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**Report to the Committee on Finance and the Committee on
Cultural Affairs, Libraries, International Intergroup Relations
on the Fiscal 2018 Executive Budget for
Libraries
May 19, 2017**

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Executive Budget Summary

Expense Budget Overview. The Libraries' budget for Fiscal 2018 totals \$365.9 million, \$791,000 less than the Fiscal 2017 Adopted Budget of \$365.1 million.

- **Executive Budget Changes:**

- A reduction of \$201,000 for lower than expected energy costs.

- **Major Issue.** The Fiscal 2018 Executive Budget does not include the additional \$34 million in expense funding and the additional \$120 million in capital funding as recommended by the Council in its Preliminary Budget Response.

- In Fiscal 2016, the City Council invested \$21 million and the Administration invested an additional \$22 million, for a total of approximately \$43 million into the three Library systems to increase access to libraries and ensure 6-day service in every public library across the City. In the Fiscal 2017 Budget this additional funding was baselined. Since then, the Library systems have identified \$34 million in additional needs to provide 7-day service for all communities. Currently only 15 branches have 7-day service. Increasing library funding by \$34 million would have extended 7-day services to 53 branches. The Brooklyn Public Library would have 16 branches open 7-day service (currently 5), New York Public Library would have a total of 23 branches (currently 8) and Queens Library would have 14 branches (currently 2). The proposed increase would allow one-third of the library branches to remain open all week.
- The Council urged the Mayor in the Preliminary Budget Response to add \$120 million to the capital budget of the Library Systems in Fiscal 2018 to address capital challenges, as well as establish an annual funding level that will solve the most pressing problems and move away from a "piecemeal" approach to addressing deficiencies. Maintaining aging infrastructure has been a continuous challenge for the library systems. Most branches are heavily used but were not constructed to accommodate the traffic that has come about due to growth in the demand for services. The Council urged the Mayor to add an additional \$40 million for each system in Fiscal 2018, for a total of \$120 million to meet critical maintenance needs, as well as look to increase funding to libraries in its Ten-Year Capital Plan to ensure long-term sustainability.

- **Capital Budget.** The Executive 2018 Capital Commitment Plan includes \$976.4 million in Fiscal 2017-2021 for the Library systems; the Executive Commitment Plan for Fiscal 2017-2021 is four percent greater than the \$939 million scheduled in the Preliminary Commitment Plan, an increase of \$37.4 million.

- **Ten-Year Capital Strategy.** The Executive Ten-Year Capital Strategy for the Library Systems totals approximately \$604.2 million, which is \$44.9 million greater than the Preliminary Ten-Year Capital Strategy of \$559.3 million. Nearly all the funding has been allocated for essential reconstruction of facilities. The library systems will do comprehensive renovations of branches deemed in most critical need.

Libraries Overview

Library services are provided through three independent systems: the Brooklyn Public Library (BPL), the New York Public Library (NYPL), and the Queens Borough Public Library (QBPL). These systems operate 214 local library branches throughout the City and four research library centers in Manhattan. The libraries offer free and open access to books, periodicals, electronic resources and non-print materials. A number of public services are also provided such as: reference and career services; Internet access; and educational, cultural and recreational programming for adults, young adults and children. The libraries' collections include 377 electronic databases and more than 65 million books, periodicals and other circulating and reference items. The City provides for both direct operating support and energy costs in all facilities.

This report presents a review of Libraries' Fiscal 2017 Executive Budget. The section below presents an overview of the budget and how it has changed during the course of Fiscal 2016, followed by a review of the significant budget actions introduced in the Fiscal 2017 Executive Budget. Major issues related to the Libraries' budget are then discussed. Analysis and highlights of the Libraries' Capital Commitment Plan for the Fiscal 2017 Executive Budget follows the discussion of the expense budget. Appendix 1 reports the changes made to the Fiscal 2016 and Fiscal 2017 Budgets since Adoption of the Fiscal 2016 Budget. For additional information on the Libraries' budget and its various programs, please refer to the Fiscal 2017 Preliminary Budget Report for the Libraries at:

<http://council.nyc.gov/budget/wp-content/uploads/sites/54/2017/03/035-039-Libraries.pdf>

Libraries Financial Summary						
<i>Dollars in Thousands</i>	2015	2016	2017	Executive Plan		*Difference
	Actual	Actual	Adopted	2017	2018	2017 - 2018
Spending						
Other Than Personal Services	\$326,332	\$364,266	\$365,104	\$370,167	\$365,895	\$791
TOTAL	\$326,332	\$364,266	\$365,104	\$370,167	\$365,895	\$791
Budget by Program Area						
Research Libraries	\$24,266	\$26,737	\$27,463	\$27,485	\$27,612	\$149
NYPL	120,179	133,792	135,072	136,470	135,512	440
BPL	91,560	102,041	100,366	102,194	100,694	329
QBPL	90,327	101,696	102,204	104,018	102,077	(127)
TOTAL	\$326,332	\$364,266	\$365,104	\$370,167	\$365,895	\$791
Funding						
City Funds			\$365,104	\$366,209	\$365,895	\$791
Intra City			0	3,958	0	0
TOTAL	\$326,332	\$364,266	\$365,104	\$370,167	\$365,895	\$791

*The difference of Fiscal 2017 Adopted Budget compared to Fiscal 2018 Executive Budget.

The City's Fiscal 2018 Executive Budget totals \$84.9 billion, \$2.8 billion more than the Fiscal 2017 Adopted Budget of \$82.1 billion. For Libraries, the Fiscal 2018 Executive Budget totals \$365.9 million (including City and non-City funds) or less than one percent of the City's Fiscal 2018 Executive Budget. This represents an increase of \$791,000 million over the Fiscal 2017 Adopted Budget of \$365.1 million.

Since the Fiscal 2017 Adopted Budget, several actions have impacted the Libraries' budgets for Fiscal both 2017 as well as Fiscal 2018. For Fiscal 2017, this include \$5.1 million in "other adjustments", which include actions as re-estimates, to existing items. In Fiscal 2018 these changes include a reduction of \$201,000 due to other adjustments. Combined, the above actions

bring Libraries' current total budget to \$370.1 million for Fiscal 2017 and \$365.9 million for Fiscal 2018. (See Appendix 1 for a list of all budget actions since adoption.)

Highlights of Changes between the Executive 2018 and Adopted 2017 Budgets

- An additional \$1.4 million was included in the Fiscal 2017 Budget for all three library systems for an intra-city contract with New York City's Department of Information Technology and Telecommunications (DOITT) to provide New York City communities with improved broadband access and technology instruction geared toward economic recovery, workforce development, digital literacy, and youth educational enrichment opportunities. Participation in this initiative has enabled libraries to support and sustain a longstanding mission to bridge the digital divide in New York City by providing free or low-cost technology access in recreation centers.
- An additional \$525,000 was included in the budget of NYPL in Fiscal 2017 for the adult literacy initiative. The New York Public Library's Adult Learning Centers help adults who have difficulties reading and writing improve their communication skills.
- An additional of \$350,000 was included in the budget of BPL and \$525,000 in the budget of QBPL in Fiscal 2017 for the Young Adult Literacy Program. Young Adult Learning Centers help young adults who have difficulties reading and writing improve their communication skills. Funds are used to provide classes and support for pre-high school equivalency basic skills (reading, writing, math) to targeted disconnected youth in Brooklyn. This program relies on full- time and part-time staff to coordinate programs, collect data, and disseminate required reporting. The Centers are welcoming neighborhood settings that help new readers and writers become comfortable with library services. All services are free for students registered in the program.
- An additional \$191,987 was included in the combined budget of the three systems in Fiscal 2017 for the Adult Literacy Bridge Realignment Program to implement the Bridge job training component of the young adult literacy program. The additional funding is being used to finance a career placement specialist, as well as cover other staffing costs related to administering the Bridge program.
- An additional \$171,250 was included in the budget of BPL and \$369,000 in the budget of QBPL in Fiscal 2017 for intra-city agreements with the Department of Citywide Administrative Services (DCAS) for the Expense for Conservation and Efficiency Leadership program (EXCEL), a program that uses PlaNYC expense funding for energy conservation initiatives such as LED lighting upgrades, development of HVAC design standards and cooling system designs.
- An additional \$95,000 was included in the budget of BPL in Fiscal 2017 for an energy manager position who has the overall responsibility for the development and management of BPL's energy management program which is a citywide effort to achieve energy and greenhouse gas emissions reduction goals.

New in the Executive Budget

There are no new needs and only minor adjustments in the Executive Plan. They include:

- An increase of \$21,000 in Fiscal 2017 and a decrease of \$201,000 in Fiscal 2018 for all the three library systems combined reflecting citywide trends in energy costs and usage in the Fiscal 2018 Executive Plan,
- An increase of \$355,000 in Fiscal 2017 for all three library systems for an intra-city contract with New York City's Department of Information Technology and Telecommunications (DOITT) to provide New York City communities with improved broadband access and technology instruction geared toward economic recovery, workforce development, digital literacy, and youth educational enrichment opportunities; participation in this initiative has enabled libraries to support and sustain a longstanding mission to bridge the digital divide in New York City by providing free or low-cost technology access in recreation centers; and
- An increase of \$307,000 in Fiscal 2017 for BPL for an intra-city agreement with the Department of Citywide Administrative Services (DCAS) for the Expense for the Conservation and Efficiency Leadership program (EXCEL), a program that uses PlaNYC expense funding for energy conservation initiatives such as LED lighting upgrades, development of HVAC design standards and cooling system designs.

Libraries Capital Strategy and Plan

Ten-Year Capital Strategy

The Ten-Year Capital Strategy (the Strategy) is created every other year, as prescribed by the City's Charter, and represents the Administration's priorities for maintaining the City's core infrastructure, moving the City's infrastructure towards a state of good repair and meeting legal mandates. The Strategy is broken out into unique Ten-Year Plan Categories for each City agency which describe the different types of work being done. The Strategy also plays a key role in establishing the planned capital commitments for the City's four-year Executive Capital Commitment Plan, which is a subset of this long term strategic document.

The Ten-Year Capital Strategy released by the Mayor totals \$95.8 billion which is an increase of \$6.2 billion or seven percent from the Preliminary Ten-Year Capital Strategy total of \$89.6 billion. The Libraries' Ten-Year Capital Strategy for Fiscal 2018-2027 totals approximately \$604.2 million, which is an increase of \$44.9 million when compared to the Preliminary Ten-Year Capital Strategy which totaled \$559.3 million. Of the \$44.9 million increase, a majority of the new funding is for reconstruction of facilities for the library systems.

The Libraries' capital projects are divided into seven categories as illustrated by the chart above. Each of these categories and their budgets are discussed below.

Libraries Fiscal 2018-2027 Preliminary Ten-Year Capital Strategy											
<i>Dollars in Thousands</i>	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
New York Research Library											
Expansion and Construction	\$168	\$0	\$221	\$0	\$0	\$221	\$221	\$221	\$0	\$0	\$1,052
Essential Reconstruction of Facilities	46	221	0	221	221	0	0	0	228	235	1,172
Subtotal New York Research Library	\$214	\$221	\$221	\$221	\$221	\$221	\$221	\$221	\$228	\$235	\$2,224
Brooklyn Public Library											
Essential Reconstruction of Facility	\$65,090	\$44,375	\$24,685	\$15,684	\$15,698	\$712	\$735	\$760	\$784	\$808	\$169,331
Reconst. Necessary to Maintain Facility	2,401	6,953	0	0	0	0	0	0	0	0	9,354
Subtotal Brooklyn Public Library	\$67,491	\$51,328	\$24,685	\$15,684	\$15,698	\$712	\$735	\$760	\$784	\$808	\$178,685
New York Public Library											
Access for the Handicapped	\$850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850
Expansion and Construction	10,524	0	0	0	0	0	0	0	0	0	10,524
Improvements to Existing Facilities	11,214	0	0	0	0	0	0	0	0	0	11,214
Essential Reconstruction of Facilities	176,849	20,862	20,878	15,895	15,913	931	962	993	1,024	1,056	255,363
Reconst. Necessary to Maintain Facility	600	0	0	0	0	0	0	0	0	0	\$600
Subtotal New York Public Library	\$200,037	\$20,862	\$20,878	\$15,895	\$15,913	\$931	\$962	\$993	\$1,024	\$1,056	\$278,551
Queens Public Library											
Replacement Branches	\$25,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,950
Essential Reconstruction of Facilities	24,186	20,690	20,579	15,717	15,731	746	771	796	821	846	100,883
Reconst. Necessary to Maintain Facility	15,139	500	125	0	0	0	0	0	0	0	15,764
Support Services Improvements	2,155	0	0	0	0	0	0	0	0	0	2,155
Subtotal Queens Public Library	\$67,430	\$21,190	\$20,704	\$15,717	\$15,731	\$746	\$771	\$796	\$821	\$846	\$144,752
Total	\$335,172	\$93,601	\$66,488	\$47,517	\$47,563	\$2,610	\$2,689	\$2,770	\$2,857	\$2,945	\$604,212

Source: Office of Management and Budget (OMB) Executive Ten-Year Capital Strategy Fiscal Years 2018-2027

Brooklyn Public Library (BPL)

The Executive Ten-Year Capital budget for BPL is \$178.7 million, the majority of which (\$169.3 million) is for essential reconstruction of facilities and the remaining \$9.4 million is for reconstruction necessary to maintain facilities. Of the \$178.7 million, \$98.0 million is allocated for the comprehensive renovation five libraries designated as most critical by BPL. \$5.4 million is allocated for various upgrades at the Arlington branch. The remainder of the funding will provide for public service enhancements, cyclical replacements of building components such as roofs, HVAC and boilers, and American Disabilities Act (ADA) compliance.

New York Public Library (NYPL) and Research Libraries

The Executive Ten-Year Capital budget for NYPL and Research is \$280.8 million, \$256.5 million of which is for essential reconstruction of facilities, \$11.6 million is for the expansion and construction of facilities, \$11.2 million is for improvements to existing facilities, \$600,000 for reconstruction necessary to maintain facilities and \$900,000 is for increasing access for the handicapped. Of the \$280.8 million, \$133.3 million is allocated to the Midtown Campus Project for complete renovation of the Mid-Manhattan Library and related upgrades to the Stephen A. Schwarzman Building. In addition, \$90.0 million is allocated for the comprehensive renovation of branches and is distributed among five libraries (125th Street, Fort Washington, Hunt's Point, Melrose, and Port Richmond) designated as most critical by NYPL. Additional funding for other branches focuses on maintaining and upgrading facilities, including roof, window, and door replacements, and Americans with Disabilities Act (ADA) compliance.

Queens Borough Public Library (QBPL)

The Executive Ten-Year Capital budget for QBPL is \$144.9 million, \$100.9 million of which is for essential reconstruction of facilities, \$26 million is for the replacement of branches, \$15.8 million

is for reconstruction necessary to maintain facilities, and \$2.2 million is for support services improvements. Funding is provided for renovations and rehabilitations, systems upgrades, and cyclical replacements of building components such as roofs, windows, and doors. elevator repairs, emergency and safety systems update, heating, ventilation, and air conditioning (HVAC) replacement and bathroom repairs.

Capital Commitment Plan

The Fiscal 2018 Executive Capital Commitment Plan includes \$976.4 million in Fiscal 2017-2021 for the Libraries (including City and Non-City funds). This represents approximately 1.3 percent of the City's total \$78.1 billion Executive Plan for Fiscal 2017-2021. The Libraries' Executive Commitment Plan for Fiscal 2017-2021 is four percent greater than the \$939 million scheduled in the Preliminary Commitment Plan, an increase of \$37.4 million. \$30 million of this increase was generated by the sale of development proceeds in Brooklyn Heights which will go to support branch projects throughout Brooklyn.

The majority of the capital projects span multiple fiscal years and it is therefore common practice for an agency to roll unspent capital funds into future fiscal years. In Fiscal 2016, the Library system committed \$28.7 million or 7.1 percent of its annual capital plan of \$407 million. Therefore, it is assumed that a significant portion of the Libraries' Fiscal 2017 Capital Plan will be rolled into Fiscal 2018, thus increasing the size of the Fiscal 2018-2021 Capital Plan.

Libraries 2017-2021 Capital Commitment Plan						
<i>Dollars in Thousands</i>						
	2017	2018	2019	2020	2021	Total
Executive Plan	\$433,584	\$335,172	\$93,601	\$66,488	\$47,517	\$976,362
Preliminary Plan	441,085	312,309	71,601	66,488	47,517	939,000
Change	(7,501)	22,863	22,000	0	0	37,362
Percentage Change	(2%)	7%	31%	0%	0%	4%

Source: OMB Fiscal 2018 Executive Capital Commitment Plan

Executive Capital Budget Highlights

Major changes and highlights in the Libraries' Executive Capital Plan for Fiscal 2017-2021 are below.

New York Public Library. There is \$400.2 million (including City and non-city) in the Fiscal 2017-2021 Executive Capital Plan for the NYPL branches.

Highlighted projects include work on the system's Mid-Manhattan Library at \$150.7 million (City funds). The project scope includes the upgrade and replacement of all building systems, vertical transportation, required conveyor systems, reconfiguration of all floors to incorporate required programmatic elements, full accessibility, new finishes, flooring, lighting, wayfinding, IT/AV infrastructure and equipment, roof, building envelope and windows as needed. This project will create one of the largest adult education centers in Manhattan to directly address the needs of immigrant and low-income communities and feature a world class business library for entrepreneurs and small business owners through the consolidation of collections and integration of functions from the Science, Industry and Business Library. It will improve user experience through a repurposing of underutilized space for multiple uses that include circulating collections, reading, studying, programs, events, exhibits, café space and retail. The renovated space will be fully accessible.

Other projects of note include the Westchester Square branch construction for \$16.3 million (City funds). Funding will finance construction of a new two-story branch library located on a corner site at the Westchester Square Plaza in the Bronx. The 12,000 square foot facility will include spaces for adults, teens and children with full ADA accessibility. Funding includes site acquisition and the demolition of existing buildings. The ULURP process, which is a necessary step to acquiring the land, was completed in November 2016. The design is scheduled to be completed in Summer 2017.

The Plan includes \$10.2 million (City funds) for site selection and new branch construction of the Charleston Branch Library in Staten Island. This new one-story structure will be approximately 10,000 square feet, and will be located just west of Bricktown Centre in an 11-acre site being developed as part of the Charleston mixed-use development. This branch will provide library services to Charleston and neighboring Rossville communities.

Other major capital projects include: the 125th Street Branch renovation; the Fort Washington Branch renovation; the Hunts Point Branch renovation; the Port Richmond Branch; and the Melrose Branch renovation, at a cost of \$20 million each. The scope of work for these projects includes the renovation of the interiors and exteriors of the buildings in order to provide facilities that align with the programmatic goals and missions of NYPL. Funding will be used for the replacement of all building systems, vertical transportation, restrooms, AV and IT infrastructure, upgrades to the building envelop, new finishes and initial outfitting of the facility.

Queens Borough Public Library. There is \$292.5 million (including City and non-city) in the Fiscal 2017-2021 Executive Capital Plan for QBPL. About \$125 million has been budgeted in the out-years (Fiscal 2018-2021) based on the Library's Ten-Year Capital Strategy. Highlighted projects include construction work for the Far Rockaway branch facilities replacement at \$26.8 million. This project is completing the design phase and construction is anticipated to start in the Autumn of 2017. Complete renovation of the Central Library is underway and completion is anticipated in the Summer of 2018. A total of \$14.9 million of city funding has been allocated for this project. The Rego Park branch has \$12 million allocated to facility replacement costs and roof replacement. Other projects include: \$2.8 million of city funding for interior renovation at the Bay Terrace branch; \$7.4 million for the expansion and renovation of the Baisley Park branch; \$6.4 million for the renovation of the Richmond Hill branch; and \$3 million for various improvements at the St. Albans branch. The Hunters Point project (previously referred to as Queens West) is nearing the end of construction with a proposed opening in the Winter of 2017-2018.

Brooklyn Public Library. There is \$246 million (including City and non-city) in the Fiscal 2017-2021 Executive Capital Plan for BPL. About \$85 million of this has been dedicated to a comprehensive branch overhaul program which is currently in the planning phase for five branch libraries: New Utrecht, Canarsie, New Lots, Eastern Parkway and Brownsville. The Greenpoint Library has been allocated \$12.2 million in the Preliminary Budget, with an additional \$775,000 for a boiler replacement that will be combined with the environmental center project. Other projects include Arlington (complete infrastructure upgrade), New Utrecht (interior and exterior renovation) and DeKalb (full branch renovation), which are budgeted at \$7.8 million, \$3.9 million and \$3.1 million, respectively. There are \$24.7 million in renovations that are planned for the Central Library and this includes: elevator repairs, emergency and safety systems update, heating, ventilation, air conditioning (HVAC) replacement and bathroom repairs. Other projects include: \$2.9 million for the renovation of the Red Hook branch; \$4.9 million for the upgrade at East Flatbush; and \$3.0 million for the infrastructure upgrade at

Flatlands. The Plan includes \$7.8 million for system-wide renovations for projects that currently have budget deficiencies.

New York Research Libraries. There is \$37.7 million (including City and non-city funds) in the Fiscal 2017-2021 Executive Capital Plan for Research Libraries. The majority of the capital funding, \$13.5 million (City funds), is earmarked for renovations of the Schomburg Center for Research. The project is nearing completion. The main exhibition hall in the Landmark Building has opened to the public.

Appendix 1: Fiscal 2018 Budget Actions Since Fiscal 2017 Adoption

<i>Dollars in Thousands</i>	FY 2017			FY 2018		
	City	Non-City	Total	City	Non-City	Total
NYPL Research	\$27,463	\$0	\$27,463	\$27,559	\$0	\$27,559
NYPL	135,072	0	135,072	135,388	0	135,388
BPL	100,366	0	100,366	100,719	0	100,719
QBPL	102,204	0	102,204	102,430	0	102,430
Libraries Budget as of the Adopted 2017 Plan	\$365,105	\$0	\$365,105	\$366,096	\$0	\$366,096
Other Adjustments - Prelim. 2018						
NYPL: NYCCC-NYPL	\$0	\$247	\$247	\$0	\$0	\$0
NYPL: Member Item Reallocation	345	0	345	0	0	0
NYPL: YALP BASE NY PUBLIC LIBRARY	0	525	525	0	0	0
NYPL: YALP Bridge Realignment - NYL	0	96	96	0	0	0
BPL: Energy Manager	0	95	95	0	0	0
BPL: ExCEL Projects	0	171	171	0	0	0
BPL: NYCCC-BPL	0	448	448	0	0	0
BPL: Member Item Reallocation	335	0	335	0	0	0
BPL: YALP BASE BK PUBLIC LIBRARY	0	350	350	0	0	0
BPL:YALP Bridge Realignment - BKL	0	48	48	0	0	0
QBPL: ExCEL Projects	0	369	369	0	0	0
QBPL:NYCCC-QBPL	0	373	373	0	0	0
QBPL: Member Item Reallocation	328	0	328	0	0	0
QBPL: YALP BASE QN PUBLIC LIBRARY	0	525	525	0	0	0
QBPL: YALP Bridge Realignment - QNL	0	48	48	0	0	0
BPL City Council Member Items Reallocation	20	0	20	0	0	0
NYPL City Council Member Items Reallocation	51	0	51	0	0	0
Subtotal, Other Adjustments	\$1,079	\$3,295	\$4,374	\$0	\$0	\$0
TOTAL, All Changes Prelim. 2018	\$1,079	\$3,295	\$4,374	\$0	\$0	\$0
NYPL Research	\$27,463	\$0	\$27,463	\$27,559	\$0	\$27,559
NYPL	135,468	868	136,336	135,388	0	135,388
BPL	100,721	1,112	101,833	100,719	0	100,719
QBPL	102,532	1,315	103,847	102,430	0	102,430
Libraries Budget as of the Preliminary 2018 Plan	\$366,184	\$3,295	\$369,479	\$366,096	\$0	\$366,096
Other Adjustments - Exec. 2018						
Research Heat,Light and Power	\$22	\$0	\$22	\$53	\$0	\$53
NYPL FY17 NYCCC-NYPL-Balance	0	82	82	0	0	0
NYPL Heat,Light and Power	52	0	52	124	0	124
BPL ExCEL Supplemental Agreement	0	307	307	0	0	0
BPL FY17 NYCCC-BPL Balance	0	149	149	0	0	0
BPL Heat, Light and Power	-95	0	(95)	(25)	0	(25)
QBPL FY17 NYCCC-QBPL Balance	0	124	124	0	0	0
QBPL Heat, Light and Power	42	0	42	(353)	0	(353)
QBPL City Council Member Items Reallocation	5	0	5	0	0	0
Subtotal, Other Adjustments	\$26	\$662	\$688	(\$201)	\$0	(\$201)
TOTAL, All Changes - Exec. 2018	\$26	\$662	\$688	(\$201)	\$0	(\$201)
NYPL Research	\$27,485	\$0	\$740,334	\$27,612	\$0	\$27,612
NYPL	135,520	950	136,470	135,512	0	135,512
BPL	100,625	1,569	102,194	100,694	0	100,694
QBPL	102,579	1,439	104,018	102,077	0	102,077
Libraries Budget as of the Fiscal 2018 Executive Plan	\$366,210	\$3,957	\$370,167	\$365,895	\$0	\$365,895