898 | 3,926 | 28 |
| Long Term Export | 3,047 | 4,919 | 3,426 | 4,677 | 3,053 | (373) |
| Public Information | 1,966 | 2,160 | 2,286 | 2,286 | 2,309 | 24 |
| Snow Removal | 116,619 | 104,403 | 88,085 | 99,777 | 84,118 | (3,967) |
| Solid Waste Transfer Stations | 8,938 | 10,072 | 19,997 | 16,330 | 22,686 | 2,690 |
| Support Operations - Motor Equipment | 91,850 | 92,934 | 96,044 | 97,716 | 92,412 | (3,632) |
| Support Operations-Building Management | 23,680 | 27,290 | 27,856 | 28,378 | 28,389 | 533 |
| Waste Disposal - General | 12,729 | 13,750 | 20,070 | 20,937 | 16,876 | (3,194) |
| Waste Disposal - Landfill Closure | 52,566 | 36,426 | 83,981 | 52,971 | 72,830 | (11,151) |
| Waste Export | 316,133 | 337,499 | 387,411 | 355,899 | 383,551 | (3,860) |
| Waste Prevention, Reuse, and Recycling | 41,075 | 46,309 | 62,524 | 60,402 | 65,688 | 3,164 |
| TOTAL | \$1,477,412 | \$1,500,676 | \$1,676,900 | \$1,607,682 | \$1,674,030 | (\$2,871) |
| Funding | | | | | | |
| City Funds | | | \$1,644,835 | \$1,577,268 | \$1,656,571 | \$11,735 |
| Other Categorical | | | 750 | 1,776 | 750 | 0 |
| Capital IFA | | | 5,294 | 4,694 | 5,330 | 36 |
| State | | | 25 | 25 | 25 | 0 |
| Federal - Community Development | | | 15,726 | 15,201 | 0 | (\$15,726) |

| <i>Dollars in Thousands</i> | 2015 | 2016 | 2017 | Executive Plan | | *Difference |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| | Actual | Actual | Adopted | 2017 | 2018 | 2017 - 2018 |
| Federal - Other | | | 0 | 1,092 | 0 | \$0 |
| Intra City | | | 10,270 | 7,626 | 11,354 | \$1,084 |
| TOTAL | \$1,477,412 | \$1,500,676 | \$1,676,900 | \$1,607,682 | \$1,674,030 | (\$2,871) |
| Budgeted Headcount | | | | | | |
| Full-Time Positions - Civilian | 2,005 | 2,104 | 2,276 | 2,250 | 2,255 | (21) |
| Full-Time Positions - Uniform | 7,381 | 7,465 | 7,490 | 7,445 | 7,517 | 27 |
| TOTAL | 9,386 | 9,569 | 9,766 | 9,695 | 9,772 | 6 |

*The difference of Fiscal 2017 Adopted Budget compared to Fiscal 2018 Executive Budget.

The City's Fiscal 2018 Executive Budget totals \$84.9 billion, which is \$2.8 billion more than the Fiscal 2017 Adopted Budget of \$82.1 billion. City funds (City tax-levy and non-tax revenues) total \$61.1 billion when compared to the Fiscal 2017 Adopted Budget amount of \$59.3 billion.

For DSNY, the Fiscal 2018 Executive Budget totals \$1.674 billion, which is a decrease of \$2.9 million, or less than one percent compared to the Fiscal 2017 Adopted Budget of \$1.676 billion. Additionally, the Department's personal services (PS) spending increased by \$16.7 million since the Fiscal 2017 Adopted Budget, while other than personal services (OTPS) spending decreased by \$19.6 million. The increase in PS spending can be attributed to \$25.5 million in new needs, which includes an overall headcount of six full-time positions in Fiscal 2018 for cleaning, collection and waste disposal services. The decrease in OTPS spending is due to other adjustments totaling \$19.6 million.

Below is a summary of key funding changes by program area and source when comparing DSNY's Fiscal 2018 Executive Budget to its Fiscal 2017 Adopted Budget.

- **Increase in City Funding.** Approximately \$1.656 billion, or 98 percent of DSNY's Fiscal 2018 budget is City tax-levy (CTL) funding. The Department's Fiscal 2018 Executive Budget reflects a \$11.7 million increase in City funds. The majority of this increase is due a funding change in funding type, from federal to City, for the Department's Neighborhood Vacant Lot Clean-Up program.
- **Increase in Full-Time Equivalent Headcount.** The Department's overall budgeted headcount increases by six full-time positions in Fiscal 2018, most of which is for cleaning, collection and waste disposal services.

New in the Executive Budget

The following are major financial plan actions for Fiscal 2018 included in the Executive Plan.

- **Lot Cleaning City Funds Backfill.** Due to the significant reduction in the number of vacant lots in the City, the staff of DSNY's Neighborhood Vacant Lot Clean-Up program will now be funded by City tax-levy, which will allow DSNY to also address other Department priorities that are not Community Block Development Grant (CDBG) eligible. The Fiscal 2018 Executive Plan includes \$15.5 million in Fiscal 2018, growing to \$15.6 million in Fiscal 2021 for the program; increases in the outyears are attributed to collective bargaining costs.
- **Organics Program.** The Fiscal 2018 Executive Plan includes \$10.6 million in Fiscal 2018 for organics program outreach and to purchase bins for program participants.
- **Maintaining Service Levels.** The Fiscal 2018 Executive Plan includes \$3.3 million in Fiscal 2018 and varying funding levels for capially ineligible repairs; the purchase of a new billing system; and operational support for the Department's Job Training Program (JTP).

- **E-Waste Program Expansion.** The Fiscal 2018 Executive Plan includes \$1.1 million in Fiscal 2018, growing to \$4.1 million in Fiscal 2021, to expand e-waste collection to districts within Queens, Brooklyn and the Bronx; this expansion is expected to run through Fiscal 2021.
- **Fall Leaf Collection Program.** The Fiscal 2018 Executive Plan includes \$843,086 in Fiscal 2018 to continue the Sunday leaf collection program in neighborhoods that are not currently being serviced by the organics program.
- **Chief Diversity Officer.** The Fiscal 2018 Executive Plan includes \$130,000 in Fiscal 2018 and in the outyears to hire a Chief Diversity Officer to oversee the Department's Minority and Women-Owned Business Enterprise (MWBE) contracting agreements.
- **Mobile Litter Patrol Expansion.** The Fiscal 2018 Executive Plan includes \$120,000 in Fiscal 2018 and in the outyears to roll out a mobile litter patrol program in Staten Island.
- **Lease Adjustment.** The Fiscal 2018 Executive Plan includes a reduction of \$2.7 million in Fiscal 2018, growing to \$7.9 million in Fiscal 2021, for a lease adjustment related to the 375 Pearl Street property, as well as the Queens 1 and Manhattan 11 garage.
- **Snow Budget Adjustment.** The City Charter requires that DSNY's snow removal budget be calculated as the spending average of the previous five fiscal years. As a result, the Fiscal 2018 Executive Plan includes a reduction of \$3.5 million in Fiscal 2018 and in the outyears for the Department's snow removal program.

DSNY Budget Issues

The following section provides issues and concerns as it pertains to DSNY's Executive Budget.

Preliminary Budget Response

- **Bolster Transparency and Outreach in Achieving Zero Waste by 2030.** In the Preliminary Budget Response, the Council called for the Administration to include \$100,000 to increase public awareness regarding the Mayor's Office Zero Waste initiative, as well as establish a set of benchmarks leading to Zero Waste and include this in the Preliminary Mayor's Management Report. Although the Council called for this funding and the establishment of metrics, the Fiscal 2018 Executive Budget did not include them.

Preliminary Budget Highlights

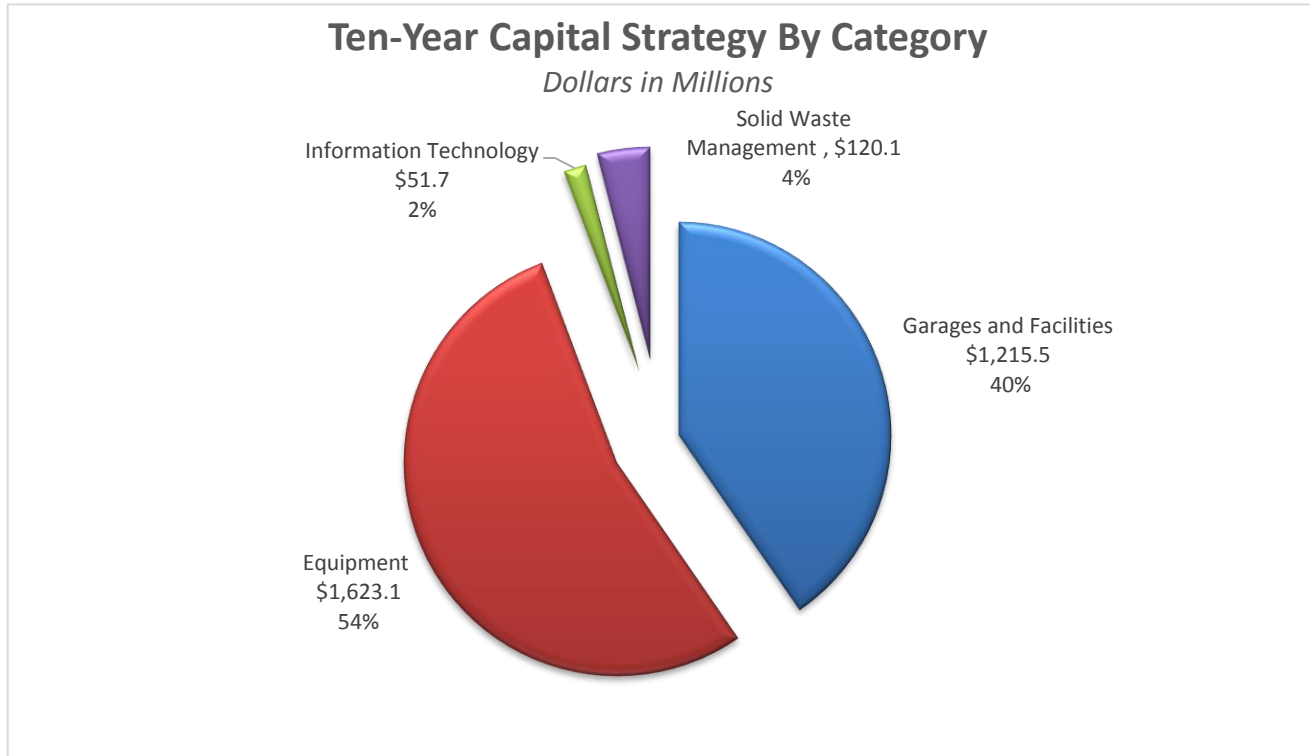
DSNY's Fiscal 2018 Executive Budget also includes changes made in the Preliminary Budget. Below are some of the key highlights from the Department's Fiscal 2018 Preliminary Budget.

- **Commercial Waste Zone Consultant.** The Fiscal 2018 Preliminary Plan included \$1.3 million in Fiscal 2018 and funding in the outyears to procure a consultant to assist with the implementation of a zone-based system for commercial waste collection.
- **Waste Export.** The Fiscal 2018 Preliminary Plan included \$5 million in Fiscal 2018, growing to \$34 million in Fiscal 2021 as DSNY will incur higher waste export costs as additional marine transfer stations come online.

DSNY's Capital Strategy and Plan

Ten-Year Capital Strategy

The City's Ten-Year Capital Strategy totals \$95.8 billion (all funds) an increase of \$6.3 billion, or 6.6 percent from the Preliminary Ten-Year Capital Strategy total of \$89.6 billion. For DSNY, the Executive Ten-Year Capital Strategy provides \$3 billion, including \$1.2 billion for garages and facilities; \$1.6 billion for equipment; \$120.1 million for solid waste management; and \$51.7 million for information technology.



The Department of Sanitation's Ten-Year Capital Strategy for Fiscal 2018-2027 totals approximately \$3 billion, all of which are City funds, and its Capital Commitment Plan totals \$2.2 billion. DSNY's capital projects are divided into four categories as illustrated by the chart below.

| Dollars in Thousands | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | Total |
|------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| Garages and Facilities | \$129,561 | \$243,988 | \$578,249 | \$172,281 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,465 | \$15,944 | \$1,215,488 |
| Equipment | 168,030 | 149,531 | 151,466 | 154,334 | 160,365 | 162,875 | 164,487 | 168,471 | 170,137 | 173,446 | 1,623,142 |
| Information Technology | 15,132 | 7,464 | 3,215 | 3,500 | 3,500 | 3,500 | 4,607 | 3,500 | 3,609 | 3,720 | 51,747 |
| Solid Waste Management | 33,072 | 3,231 | 55,222 | 1,689 | - | 5,988 | 3,849 | 6,408 | 4,070 | 6,597 | 120,126 |
| Total | \$345,795 | \$404,214 | \$788,152 | \$331,804 | \$178,865 | \$187,363 | \$187,943 | \$193,379 | \$193,281 | \$199,707 | \$3,010,503 |

Source: Office of Management and Budget (OMB) Executive Ten-Year Capital Strategy Fiscal Years 2018-2027

Details regarding the agency's Ten-Year Capital Strategy are provided below.

- **Equipment.** The Ten-Year Capital Strategy includes \$1.6 billion for equipment acquisition. To perform day-to-day and emergency operations effectively, the Department must maintain an adequate and reliable fleet of vehicles.

- **Garages and Facilities.** The Ten-Year Capital Strategy includes \$1.2 billion for construction and reconstruction of garages and other facilities. This includes \$247.6 million for construction of a new Bronx 9/10/11 Garage; \$195 million for construction of a new Manhattan 6/6A/8 Garage; \$144.4 million for construction of a new Brooklyn 3 Garage; \$142.6 million for construction of a new Queens 1 Garage; and \$126.9 million for construction of a new Staten Island 1/3 Garage.
- **Solid Waste Management.** The Ten-Year Capital Strategy includes \$120.1 million for Solid Waste Management for construction of marine transfer stations, other solid waste infrastructure, composting and related equipment.
- **Information Technology and Telecommunications.** The Ten-Year Capital Strategy includes \$51.7 million for information technology and telecommunications projects. DSNY's information technology and telecommunications infrastructure is vital to the Department's support and management functions.

Capital Commitment Plan

The Executive Capital Commitment Plan includes \$2.2 billion in Fiscal 2017-2021 for the Department of Sanitation. The Department's Executive Capital Commitment Plan increased by \$136.7 billion when compared to its Preliminary Plan, representing an increase of nearly seven percent.

Since the Office of Management and Budget (OMB) frontloads budgets for capital projects, which usually span multiple fiscal years, agencies often roll unspent capital funds into future fiscal years. In Fiscal 2016, DSNY only committed \$176.9 million or approximately 67 percent of its annual capital plan. Therefore, it is assumed that a significant portion of the DSNY's Fiscal 2017 Capital Plan will be rolled into the outyears. The Executive Capital Plan rolled some of DSNY's funding forward, an overall total change of nearly seven percent as shown in the table below.

| DSNY 2017-2021 Capital Commitment Plan | | | | | | |
|---|-----------------|-------------|-------------|----------------|-------------|--------------------|
| <i>Dollars in Thousands</i> | | | | | | |
| | 2017 | 2018 | 2019 | 2020 | 2021 | Total |
| Executive Plan | \$355,086 | \$345,795 | \$404,214 | \$788,152 | \$331,804 | \$2,225,051 |
| Preliminary Plan | 384,130 | 303,518 | 395,169 | 791,784 | 213,764 | \$2,088,365 |
| Change | (29,044) | 42,277 | 9,045 | (3,632) | 118,040 | 136,686 |
| Percentage Change | (7.56%) | 13.93% | 2.29% | (0.46%) | 55.22% | 6.55% |

Source: OMB Fiscal 2018 Executive Capital Commitment Plan

Major capital projects in the Fiscal 2018 Executive Capital Commitment Plan include:

- **Collection Truck and Equipment.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$809.5 million to replace 2,981 vehicles and major pieces of equipment, with \$186.2 million in Fiscal 2017 for the replacement of 250 collection trucks, 90 dual bin collection trucks, 89 mechanical brooms, 46 front end loaders, 32 salt spreaders, 21 container trucks, 20 front-loading collection trucks, 18 dump trucks, 10 heavy duty wreckers, 11 special alley collection trucks, 10 utility trucks, 10 e-waste pickup box trucks, 58 other vehicles of various types, 20 truck lifts, and 33 of other kinds of equipment.

- **Bronx 9/10/11 Garage.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$247.6 million for the design and construction of the garage. Due to unsafe conditions on the concrete floor, an internal order was issued to move some personnel and equipment to temporary locations.
- **Staten Island 1 and 3 Garage Construction.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$136.8 million for the design and construction of the garage.
- **Information Technology and Telecommunications.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$57.6 million for the replacement of computer equipment, software and radios.
- **East 91st Street MTS.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$46.3 million for the construction of the East 91st Street MTS in Manhattan, which commenced in Spring 2013. The Capital Plan includes \$24.9 million for the project in Fiscal 2017, of which \$8.5 million is for the design, environmental assessment and permits for the East 92nd street ramp to the East 91st Street MTS.
- **Manhattan 11 Garage.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$28 million to rehabilitate and add onto a building to relocate the garage.
- **West 59th Street MTS.** The Fiscal 2017-2021 Executive Capital Commitment Plan includes a total of \$10.7 million for construction change orders and construction management of the marine transfer station.

Appendix 1: Fiscal 2018 Budget Actions since Fiscal 2017 Adoption

| <i>Dollars in Thousands</i> | FY 2017 | | | FY 2018 | | |
|--|--------------------|-----------------|--------------------|--------------------|-----------------|--------------------|
| | City | Non-City | Total | City | Non-City | Total |
| DSNY Budget as of the Adopted 2017 Plan | \$1,644,836 | \$32,065 | \$1,676,900 | \$1,648,601 | \$33,448 | \$1,682,049 |
| New Needs - Prelim. 2018 | | | | | | |
| Commercial Waste Consultant | \$0 | \$0 | \$0 | \$1,250 | \$0 | \$1,250 |
| Waste Export | 0 | 0 | 0 | 5,000 | 0 | 5,000 |
| Subtotal, New Needs | \$0 | \$0 | \$0 | \$6,250 | \$0 | \$6,250 |
| Other Adjustments - Prelim. 2018 | | | | | | |
| 1 Qtr Revenue for Fuel | \$0 | \$5 | \$5 | \$0 | \$0 | \$0 |
| 1 Qtr Revenue CDL | 0 | 35 | 35 | 0 | 0 | 0 |
| 1 Qtr. Revenue | 0 | 134 | 134 | 0 | 0 | 0 |
| Admin Managers LL1180 Collective Bargaining | 56 | 0 | 56 | 68 | 0 | 68 |
| City Serv. Corps Transfer | (259) | 0 | (259) | (28) | 0 | (28) |
| EIS by HDR | 0 | 533 | 533 | 0 | 0 | 0 |
| Eliminate Long Term CDBG Vacancies | 0 | (526) | (526) | 0 | (490) | (490) |
| Energy Management Program | 0 | 91 | 91 | 0 | 0 | 0 |
| FY 17 ExCEL Projects | 0 | 20 | 20 | 0 | 0 | 0 |
| IC Mod w/ Sanitation | 0 | 100 | 100 | 0 | 0 | 0 |
| Funds DSNY Account | 0 | 2 | 2 | 0 | 0 | 0 |
| Installation of Sideguards | 0 | 300 | 300 | 0 | 0 | 0 |
| Job Training Program | 0 | (2,353) | (2,353) | 0 | 0 | 0 |
| Landfill Closure | (27,000) | 0 | (27,000) | (9,000) | 0 | (9,000) |
| MTS Staffing Delay | (4,009) | 0 | (4,009) | (3,305) | 0 | (3,305) |
| Member Item Reallocation | 2,070 | 0 | 2,070 | 0 | 0 | 0 |
| Municipal Plug-in | 0 | 251 | 251 | 0 | 0 | 0 |
| Pulser Purchase and Installation | 0 | 49 | 49 | 0 | 0 | 0 |
| Queens 14 Electrical Roll | 0 | 344 | 344 | 0 | 0 | 0 |
| Tractor Operators L15 Collective Bargaining | 37 | 0 | 37 | 34 | 0 | 34 |
| Vehicle Purchase Adjustment | (420) | 0 | (420) | 0 | 0 | 0 |
| Waste Export Surplus | (25,000) | 0 | (25,000) | 0 | 0 | 0 |
| Welders L 15 Collective Bargaining | 161 | 0 | 161 | 184 | 0 | 184 |
| City Council Member Item Reallocation | 96 | 0 | 96 | 0 | 0 | 0 |
| Expense Increase for Q14 Sandy | 116 | 0 | 116 | 0 | 0 | 0 |
| Street Fair Revenue - 2000 | 0 | 203 | 203 | 0 | 0 | 0 |
| Subtotal, Other Adjustments | (\$54,152) | (\$812) | (\$54,964) | (\$12,047) | (\$490) | (\$12,537) |
| TOTAL, All Changes Prelim. 2018 | (\$54,152) | (\$812) | (\$54,964) | (\$5,797) | (\$490) | (\$6,287) |
| DSNY Budget as of the Preliminary 2018 Plan | \$1,590,684 | \$31,253 | \$1,621,936 | \$1,642,804 | \$32,958 | \$1,675,762 |
| New Needs - Exec. 2017 | | | | | | |
| Chief Diversity Officer | \$0 | \$0 | \$0 | \$130 | \$0 | \$130 |
| E-Waste Program Expansion | 0 | 0 | 0 | 1,060 | 0 | 1,060 |
| Fall Leaf Collection Program | 0 | 0 | 0 | 843 | 0 | 843 |
| Leases | (3,108) | 0 | (3,108) | (2,649) | 0 | (2,649) |
| Lot Cleaning City Funds Backfill | 0 | 0 | 0 | 15,500 | 0 | 15,500 |
| Maintaining Service Levels | 318 | 0 | 318 | 3,327 | 0 | 3,327 |
| Mobile Litter Patrol Expansion | 0 | 0 | 0 | 120 | 0 | 120 |
| Organics Program | 0 | 0 | 0 | 10,579 | 0 | 10,579 |
| Snow Budget Adjustment | 11,690 | 0 | 11,690 | (3,458) | 0 | (3,458) |
| Subtotal, New Needs | \$8,900 | \$0 | \$8,900 | \$25,452 | \$0 | \$25,452 |
| Other Adjustments - Exec. 2018 | | | | | | |
| 2nd Qtr. Revenue | \$0 | \$117 | \$117 | \$0 | \$0 | \$0 |
| City Council Member Items | 348 | 0 | 348 | 0 | 0 | 0 |
| City Service Corps Transfer | 18 | 0 | 18 | 8 | 0 | 8 |
| Citywide Fleet Reduction - Agency Allocation | 0 | 0 | 0 | (793) | 0 | (793) |
| Excel Supplemental Agreement | 0 | 115 | 115 | 0 | 0 | 0 |
| Extra Sandy Greeley & Hansen | 0 | 30 | 30 | 0 | 0 | 0 |
| Field Support Staff | 0 | 0 | 0 | (784) | 0 | (784) |

| <i>Dollars in Thousands</i> | FY 2017 | | | FY 2018 | | |
|---|--------------------|-----------------|--------------------|--------------------|-------------------|--------------------|
| | City | Non-City | Total | City | Non-City | Total |
| Fuel - Sanitation | \$0 | (\$425) | (\$425) | \$0 | \$0 | \$0 |
| Green City Force Transfer | (85) | 0 | (85) | 0 | 0 | 0 |
| Heat, light and power | (3,679) | 0 | (3,679) | (1,984) | 0 | (1,984) |
| Heating Fuel | (242) | 0 | (242) | 275 | 0 | 275 |
| IFA PS Surplus | 0 | (600) | (600) | 0 | 0 | 0 |
| Installation of Sideguards | 0 | 157 | 157 | 0 | 0 | 0 |
| Job Training Program | 0 | (700) | (700) | 0 | 0 | 0 |
| Laborers Collective Bargaining | 76 | 0 | 76 | 78 | 0 | 78 |
| Landfill Closure | (3,000) | 0 | (3,000) | 0 | 0 | 0 |
| Lease Adjustment | 0 | 0 | 0 | 1,133 | 0 | 1,133 |
| Lot Cleaning CDBG Takedown | 0 | 0 | 0 | 0 | (15,500) | (15,500) |
| Motor Fuel | 2,864 | 0 | 2,864 | 4,533 | 0 | 4,533 |
| Muni Plug | 0 | 350 | 350 | 0 | 0 | 0 |
| Organics Processing | (3,500) | 0 | (3,500) | 0 | 0 | 0 |
| Overtime Waivers - Agency Allocation | 0 | 0 | 0 | (141) | 0 | (141) |
| PS Surplus | (14,000) | 0 | (14,000) | (5,000) | 0 | (5,000) |
| Skill Trades - OT | 0 | 0 | 0 | (11) | 0 | (11) |
| Waste Export | (1,000) | 0 | (1,000) | (9,000) | 0 | (9,000) |
| Subtotal, Other Adjustments | (\$21,200) | (\$956) | (\$23,156) | (\$11,686) | (\$15,500) | (\$27,186) |
| TOTAL, All Changes - Exec. 2018 | (\$12,300) | (\$956) | (\$14,256) | \$13,766 | (\$15,500) | (\$1,734) |
| DSNY Budget as of the Fiscal 2018 Executive Plan | \$1,578,384 | \$30,297 | \$1,607,682 | \$1,656,570 | \$17,458 | \$1,674,030 |